



City Council Meeting Agenda

Monday, February 6, 2023 – Council Chambers, City Hall

Call to Order:	10:30 AM
Recess:	4:00 PM to 5:00 PM
Public Hearing(s):	5:00 PM

I. Closed Meeting (to last approximately 2 hours)

I.1. Motion to go into Closed Meeting

I.1.a. Land Matter - FOIP Regulation Section 18(1)(a) the security of the property of the local public body; FOIP Section 24(1)(a) Advice from Officials

I.1.b. Bargaining Mandate Amalgamated Transit Union (ATU) - FOIP Regulation Section 18(1)(d) Labour Relations or Employee Negotiations ;FOIP Section 23(1)(a) Local Body Public Confidences

I.2. Motion to Revert to Open Meeting

2. Points of Interest

3. Consent Agenda

(See page 169 for Consent Agenda Report Cover Page)

3.1. Confirmation of the Minutes of the January 16, 2023 Special Council Meeting
(Pages 3-7)

3.2. Confirmation of the Minutes of the January 23, 2023 Regular Council Meeting
(Pages 8-16)

3.3. Confirmation of the Minutes of the November 28-December 5, 2022 Multi
Year Budget Meeting
(Pages 17-84)

3.4. Temporary Shelter Mitigation Strategy
(Pages 85-99)

3.5. 2022 Q3 Annual Policing Plan and Crime Stats
(Pages 100-116)

4. Reports

4.1. Housing and Homelessness Integration Committee (HHIC) Funding Disbursement
(Pages 117-130)

5. Public Hearings

5.1. Land Use Bylaw 3357/E-2023 and Riverlands Area Redevelopment Plan 3574/A-2023 (Capstone)
(Pages 131-168)

5.1.a. Consideration of Second Reading of 3357/E-2023

5.1.b. Consideration of Third Reading of Bylaw 3357/E-2023

5.1.c. Consideration of Second Reading of Bylaw 3574/A-2023

5.1.d. Consideration of Third Reading of Bylaw 3574/A-2023

6. Closed Meeting (To last Approximately 1 hour)

6.1. Motion to go into Closed Meeting

6.1.a. Westerner Exhibition Association (WEA) Agreement Relationship Update – FOIP Sections 21 Disclosure harmful to intergovernmental relations; 24 Advice from officials; 25 Disclosure harmful to economic and other interests of a public body

6.2. Motion to Revert to Open Meeting

7. Adjournment

MINUTES – UNAPPROVED

**of the Red Deer City Council Special Meeting,
held on, Monday, January 16, 2023
commenced at 3:01 PM**

Present:

Mayor Ken Johnston
Councillor Kraymer Barnstable
Councillor Bruce Buruma
Councillor Michael Dawe
Councillor Victor Doerksen
Councillor Vesna Higham
Councillor Cindy Jefferies
Councillor Lawrence Lee
Councillor Dianne Wyntjes

City Manager, Tara Lodewyk
General Manager Community Services, Sarah Tittlemore
General Manager Corporate & Employee Services, Lisa Perkins
General Manager Development Services, Erin Stuart
General Manager Protective Services, Ken McMullen
Chief of Staff, Sean MacIntyre
Acting City Planning & Growth Manager, David Girardin
Senior Planner, Christi Fidek
Engineering Manager, Konrad Dunbar
Transportation Engineer, Russ Watts
Acting City Clerk, Jackie Kurylo
Access & Privacy Coordinator, Brooklyn Dixon
Corporate Meeting Administrator, Jennifer Hankey
Committees Coordinator, Lynn Van Laar
Legislative Assistant, Rebecca Derwantz

Councillor Kraymer Barnstable declared a pecuniary interest (family interest) at 3:03p.m. and excused himself from open meeting item 1.

I. PUBLIC HEARING

I.1. Municipal Development Plan Bylaw 3404/A-2022 and East Hill Major Ara Structure Plan Bylaw 3499/A-2022. Removal of Future Potential Molly Bannister Road Extension and Bridge

Mayor Ken Johnston declared open the joint Public Hearing for Municipal Development Plan Bylaw 3404/A-2022 and East Hill Major Ara Structure Plan Bylaw 3499/A-2022. Removal of Future Potential Molly Bannister Road Extension and Bridge.

Administration gave a presentation.

Council recessed at 4:24p.m. and reconvened at 4:33 p.m.

The following people spoke to this item: Anne Baltimore, Craig Curtis, Rod Trentham, Garfield Marks, Chad Jensen, Sharon Vanin, Jason Chilibeck, Dr. Adrienne Moffet, Preston Schoenberger, Guy Pelletier.

Council recessed at 5:33 p.m. and reconvened at 6:03 p.m.

The following people spoke to this item: Guy Pelletier (Continued), Scott Raabis, Lois Collier

Mayor Ken Johnston declared the joint Public Hearing closed at 7:08 p.m.

Council recessed at 7:09p.m. and reconvened at 7:15 p.m.

Council recessed at 7:37p.m. and reconvened at 7:42p.m.

I.1.a. Consideration of Second Reading of 3404/A-2022

Moved by Councillor Bruce Buruma, seconded by Councillor Vesna Higham

SECOND READING: That Bylaw 3404/A-2022 (an amendment to the Municipal Development Plan) be read a second time.

Prior to consideration, the following amendment was introduced:

Moved by Councillor Victor Doerksen, seconded by Councillor Vesna Higham

That Bylaw 3404/A-2022 be amended by removing “When an application to amend this Plan has been refused, another application for a similar amendment

affecting the same lands may not be submitted within six months of the date of refusal”

And replace it with

“When an application to amend this Plan has been refused, another application for a similar amendment affecting the same lands may not be submitted within 1 year of the date of refusal”

Councillor Victor Doerksen withdrew the amendment

The Original Motion was then back on the floor

Prior to consideration, the following motion to postpone was introduced

Moved by Councillor Victor Doerksen, seconded Councillor Vesna Higham

That Bylaw 3404/A-2022 (an amendment to the East hill Major Area Structure Plan) be postponed.

Council recessed at 8:26p.m. and reconvened at 8:29 p.m.

The motion to postpone was withdrawn by consensus of Council.

I.1.b. Consideration of Second Reading of 3404/A-2022

Moved by Councillor Bruce Buruma, seconded by Councillor Vesna Higham

SECOND READING: That Bylaw 3404/A-2022 (an amendment to the East hill Major Area Structure Plan) be read a second time.

IN FAVOUR: Mayor Ken Johnston, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Cindy Jefferies

OPPOSED: Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Lawrence Lee, Councillor Dianne Wyntjes

ABSENT: Councillor Kraymer Barnstable

MOTION DEFEATED

I.1.c. Consideration of Second Reading of 3499/A-2022

Moved by Councillor Bruce Buruma, seconded by Councillor Vesna Higham

THIRD READING: That Bylaw 3499A-2022 (an amendment to the East hill Major Area Structure Plan) be read a third time.

IN FAVOUR: Mayor Ken Johnston, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Cindy Jefferies

OPPOSED: Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Lawrence Lee, Councillor Dianne Wyntjes

ABSENT: Councillor Kraymer Barnstable

MOTION DEFEATED

3. CHANGE OF START TIME

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

Resolved that The Council of The City of Red Deer agrees to change the start time of the January 23, 2023 start time to 9:00 AM

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

ABSENT: Councillor Kraymer Barnstable,

MOTION CARRIED

4. ADJOURNMENT

Moved by Councillor Vesna Higham, seconded by Councillor Cindy Jefferies

Resolved that Council of The City of Red Deer hereby agrees to adjourn the Monday, January 16, 2023 Special Council Meeting of Red Deer City Council at 8:33 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

ABSENT: Councillor Kraymer Barnstable

MOTION CARRIED

MAYOR

CITY CLERK

MINUTES - Unapproved

**of the Red Deer City Council Regular Meeting,
held on, Monday, January 23, 2023
commenced at 9:08 AM**

Present:

Mayor Ken Johnston
Councillor Kraymer Barnstable
Councillor Bruce Buruma
Councillor Michael Dawe
Councillor Victor Doerksen
Councillor Vesna Higham
Councillor Cindy Jefferies
Councillor Lawrence Lee
Councillor Dianne Wyntjes

City Manager, Tara Lodewyk
General Manager Community Services, Sarah Tittermore
General Manager Development Services, Erin Stuart
General Manager Protective Services, Ken McMullen
Acting General Manager Corporate & Employee Services, Karen Smilar
Chief of Staff, Sean McIntyre
Acting City Clerk, Jackie Kurylo
Corporate Meeting Administrator, Jennifer Hankey
Legislative Assistant, Rebecca Derwanz

I. CLOSED MEETING**I.1. Motion to go into Closed Meeting**

Moved by Councillor Victor Doerksen, seconded by Councillor Cindy Jefferies

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Monday, December 12, 2022 at 9:08 a.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Land Matter - FOIP Section 24(1)(a) Advice from Officials
- Land Matter - FOIP Section 24(1)(a) Advice from Officials
- Approval for Donation Dollar Expenditure - FOIP section 23(1) Local public body confidences
- Permanent Shelter Verbal Update – FOIP Section 24(1)(a) Advice from Officials

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

I.1.a. Land Matter - 24(1)(a) Advice from officials

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services Ken McMullen, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Acting General Manager Corporate & Employee Services Karen Smilar, Chief of Staff Sean McIntyre, Legal & Legislative Services Manager Michelle Baer, Business Excellence Manager Tricia Hercina, Land & Economic Development Manager John Sennema, Capstone

Project Manager Cory Edinga, Acting City Planning & Growth Manager David Girardin, Chief Financial Officer Ray MacIntosh, Associate City Solicitor Natasha Wirtanen, Land and Land Coordinator Wade Martens, Senior Planner Orlando Toews, Innovations & Partner Support Supervisor Jesse Smith, Acting City Clerk Jackie Kurylo, Corporate Meeting Administrator Jennifer Hankey, Legislative Assistant Rebecca Derwantz

I.1.b. Land Matter - 24(1)(a) Advice from officials

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services Ken McMullen, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Acting General Manager Corporate & Employee Services Karen Smilar, Chief of Staff Sean McIntyre, Legal & Legislative Services Manager Michelle Baer, Acting City Planning & Growth Manager David Girardin, Chief Financial Officer Ray MacIntosh, Land and Land Coordinator Wade Martens, Senior Planner Orlando Toews, Acting City Clerk Jackie Kurylo, Corporate Meeting Administrator Jennifer Hankey, Legislative Assistant Rebecca Derwantz

Council recessed at 10:44 a.m. and reconvened at 10:51 a.m.

I.1.c. Approval for Donation Dollar Expenditure - FOIP section 23(1) Local public body confidences

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services Ken McMullen, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Acting General Manager Corporate & Employee Services Karen Smilar, Chief of Staff Sean McIntyre, Legal & Legislative Services Manager Michelle Baer, Business Excellence Manager Tricia Hercina, Chief Financial Officer Ray Macintosh, Acting City Clerk Jackie Kurylo, Corporate Meeting Administrator Jennifer Hankey, Legislative Assistant Rebecca Derwantz

**1.1.d. Permanent Shelter Verbal Update – FOIP Section 24(1)(a)
Advice from Officials**

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services Ken McMullen, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Acting General Manager Corporate & Employee Services Karen Smilar, Chief of Staff Sean McIntyre, Corporate Communications Manager Tara Shand, Safe & Healthy Communities Manager Kristin Walsh, Corporate Marketing Supervisor Jill Hanes, Acting City Clerk Jackie Kurylo, Corporate Meeting Administrator Jennifer Hankey, Legislative Assistant Rebecca Derwanz

Councillor Dianne Wyntjes left the meeting at 11:44 a.m. and returned at 11:45 a.m.

1.2. Motion to Revert to Open Meeting

Moved by Councillor Victor Doerksen, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Monday, January 23, 2023 at 11:55 a.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 11:55 a.m. and reconvened at 12:45 p.m.

2. CONSENT AGENDA**2.1. January 9, 2023 Consent Agenda: Minutes**

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer having considered the Consent Agenda from Legal & Legislative Services hereby approves the following Minutes:

- Confirmation of the Minutes of the January 9, 2023 Regular Council Meeting

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor

Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

2.2. January 9, 2023 Consent Agenda: Capital Borrowing Bylaws

Moved by Councillor Kraymer Barnstable, seconded by Councillor Dianne Wyntjes

Resolved that Council of The City of Red Deer having considered the Consent Agenda from Legal & Legislative Services hereby approves first reading of the following Bylaws:

- Bylaw 3691/2023
 - First Reading: That Bylaw 3691/2023(a 2023 Capital Borrowing Bylaw for Bridge Rehabilitation and Replacement) be read a first time
- Bylaw 3692/2023
 - First Reading: That Bylaw 3691/2023(a 2023 - Safe & Healthy Communities Infrastructure Preservation of Existing Assets –Lindsay Thurber Comprehensive High School Athletic Track project) be read a first time

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

3. REPORTS

3.2. 2022 Innovations and Efficiencies Report

Councillor Bruce Buruma left the meeting at 1:34 p.m. and returned at 1:38 p.m.

Moved by Councillor Lawrence Lee, seconded by Councillor Victor Doerksen

Resolved that Council of The City of Red Deer having considered the report from Corporate & Employee Services dated January 23, 2023 re: 2022 Innovations and Efficiencies Report hereby accepts the following Report as information

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 1:43 p.m. and reconvened at 1:53 p.m.

4. BUSINESS ARISING FROM CLOSED MEETING

Moved by Councillor Dianne Wyntjes, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer having considered the closed report from Community Services dated January 23, 2023 re: Land Matter hereby agrees to the recommendation and that the closed report remain confidential as protected under FOIP section- 24(1)(a) Advice from Officials.

IN FAVOUR: Mayor Ken Johnston, Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Victor Doerksen

MOTION CARRIED

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer having considered the closed report from Land and Economic Development dated January 23, 2023 re: Land Matter hereby recommends approves option 1 to enter into a Road Sale Agreement with Central Alberta Women's Emergency Shelter for a nominal sum of one dollar (\$1.00), subject to passing of a Road Closure Bylaw and Land Use Bylaw Amendment.

IN FAVOUR: Mayor Ken Johnston, Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Kraymer Barnstable, seconded by Councillor Dianne Wyntjes

First Reading: That Bylaw 3690/2023 (a Road Closure Bylaw) be read a first time.

IN FAVOUR: Mayor Ken Johnston, Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor

Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee,
Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Cindy Jefferies

First Reading: That Bylaw 3357/B-2023(an amendment to the land use bylaw to rezone the lane northeast of the intersection of 47 Avenue and 53 Street) be read a first time

IN FAVOUR: Mayor Ken Johnston, Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

Resolved that The Council of The City of Red Deer having considered the closed report from CSV Business Excellence and Financial Services dated January 23, 2023 re: Approval for Donation Dollar Expenditure hereby approves the Donation Dollar Expenditure as recommended and the report will remain confidential as protected under FOIP section 23(1)(a) Advice from Officials.

IN FAVOUR: Mayor Ken Johnston, Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

5. CLOSED MEETING

5.1. Motion to go into Closed Meeting

Moved by Councillor Vesna Higham, seconded by Councillor Cindy Jefferies

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Monday, January 23, 2023 at 1:58 p.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Permanent Shelter Verbal Update – FOIP Section 24(1)(a) Advice from Officials

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

5.1.a. Permanent Shelter Verbal Update – FOIP Section 24(1)(a) Advice from Officials

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services Ken McMullen, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Acting General Manager Corporate & Employee Services Karen Smilar, Chief of Staff Sean McIntyre, Corporate Communications Manager Tara Shand, Corporate Marketing Supervisor Jill Hanes, Acting City Clerk Jackie Kurylo, Corporate Meeting Administrator Jennifer Hankey, Legislative Assistant Rebecca Derwantz

5.2. Motion to Revert to Open Meeting

Moved by Councillor Lawrence Lee, seconded by Councillor Cindy Jefferies

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Monday, January 23, 2023 at 2:48 p.m.

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies,

Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

6. BUSINESS ARISING FROM CLOSED MEETING

Moved by Councillor Michael Dawe, seconded by Councillor Dianne Wyntjes

Resolved that Council of the City of Red Deer having considered the closed verbal report from Office of the Mayor and Council dated January 23, 2023 re: Permanent Shelter Verbal Report hereby accepts the verbal presentation and confidential handout into the cooperate record and the handout will remain confidential under FOIP Section 24(1)(a) Advice from Officials.

IN FAVOUR: Mayor Ken Johnston, Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

7. ADJOURNMENT

Moved by Councillor Kraymer Barnstable, seconded by Councillor Lawrence Lee

Resolved that Council of The City of Red Deer hereby agrees to adjourn the Monday, January 23, 2023 Regular Council Meeting of Red Deer City Council at 2:50 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

MAYOR

CITY CLERK



UNAPPROVED – MINUTES

**of the Multi-Year Budget Meeting,
held from Monday, November 28, 2022 to Monday, December 5, 2022
commenced at 10:01 AM**

Present:

Mayor Ken Johnston
Councillor Kraymer Barnstable
Councillor Bruce Buruma
Councillor Michael Dawe
Councillor Victor Doerksen
Councillor Vesna Higham (arrived November 28, 2022 at 10:03 a.m.)
Councillor Cindy Jefferies
Councillor Lawrence Lee
Councillor Dianne Wyntjes

City Manager, Tara Lodewyk
Acting City Manager, Sarah Tittlemore (December 5, 2022)
General Manager Corporate and Employee Services, Lisa Perkins
General Manager Development Services, Erin Stuart
General Manager Community Services, Sarah Tittlemore
General Manager Protective Services, Ken McMullen
Acting General Manager Protective Services, Bart Rowland (December 5, 2022)
Chief Financial Officer, Ray MacIntosh
Transit and Fleet Manager, Jeremy Bouw
Engineering Services Manager, Konrad Dunbar
Business Excellence Manager, Tricia Hercina
Utilities Manager, Jim Jorgensen
Deputy Chief Emergency Services, Chris Kearns
Transit and Fleet Manager, George Penny
Land and Economic Development Manager, John Sennema
Municipal Policing Services Manager, Bart Rowland
Corporate Communications Manager, Tara Shand
Parks and Public Works Manager, Greg Sikora
Divisional Strategist, Karen Smilar
Safe and Health Communities Manager, Kristin Walsh



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Present:

Legal & Legislative Services Manager, Michelle Baer
Acting City Clerk, Jackie Kurylo
Corporate Meeting Administrator, Jennifer Hankey
Committees Coordinator, Lynn Van Laar



Councillor Vesna Higham arrived at 10:03 a.m.

I. PRESENTATIONS

I.1. Introductory Remarks: Budget 2023-2024: Tara Lodewyk, City Manager

City Manager, Tara Lodewyk provided introductory remarks.

I.2. 2023 – 2024 Budget

General Manager Corporate and Employee Services, Lisa Perkins and Chief Financial Officer, Ray MacIntosh provided an update on the 2023 - 2024 Budget.

I.3. 2023 – 2024 Budget Addendum

Chief Financial Officer, Ray MacIntosh provided an update on the 2023 – 2024 Budget Addendums

Council asked questions of Administration on the introductory remarks and presentation.

Council recessed at 12:01 p.m. and reconvened at 12:08 p.m.

I.4. Procedural Resolutions – Clerk's Notes

Moved by Councillor Lawrence Lee, seconded by Councillor Dianne Wyntjes

Resolved that Council of The City of Red Deer hereby approves the following:

- Suspends Sections 46 of the Procedure Bylaw (Order of Process for Agenda Items) for the duration of the Multi-Year Budget meeting.
- Suspends Section 2 of Schedule B (Subsidiary Motions, Order of Precedence) and Schedule B, subsection E (Subsidiary Motions – Amend) of the Procedure Bylaw for the duration of the Multi-year Budget meeting.
- Allows for the placing of multiple amendments on the floor without debate or vote for the duration of the Multi-Year Budget meeting.

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Council recessed at 12:24 p.m. and reconvened at 1:00 p.m.

2. SECTION INTRODUCTION – REVIEW AND QUESTIONS

2.1. Section 4

Section 4 presentation by City Manager Tara Lodewyk and General Manager Corporate and Employee Services Lisa Perkins.

Council Members asked questions of Administration.

Councillor Victor Doerksen left at 1:53 p.m. and returned at 1:55 p.m.

Council recessed at 2:41 p.m. and reconvened at 2:49 p.m.

2.2. Section 5

Section 5 presentation by City Manager Tara Lodewyk and General Manager Corporate and Employee Services Lisa Perkins.

Council Members asked questions of Administration.

Council recessed at 4:03 p.m. and reconvened on Tuesday, November 29, 2022 at 10:01 a.m.

Councillor Lawrence Lee attended via video conference on Tuesday, November 29, 2022.

3. CLOSED MEETING

3.1. Motion to go into a Closed Meeting

Moved by Councillor Dianne Wyntjes, seconded by Councillor Michael Dawe

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Tuesday, November 29, 2022 at 10:01 a.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Community Support – FOIP Sections 17(1) Disclosure harmful to personal



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

- privacy, 23(1)(a) Local public body confidences, 24(1)(a) Advice from officials, and 25(1)(a) Disclosure harmful to economic and other interests of a public body
- Land Matter - FOIP Sections 23(1)(a) Local public body confidences, 24(1)(a) Advice from officials, 25(1)(c) Disclosure harmful to economic and other interests of a public body
- Human Resource Matter - FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

3.1.a. Land Matter - FOIP Sections 23(1)(a) Local public body confidences, 24(1)(a) Advice from officials, 25(1)(c) Disclosure harmful to economic and other interests of a public body

Councillor Bruce Buruma declared a pecuniary interest (family conflict) and excused himself from the Closed Meeting, Item 3.1.a.

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee (via video conference), Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Ken McMullen, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Chief Financial Officer Ray MacIntosh, Engineering Services Manager Konrad Dunbar, Chief of Staff Sean McIntyre, Acting City Clerk Jackie Kurylo, Corporate Meeting Administrator Jennifer Hankey, Committees Coordinator Lynn Van Laar

Engineering Services Manager Konrad Dunbar left the meeting at 10:23 a.m.

Divisional Strategist Karen Smilar joined the meeting at 10:23 a.m.

Councillor Bruce Buruma returned at 10:26 a.m.



3.1.b. Community Support – FOIP Sections 17(1) Disclosure harmful to personal privacy, 23(1)(a) Local public body confidences, 24(1)(a) Advice from officials, and 25(1)(a) Disclosure harmful to economic and other interests of a public body

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee (via video conference), Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services Ken McMullen, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittermore, Chief Financial Officer Ray MacIntosh, Divisional Strategist Karen Smilar, Chief of Staff Sean McIntyre, Acting City Clerk Jackie Kurylo, Corporate Meeting Administrator Jennifer Hankey, Committees Coordinator Lynn Van Laar

Corporate Meeting Administrator Jennifer Hankey, and Committees Coordinator Lynn Van Laar left the meeting at 11:03 a.m. and returned at 12:15 p.m.

Councillor Victor Doerksen left the meeting at 11:03 a.m. and returned at 11:05 a.m.

Council recessed at 11:05 and reconvened at 11:09 a.m.

3.1.c. Human Resource Matter - FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee (via video conference), Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services Ken McMullen, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittermore, Acting City Clerk Jackie Kurylo

3.2. Motion to Revert to Open Meeting

Moved by Councillor Dianne Wyntjes, seconded by Councillor Victor Doerksen



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Tuesday, November 29, 2022 at 12:09 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 12:09 p.m. and reconvened at 12:15 p.m.

4. ADD TO THE AGENDA

Moved by Councillor Dianne Wyntjes, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer agrees to add the following Closed Meeting items to the November 28 – 30, 2022 Multi Year Budget Meeting:

- Land Matter - FOIP Sections 23(1)(a) Local public body confidences, 24(1)(a) Advice from officials, 25(1)(c) Disclosure harmful to economic and other interests of a public body
- Human Resource Matter - FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 12:18 p.m. and reconvened at 1:01 p.m.

City Manager Tara Lodewyk provided an update and Council received briefing notes on Alberta Health Services, RCMP and EMS Staff Wellness and Capacity.

5. SECTION INTRODUCTION – REVIEW AND QUESTIONS - Continued

5.1. Section 5 - Continued

Council Members asked questions of Administration.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Council recessed at 1:30 p.m. and reconvened at 1:43 p.m.

Council recessed at 2:24 p.m. and reconvened at 2:38 p.m.

Council recessed at 3:43 p.m. and reconvened at 3:50 p.m.

Council recessed at 3:57 p.m. and reconvened on Wednesday, November 30, 2022 at 10:01 a.m.

Mayor Ken Johnston provided an update on the order of items for the day.

6. SECTION INTRODUCTION – REVIEW AND QUESTIONS CONT'D

6.1. Section 6 and Section 7

Section 6 and Section 7 presentation by City Manager Tara Lodewyk and General Manager Corporate and Employee Services Lisa Perkins.

Council members asked questions of Administration.

Council recessed at 11:31 a.m. and reconvened at 11:41 a.m.

Council recessed at 12:24 p.m. and reconvened at 1:02 p.m.

Council recessed at 1:06 p.m. and reconvened at 1:08 p.m.

Council recessed at 1:32 p.m. and reconvened at 1:51 p.m.

7. 2023 – 2024 BUDGET

7.1. 2023 – 2024 Budget Resolutions – Section 4

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #1

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re: 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding in the 'People-increasing capacity' Investments of \$347,928 for 2023 and \$120,000 for 2024, and one-time funding of \$226,048 for 2023 and \$208,048 for 2024.

RESOLUTION #2

Resolved that Council of The City of Red Deer having considered the report from



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding in the 'People - Digital Maturity' Investments of \$285,706 for 2024, and one-time funding of \$115,462 for 2023.

RESOLUTION #3

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding for the balance of the strategic plan items at \$750,000 for 2024 and one-time funding of \$350,000 for 2023 and \$525,000 for 2024.

RESOLUTION #4

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding in the 'Citizen' Investments of \$75,000 for 2024, and one-time funding of \$350,000 for 2023 and \$300,000 for 2024.

RESOLUTION #5

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding in the 'Protective Services' Investments of \$1,199,380 for 2023 and \$2,056,177 for 2024, and one-time funding of \$1,386,048 for 2023 and \$524,695 for 2024

RESOLUTION #6

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding in the 'Financial Planning' Investments of \$4,352,434 for 2023 and \$2,015,788 for 2024, and one-time funding of \$3,250,000 for 2023 and \$238,043 for 2024.

7.2. 2023 – 2024 Budget Resolutions – Section 5

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #7

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- 2023-2024 operating budget for the Office of Mayor and City Council being 2023 \$1,621,797 and 2024 \$1,621,797.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

RESOLUTION #8

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- 2023-2024 operating budget for The City Manager's Office being 2023 \$637,970 and 2024 \$612,970.

RESOLUTION #9

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- The 2023-2024 operating budget for General Programs 2023 \$176,891,404 and 2024 \$179,679,934.

RESOLUTION #10

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Corporate and Employee Services being 2023 \$25,524,650 and 2024 \$26,671,619.

RESOLUTION #11

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Community Services being 2023 \$74,050,991 and 2024 \$72,961,142.

RESOLUTION #12

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Development and Protective Services 2023 \$75,080,234 and 2024 \$77,836,636.

7.3. 2023 – 2024 Budget Resolutions – Sections 6

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #13

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

- Capital Budget for Operating Projects being \$426,366 in 2023 and \$428,404 in 2024.

RESOLUTION #14

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Infrastructure: Rehabilitation and Replacement being \$84,101,000 in 2023 and \$98,929,000 in 2024.

RESOLUTION #15

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Current Growth being \$12,364,000 in 2023 and \$5,939,000 in 2024.

RESOLUTION #16

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Future Growth being \$361,000 in 2023 and \$334,000 in 2024.

RESOLUTION #17

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Community Amenities being \$231,000 in 2023 and \$740,000 in 2024.

RESOLUTION #18

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- 2025-2032 Capital Plan for The City of Red Deer.

7.4. 2023 – 2024 Budget Resolutions – Sections 7

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #19

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby

Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Electrical Power Utility.

RESOLUTION #20

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget business plan for the Land Bank.

RESOLUTION #21

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Waste Management Utility.

RESOLUTION #22

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Water Utility.

RESOLUTION #23

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Wastewater utility.

RESOLUTION #24

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Storm Utility.

RESOLUTION #25

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Transit and Fleet services.

8. AMENDMENTS

Council amendments were put on the floor.

**8.1. Amendments introduced by Councillor Cindy Jefferies**

Moved by Councillor Cindy Jefferies, seconded by Councillor Dianne Wyntjes

1. EMS four members move from one-time funding to ongoing.
2. EMS add four members (2024 on going) in addition to the above (need to confirm costs).
3. Transit - address service level issues/find workable solutions -what would it take? Shift to meet rider needs. In particular, operating so that people who work retail can use transit before and after store hours, Sunday service increase, service to/from Olymel. Is it doable within current budget?
4. Debt Policy – revisit debt policy and align it with the province’s limit. Not so much because I want us to borrow more at this time, but so we are in line with policy in the next few years and have capacity for future use if/when needed. Sooner, or later, we will need to do this.
5. Defer annual benchmarking survey for 1-2 years. \$100,000 - 2023. What would the impacts be?

8.2. Amendments Introduced by Councillor Dianne Wyntjes

Moved by Councillor Dianne Wyntjes, seconded by Councillor Victor Doerksen

1. To improve the levels of service (hours) at Parkland Mall and Olymel to meet the needs of transit riders from these areas within the first quarter of 2023. Whether this is in partnership or accelerated transit on demand or other ways to improve the services in response to the needs and concerns raised over the past few months from transit riders.

That “transit on demand” be accelerated prior to September 2023 as advised on Tuesday, November 29, 2022.

Is any additional transit funding needed to advance this work, sooner than later in 2023?

2. Request Administration to update the Council policy on Community Grants to include the new policy outcome themes with Indigenous Education and Partnerships be a separate theme, and that Community Safety be a separate theme. Both being separate themes to align with the focus of Council’s Strategic plan.

Asking for a report to Council in 2023 on successful applications and non-successful applications re Community Grant applications. (For Information Only – what the needs are, matrix and parameters are being met, overall information on the grant application process) (Twice a year – timely i.e. budget reviews).



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

3. EMS - the four FTE's be listed as on going rather than one time funding.

EMS - what would additional costs and budget impact would be for four more FTE's to be funded as one time funding (to ensure we have adequate positions in 2023 and 2024)?
4. Snow and Ice Policy - This season to continue to explore continuous improvements over this snow season including plowing on weekends and to explore 24/7 operations in some locations such as industrial, downtown and arterial roads. Costs for these changes during this season (residential areas) (continuous improvements) (citizen feedback and awareness – sanding areas, times)?
5. Central Alberta Crime Prevention Centre funding of \$75,000 per year in addition to any qualifying funding under other competitive funds they are allocated, i.e. Building Safe Communities Fund and the Community Grants Fund (bike thefts, education, community neighbourhood, break and enters).

8.3. Amendments introduced by Councillor Victor Doerksen

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

Objective: Reduce the Use of ORTS as a Funding Source

- Any one-time funded projects which are funded from ORTS need to be moved to tax supported.
- Exception: Council Strategic Plan should be reduced to \$750,000 in 2023 and \$750,000 in 2024.
- All non-capital carry-forward budget items should expire at the end of the fiscal year.
- Business incentive grants are not to be carried forward.

Objective: Keep tax rate increases to meet Council objectives.

- Tax increase for 2023 not to exceed 4.7%. (Administration to determine service level impacts and where to move money from).
- Tax increase for 2024 not to exceed 4.3%. (Administration to determine service level impacts and where to move money from).
- Business incentive grants should be removed from operating.

Snow Clearing Budget:

- Move snow clearing budget expense into a utility funded model and add a monthly charge to The City of Red Deer utility bill. Assuming an amount of \$5 million it would mean approximately a \$4.00 monthly charge on a utility bill. Implement a snow clearing service level review at the same time with the intention to speed up snow removal and improve service on residential streets.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

- Remove the assumed \$5 million expenditure from operating expense and reduce the tax increase by a like amount (move snow removal to a utility model, expense from operating to reduce the tax increase).

Capital Budgets:

- Accelerate the Centennial Plaza retrofit.

Long Term Capital Plan:

- Bring back the “Capstone to Bower Ponds” bridge. Funding sources could include special tax levy, fundraising campaign, benevolent donor(s), Provincial/Federal grants, land back sales.

8.4. Amendments introduced by Councillor Kraymer Barnstable

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

Section 4

- R2. Eliminate ongoing request of \$113,185 for Hybrid workforce in budget for 2024.
- R3. Work within Council’s guidelines of \$750,000 for 23/24.
- Agree to stick to Council’s Guideline of \$750,000 per year.
 - Bring back line items to council for discussion, ranking and specific dollar amounts in January of 2023.

Section 5

Intent #1: Increase user fees and sale of goods (excluding transit fees) by a percentage to bring our tax rate increase down to:

- 4.5% in 2023 and 4.25% in 2024.
- If Council approves additional financial asks above and beyond our current proposed tax rate, I propose we increase user fees and sale of goods to make up the difference and hold to the proposed tax rate of 4.79% for 2023 and 4.38% in 2024.
- Increase rates on April 1 as opposed to September 1.

Intent #2: Administration explores increasing user fees and taxes (excluding transit fees) in 2023/2024 to add additional increases to the budget. Transit remains the same as budgeted) (land sales to be explored) (all tax supported operations):

- \$1 million in revenue in 2023 and 1 million in revenue in 2024
- \$2 million in revenue in 2023 and 1 million in revenue in 2024
- \$3 million in revenue in 2023 and 1 million in revenue in 2024

Intent #3: Increase our annual snow removal budget from \$5 million per year to \$10 million per year, pulling the funds from our road maintenance budget. (road



maintenance and snow removal in same budget – increase service levels and amounts) (budget dollars stay and not moved in/out of ORTS) (ongoing)

- If we have a below average snowfall and do not utilize the full \$10 million-dollar budget, the funds not used would go back into the road maintenance budget for the following spring and summer seasons.
- Council to review snow removal policy in January of 2023.

Section 6

- Decrease Tree-Replacement budget from \$153,000 in 2023 and \$155,000 in 2024 to: \$75,000 in 23 and \$75,000 in 24.

Section 7

Intent #1: Increase the percentage of the electric power utility and water utility to create more revenue for The City of Red Deer. The percentages of these 2 utilities could be increased above what is suggested by Administration to: lower the proposed tax increase or cover any additional asks from Council.

8.5. Amendments Introduced by Councillor Vesna Higham

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

1. Under Section 4, p.31 – **Council’s Strategic Plan Funding**
 - Annual Benchmarking Survey: reduce by 175K
 - Strategic Plan Outcomes Reporting Dashboards: reduce by 100K
 - Citizen and Customer Experience Modernization: reduce by 100K
2. Under Section 4, p.33 – **Service Delivery**
 - Citizen and Customer Experience Modernization: reduce by 100K
 - Annual Benchmarking Survey: reduce by 175K
 - Public Participation Coordinator: reduce by 150K

[Total Reduction proposed under Section 4 is 525K]
3. Under Section 5, p.45 – **Community Services Division (Tax-Supported Businesses)**
 - CSV Business Excellence Department (Community Grants Framework): increase the Sports and Recreation pillar by 100K for 2023 (total of 150K) and by 50K for 2024 (total of 150K), (Funding: ongoing or one time for 2 years – Administration).
4. Under Section 5, p.47 – **Development and Protective Services Division**
 - Red Deer Emergency Services Department: Fund ten FTE positions ongoing from the tax base.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

- Red Deer Emergency Services Department: Add four additional FTE positions (total of 14); please show impact to do this as follows: (funding options in 2023 and 2024)
 - four ongoing
 - two ongoing and two one-time (provide impacts)
 - four one-time

- 5. Under Section 5 – **General Operating Budget**
 - Reduce overall service levels/expenditures across City departments in the operating budget by \$2 million dollars. Whether it means less mowing/more natural green space; fewer FTEs requested; reducing current base allocations for existing programs, grants, services; cutting back on proposed new programs/services; etc. (Allow Administration the flexibility – FTE's, Mowing, Services – without increasing tax rate) (not related to self or utility tax supported).

- 6. Under Section 6, p.66 – **Capital Plan: Community Amenities**
 - Add in 40 million over three consecutive years in the Plan for an Aquatics Centre. (Not break the debt limit. Put in Capital Plan to properly debate.)

- 7. Under Section 5, p.40 – **Office of the Mayor and Council**
 - Why does it appear there is an \$89,045 *reduction* to this department's budget, when written and oral presentations state: "The allocated (2022) budget ... is proving **not to be sufficient** to address the work required to support relationships and community work." (public answer please)

Council recessed at 2:04 p.m. and reconvened at 2:10 p.m.

8.6. Amendments introduced by Councillor Lawrence Lee

Moved by Councillor Lawrence Lee, seconded by Councillor Cindy Jefferies

Intent is to revise snow and ice policy to shorten snow and ice clearing from the current 15 days for green and grey routes.

Amendment to have residential clearing occur from 7am to 11pm.

As separate or in the same resolution to have residential clearing as a 7 day a week operation.

8.7. Amendments introduced by Mayor Ken Johnston

Moved by Mayor Ken Johnston, seconded by Councillor Dianne Wyntjes

- I. Administration to review and research waste disposal to energy opportunities and bring a report to Council in 2023.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

2. Provide 2.9 million in EMS funding ongoing for 2023 (referencing Budget Brief–Administration has flexibility).
3. Reduce overall operating budget by 1% (Item #2 and #3 zero) (closely tied to #2) (reduction of 1% of total operating budget is approx.. \$4mil) (does not include self or utility supported) (operating budget is \$413m).

9. CLOSED MEETING

9.1. Motion to go into a Closed Meeting

Moved by Councillor Bruce Buruma, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Wednesday, November 30, 2022 at 2:12 p.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Human Resource Matter – FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, Acting General Manager Protective Services Bart Rowland, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Chief Financial Officer Ray MacIntosh, Acting City Clerk Jackie Kurylo

9.2. Motion to Revert to Open Meeting

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Wednesday, November 30, 2022 at 2:51 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies,
Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 2:51 p.m. and reconvened at 2:58 p.m.

10. AMENDMENTS – Continued

10.1. Additional Amendments introduced by Councillor Victor Doerksen

Moved by Councillor Victor Doerksen, seconded by Councillor Dianne Wyntjes

- Value for money audit on Fleet.
- Value for money audit on land bank.
- A report be provided on in camera discussion re Corporate and Employee Services section.

11. ADMINISTRATION QUESTIONS OF COUNCIL

Administration asked clarifying questions of Council regarding the amendments on the floor.

Council recessed at 3:44 p.m. and reconvened on Thursday, December 1, 2022 at 10:03 a.m.

Councillor Kraymer Barnstable attended via video conference.

Mayor Ken Johnston provided an update on the order of the day.

City Manager Tara Lodewyk provided a response on the impacts of the amendments.

Council recessed at 10:30 a.m. and reconvened at 10:38 a.m.

Councillor Bruce Buruma and Councillor Dianne Wyntjes returned at 10:40 a.m.

Councillor Kraymer Barnstable left the meeting at 10:30 a.m. and returned in person at 11:34 a.m.

Council received a briefing note on the impacts of the amendments.

Council recessed at 10:30 a.m. and reconvened at 11:34 a.m.

12. CONSENT TO REMOVE AMENDMENTS

**12.1. Councillor Dianne Wyntjes**

The following amendment was withdrawn:

That “transit on demand” be accelerated prior to September 2023 as advised yesterday
Is any additional transit funding needed to advance this work, sooner than later in 2023?

12.2. Mayor Ken Johnston

The following amendment was withdrawn:

Reduce overall operating budget by 1% (Item #2 and #3 zero) (closely tied to #2)
(reduction of 1% of total operating budget is approx. \$4mil) (does not include self or
utility supported) (operating budget is \$413m).

13. PRESENTATION OF IMPACT OF AMENDMENTS – IN ORDER OF MAGNITUDE**13.1 Amendments with largest impact****Highest financial impact (\$8.4 million)****Objective: Reduce the Use of ORTS as a funding source:**

Moved by Councillor Victor Doerksen, seconded by Councillor Kramer Barnstable

Objective: Reduce the Use of ORTS as a Funding Source

- Any one-time funded projects which are funded from ORTS need to be moved to tax supported.
- Exception: Council Strategic Plan should be reduced to \$750,000 in 2023 and \$750,000 in 2024.
- All non-capital carry-forward budget items should expire at the end of the fiscal year.
- Business incentive grants are not to be carried forward.

Second highest financial impact**Protective Services Investments**

Original Motion see Resolution #5

Amendments:



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

- a. Councillor Dianne Wyntjes, Councillor Cindy Jefferies, Councillor Vesna Higham amendments: amend the resolution to fund 10 RDESD members FTE's as ongoing funding
- b. Councillor Vesna Higham amendment: (in addition to 5(a) AND an additional 4 RDESD members FTE's either:
 - two ongoing + two one time
 - four one time
 - four ongoing funding
- c. Mayor Ken Johnston amendment: amend the resolution to provide 2.9 million in ongoing RDESD funding and reduce the overall operating budget in resolution #9 by 1%.

Third highest financial impact
General Operating Budget Reduction:

Original Motion see Resolution #7

Amendment:

MOVED by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

That resolution #7 be amended to reflect a reduction in overall service levels and expenditures across City departments in the operating budget by 2 million dollars.

13.2 Consent to Remove Amendments

Councillor Victor Doerksen withdraws the following amendment:

To amend the operating budget for 2023-2024 so that any one-time funded projects which are currently funded from Operating Reserve Tax Supported are funded through taxes.

Council recessed at 12:26 p.m. and reconvened at 1:07 p.m.

13.2 Mayor Ken Johnston introduced an amendment to his amendment
(second highest financial impact)

Original motion see Resolution #5

Amendment:

MOVED by Mayor Ken Johnston, seconded by Councillor Dianne Wyntjes



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

That resolution #5 be amended to provide 2.9 million in RDESD funding ongoing for 2023 (as per Budget Brief – Administration has discretion).

Amendment to the amendment:

That the amendment to resolution #5 be amended to provide 1.44 million in ongoing RDESD funding and reduce the capital amendment contribution in 2023 by 0.5%.

The amendment to the amendment was not supported by the seconder.

The mover and seconder agreed to delete 'and reduce the capital amendment contribution 2023 by 0.5%' from the amendment to the amendment.

Council recessed at 1:38 p.m. and reconvened at 1:46 p.m.

13.2 Motion to Postpone

Moved by Councillor Vesna Higham, seconded by Councillor Michael Dawe

Resolved that Council of The City of Red Deer hereby agrees to postpone the following amendment:

That resolution #7 be amended to reflect a reduction in overall service levels and expenditures across City departments in the operating budget by 2 million dollars.

IN FAVOUR: Mayor Ken Johnston, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Lawrence Lee

OPPOSED: Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

MOTION DEFEATED

Mayor Ken Johnston's amendment to the amendment on resolution #5 was back on the floor:

To amend the resolution to provide 1.44 million in ongoing RDESD funding.

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma Councillor Michael Dawe, Councillor Cindy Jefferies

OPPOSED: Councillor Kraymer Barnstable, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Lawrence Lee, Councillor Dianne Wyntjes



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

MOTION DEFEATED

Council recessed at 2:23 p.m. and reconvened at 2:32 p.m.

The following amendments to resolution #5 were then back on the floor:

- a. Councillor Dianne Wyntjes, Councillor Cindy Jefferies, Councillor Vesna Higham amendments: Amend the resolution to fund 10 RDESD members FTEs approves as ongoing funding.
WITHDRAWN
- b. Councillor Vesna Higham amendment: (in addition to 5(a) AND an additional four RDESD members FTE's either:
 - two ongoing + two one time
 - four one time
 - four ongoing funding
 WITHDRAWN

14. PROTECTIVE SERVICES INVESTMENT

Original motion see Resolution #5

The following amendments were introduced:

Moved by Councillor Cindy Jefferies, seconded by Councillor Dianne Wyntjes

That resolution #5 be amended to approve Scenario A as provided in the DPS Budget Briefing - amendment response ESD Scenarios provided on December 1, 2022

Scenario A		Add 4 Additional FTE ongoing - 14 FTE Total (original submission with addition all in ongoing + 4 ongoing)	
	2023	2024	TOTAL
Total FTE	10 Fire-medics (ongoing) 2 Dispatch (ongoing)	2 (ongoing) Fire-medics	14 (ongoing - 12 fire-medics; 2 dispatch)
Tax Increase on Ongoing	1,560,456 1.12%	264,864 0.19%	1,825,320 1.31%
One-time Cost (ORTS)	129,436	23,872	153,308

IN FAVOUR: Mayor Ken Johnston, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Lawrence Lee

MOTION DEFEATED



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Moved by Councillor Vesna Higham, seconded by Councillor Dianne Wyntjes

That resolution #5 be amended to approve scenario C as provided in the DPS Budget Briefing - amendment response ESD Scenarios provided on December 1, 2022

CHART AS AMENDED:

2024 = 524,872

Total \$1,189,256

Scenario C includes Scenario 1 (moving 4 one-time to ongoing) and adds an additional 4 FTEs one-time. (see Higham)

Scenario C Add 4 Additional FTE onetime - 14 FTE Total
(original submission with addition all in ongoing + 4 one-time)

	2023	2024	TOTAL
Total FTE	10 Fire-medics (8 ongoing & 2 one-time) 2 Dispatch (one-time)	2 (ongoing) Fire-medics	14 FTE Total (10 ongoing fire-medics) (4 one-time - 2 fire-med; 2 dispatch)
Tax Increase on Ongoing	1,059,456 0.76%	264,864 0.19%	1,324,320 0.95%
One-time Cost (ORTS)	664,384	23,872	688,256

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Vesna Higham

OPPOSED: Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION DEFEATED

Moved by Councillor Lawrence Lee, seconded by Councillor Dianne Wyntjes

That resolution #5 be amended to approve Scenario D as provided in the DPS Budget Briefing - amendment response ESD Scenarios provided on December 1, 2022

Scenario D includes Scenario 1 (moving 4 one-time to ongoing) and adds an additional 4 FTEs ongoing. The 14 total FTEs are split as 7 FTEs in 2023 and 7 FTEs in 2024. This provides an alternative to Scenario A. (see Higham, Wyntjes, and Jefferies)

Scenario D Add 4 FTE ongoing - 14 FTE Total - Split between 2 years
(original submission with addition all in ongoing + 4 ongoing)

	2023	2024	TOTAL
Total FTE	6 Fire-medics (ongoing) 1 Dispatch (ongoing)	6 Fire-medics (ongoing) 1 Dispatch (ongoing)	14 (ongoing - 12 fire-medics; 2 dispatch)
Tax Increase on Ongoing	912,660 0.65%	912,660 0.65%	1,825,320 1.31%
One-time Cost (ORTS)	76,654	76,654	153,308



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

IN FAVOUR:

Mayor Ken Johnston, Councillor Bruce Buruma,
Councillor Michael Dawe, Councillor Victor Doerksen,
Councillor Vesna Higham, Councillor Cindy Jefferies,
Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED:

Councillor Kraymer Barnstable

MOTION CARRIED

15. MOTION TO POSTPONE THIRD LARGEST FINANCIAL IMPACT

Moved by Councillor Bruce Buruma seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to postpone consideration of the proposed amendment to resolution #7 until other amendments and resolutions have been voted on:

“That resolution #7 be amended to reflect a reduction in overall service levels and expenditures across City departments in the operating budget by 2 million dollars”.

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Lawrence Lee

OPPOSED:

Councillor Cindy Jefferies, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 3:09 p.m. and reconvened at 3:45 p.m.

Council recessed at 3:46 p.m. and reconvened at 4:03 p.m.

Council recessed at 4:47p.m. and reconvened at 5:03 p.m.

Council recessed at 5:29 p.m. and reconvened on Friday, December 2 at 10:03 a.m.

Administration provided Council an order paper outlining the order of magnitude.

Council recessed at 11:50 a.m. and reconvened at 11:58 a.m.

Council recessed at 12:27 p.m. and reconvened at 1:03 p.m.

16. VOTE ON AMENDMENTS – SECTION 4



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Original motion see Resolution #2

The following amendment was introduced:

Moved by Councillor Kramer Barnstable, seconded by Councillor Vesna Higham

Amend resolution #2 by reducing the 2024 ongoing expenditure by \$113,185 (removal of hybrid workforce in budget for 2024).

IN FAVOUR: Councillor Kraymer Barnstable, Councillor Vesna Higham

OPPOSED: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION DEFEATED

The original motion was then back on the floor.

Prior to consideration, the following amendment was introduced:

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

To amend resolution #2 by moving Council Strategic Plan Reporting Dashboard in the amount of \$100k to the Council Strategic Plan in resolution #3.

Council agreed by consensus to postpone the vote until Council Strategic Plan resolution #3 is complete.

Council recessed at 4:47 p.m. and reconvened at 5:03 p.m.

Original motion see Resolution #3.

Prior to consideration, the following amendment was introduced:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #3 to maintain funding at \$750k per year and bring back line items to council for discussion, ranking and specific dollar amounts in January of 2023.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Prior to consideration, the following amendment to the amendment was introduced:

Moved by Councillor Vesna Higham, seconded by Councillor Dianne Wyntjes

To amend the amendment to remove Tourism Red Deer for 2023 and 2024.

IN FAVOUR: Mayor Ken Johnston, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee

MOTION DEFEATED

The amendment was then back on the floor:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #3 to maintain funding at \$750k per year and bring back line items to council for discussion, ranking and specific dollar amounts in January of 2023.

IN FAVOUR: Councillor Kraymer Barnstable, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham

OPPOSED: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION DEFEATED

Council recessed at 5:29 p.m. and reconvened Friday, December 2, 2022 at 10:03 a.m.

17. VOTE ON AMENDMENTS – SECTION 4 - Continued

Original motion resolution #3 was then back on the floor:

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

ongoing funding in the 'Citizen' Investments of \$75,000 for 2024, and one-time funding of \$350,000 for 2023 and \$300,000 for 2024.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Prior to consideration, the motion was withdrawn and the following recommended revision was introduced:

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION 3.1

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

Approve strategic investment one-time funding of \$558,609 for 2023 and \$883,609 for 2024

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Michael Dawe

MOTION CARRIED

Council recessed at 11:50 a.m. and reconvened at 11:58 a.m.

Original motion see Resolution #4

The following amendments were introduced:

Moved by Councillor Cindy Jefferies, seconded by Councillor Dianne Wyntjes

To amend resolution #4 by deferring until 2024, the one-time funding in 2023 by \$100K for the benchmarking survey.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Dianne Wyntjes

OPPOSED: Councillor Bruce Buruma, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

To amend resolution #4 by reducing the one-time funding in 2023 and 2024 by \$150K (removing the Public Participation Coordinator).



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

IN FAVOUR: Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Mayor Ken Johnston, Councillor Cindy Jefferies

MOTION CARRIED

18. VOTE ON AMENDMENTS – SECTION 5

Original motion see Resolution #11:

Prior to consideration, the following amendments were introduced:

Moved by Councillor Dianne Wyntjes, seconded by Councillor Victor Doerksen

To amend resolution #11 to provide Central Alberta Crime Prevention Centre one time funding of \$75,000 per year in 2023 and 2024

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Dianne Wyntjes

OPPOSED: Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Kraymer Barnstable

To amend resolution #11 to increase the Community Development Grants for Sport and Recreation by \$100K for 2023 and by \$50K for 2024 with one time funding.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Michael Dawe, Councillor Victor Doerksen

MOTION CARRIED



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Council recessed at 12:27 p.m. and reconvened at 1:03 p.m.

Moved by Councillor Cindy Jefferies, seconded by Councillor Dianne Wyntjes

To amend resolution #11 to increase the levels of service for Transit, to respond to the community concerns, in particular the needs of retail workers, Olymel workers and Sunday service users.

Councillor Cindy Jefferies withdrew the amendment.

Moved by Councillor Dianne Wyntjes seconded by Councillor Victor Doerksen

To amend resolution #11 to increase the levels of service at Parkland Mall and Olymel to meet the needs of transit riders from these areas within the first quarter of 2023.

Councillor Dianne Wyntjes withdrew the amendment.

Moved by Councillor Dianne Wyntjes seconded by Councillor Victor Doerksen

To amend resolution #11 to add funding to allow for “transit on demand” to be implemented prior to September 2023.

Councillor Dianne Wyntjes withdrew the amendment.

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #11 to increase the annual snow removal budget from \$5 million per year to \$10 million per year, using funds from the road maintenance budget.

Councillor Kraymer Barnstable withdrew the amendment.

Moved by Councillor Dianne Wyntjes seconded by Councillor Victor Doerksen

To amend resolution #11 to allow for funding in this season for continuous improvements to snow and ice control including plowing on weekends and 24/7 operations in locations such as industrial, downtown and arterial roads.

Councillor Dianne Wyntjes withdrew the amendment.

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

To amend resolution #11 by moving the snow clearing budget expense into a utility funded model and add a monthly charge to The City of Red Deer utility bill.

Councillor Victor Doerksen withdrew the amendment.



Moved by Councillor Lawrence Lee, seconded by Councillor Cindy Jefferies

That Council revise the snow and ice policy to shorten snow and ice clearing from the current 15 days for green and grey 1) amendment to have residential clearing occur from 7am to 11pm, and 2) as separate or in the same resolution to have residential clearing as a 7 day a week operation.

Councillor Lawrence Lee withdrew the motion.

19. VOTE ON AMENDMENTS – SECTION 6

Original motion see Resolution #13:

Prior to consideration, the following amendments were introduced:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #13 by reducing the tree replacement budget from \$153K in 2023 to \$75K and in 2024 from \$155K to \$75K.

IN FAVOUR: Councillor Kraymer Barnstable, Councillor Victor Doerksen

OPPOSED: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION DEFEATED

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

To amend resolution #13 to include in the capital budget, acceleration of the Centennial Plaza retrofit in 2023.

IN FAVOUR: Councillor Michael Dawe, Councillor Victor Doerksen,

OPPOSED: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, , Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION DEFEATED

Original motion see Resolution #18

Prior to consideration, the following amendments were introduced:

Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

To amend resolution #18 to include the “Capstone to Bower Ponds Bridge” in the 2025-2032 Capital Plan.

Amendment was withdrawn and added to Motions Arising.

Council recessed at 2:27 p.m. and reconvened at 2:37 p.m.

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

To amend resolution #18 to include a total of 40 million over three consecutive years in the 2025-2032 Capital Plan for an Aquatics Centre.

Amendment was withdrawn and added to Motions Arising.

20. VOTE ON AMENDMENTS – SECTION 7

Original motion see Resolution #19

Prior to consideration, the following amendments were introduced:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #19 by increasing the dividend from the electric power utility to create more revenue for The City of Red Deer to lower the proposed tax increase or cover any additional asks from Council

Prior to consideration, the following motions to postpone were introduced:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to postpone the following amendments:

- To amend resolution #19 by increasing the dividend from the electric power utility to create more revenue for The City of Red Deer to lower the proposed tax increase or cover any additional asks from Council.
- To amend resolution #19 by increasing the dividend of the water utility to create more revenue for The City of Red Deer to lower the proposed tax increase or cover any additional asks from Council.

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable,
Councillor Bruce Buruma, Councillor Michael Dawe, Councillor



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION TO POSTPONE CARRIED

21. CLOSED MEETING

21.1. Motion to go into a Closed Meeting

Moved by Councillor Bruce Buruma, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Friday, December 2, 2022 at 3:08 p.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Human Resource Matter - FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services Ken McMullen, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittlemore, Chief Financial Officer Ray MacIntosh, Acting City Clerk Jackie Kurylo

21.2. Motion to Revert to Open Meeting

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Friday, December 2, 2022 at 3:25 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies,
Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 3:25 p.m. and reconvened at 3:32 p.m.

22. MOTION TO RESUME CONSIDERATION

Council agreed by consensus to resume consideration of the following amendment to Resolution #2:

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

To amend resolution #2 by moving Council Strategic Plan Reporting Dashboard in the amount of \$100k to the Council Strategic Plan in resolution #3.

A friendly amendment was introduced to delete 'and move it to the Council Strategic Plan resolution 3'.

Councillor Victor Doerksen withdrew the amendment.

23. FINAL VOTE ON MAIN MOTIONS

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #2

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- ongoing funding in the 'People - Digital Maturity' Investments of \$285,706 for 2024, and one-time funding of \$115,462 for 2023.

IN FAVOUR:

Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED:

Councillor Kraymer Barnstable, Councillor Vesna Higham

MOTION CARRIED



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #3.1

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

Approve strategic investment one-time funding of \$558,609 for 2023 and \$883,609 for 2024

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Michael Dawe

MOTION CARRIED

Original motion as amended:

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #4 AS AMENDED

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby defers the benchmark survey until 2024; and approves Citizen' Investments one-time funding of \$100,000 for 2023 and \$250,000 for 2024 as part of the 2023-2024 Budget.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

OPPOSED: Councillor Vesna Higham, Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #5 AS AMENDED

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

ongoing funding in the 'Protective Services' Investments of \$1,664,720 for 2023 and \$2,395,281 for 2024, and one-time funding of (\$182,700) for 2023 and \$76,654 for 2024.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

RESOLUTION #6

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

ongoing funding in the 'Financial Planning' Investments of \$4,352,434 for 2023 and \$2,015,788 for 2024, and one-time funding of \$3,250,000 for 2023 and \$238,043 for 2024.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 3:51 p.m. and reconvened at 4:15 p.m.

24. CLOSED MEETING

24.1. Motion to go into a Closed Meeting

Moved by Councillor Lawrence Lee, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Friday, December 2, 2022 at 4:17 p.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Human Resource Matter - FOIP Sections 23(1)(b) Local Public Body Confidences, 24(1)(a) Advice from Officials, and 25(1)(c) Disclosure harmful to economic and other interests of a public body



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, General Manager Protective Services, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittermore, Chief Financial Officer Ray MacIntosh, Acting City Clerk Jackie Kurylo

24.2. Motion to Revert to Open Meeting

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Friday, December 2, 2022 at 4:30 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 4:30 p.m. and reconvened at 4:35 p.m.

25. VOTE ON AMENDMENTS

Original motion see Resolution #9:

Prior to consideration, the following amendments were introduced:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

That resolution #9 be amended to increase user fees and taxes (excluding transit fees) in 2023/2024 to add an additional: (additional increases to the budget. Transit remains the same as budgeted) (land sales to be explored) (all tax supported operations)
\$1 million in revenue in 2023 and 1 million in revenue in 2024
\$2 million in revenue in 2023 and 1 million in revenue in 2024
\$3 million in revenue in 2023 and 1 million in revenue in 2024

Councillor Kraymer Barnstable withdrew the amendment



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

That resolution #9 be amended by increasing user fees and sale of goods (excluding transit fees) by the percentage needed to reduce the tax rate to 4.5% in 2023 and 4.25% in 2024.

Councillor Kraymer Barnstable withdrew the amendment

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

That resolution #9 be amended to approve additional user fees and sale of goods to maintain the proposed tax rate of 4.79% for 2023 and 4.38% in 2024. Increase rates on April 1, 2023 as opposed to September 1, 2023.

Councillor Kraymer Barnstable withdrew the amendment.

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

That resolution #9 be amended to reduce the expenditures for 2023 so that the tax increase does not exceed 4.7% and the expenditures for 2024 so that the tax increase does not exceed 4.3%.

Motion to postpone:

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to postpone the following amendment:

That resolution #9 be amended to reduce the expenditures for 2023 so that the tax increase does not exceed 4.7% and the expenditures for 2024 so that the tax increase does not exceed 4.3%.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION TO POSTPONE CARRIED

Original motion see Resolution #10

Prior to consideration, the following amendments were introduced:

Moved by Councillor Dianne Wyntjes, seconded by Councillor Lawrence Lee



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

That resolution #10 be amended by increasing the budget in Corporate and Employee Services Division by \$87,000 and that the verbal report presented in the closed meeting remain confidential in accordance with FOIP Sections 17(4) Disclosure harmful to personal privacy, 23(1)(b) Local public body confidences, and 24(1)(a) Advice from officials.

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Victor Doerksen

MOTION CARRIED

Moved by Councillor Victor Doerksen, seconded by Councillor Dianne Wyntjes

That resolution #10 be amended to add an additional \$150K in 2023 and \$150K in 2024 in one time funding to fund a value for money audit.

IN FAVOUR: Councillor Victor Doerksen

OPPOSED: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION DEFEATED

Original motion see Resolution 12

Prior to consideration, the following amendments were introduced:

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

That resolution #12 be amended to ensure business incentive grants are not carried forward.

Councillor Victor Doerksen withdrew the amendment.

Moved by Councillor Victor Doerksen, seconded by Councillor Dianne Wyntjes

That resolution #12 be amended to add \$150K one time funding in 2024 for a value for money audit on the land bank.

Councillor Victor Doerksen withdrew the amendment.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Council recessed at 4:56 p.m. and reconvened at 5:07 p.m.

26. FINAL VOTE ON MAIN MOTIONS

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #7

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

2023-2024 operating budget for the Office of Mayor and City Council being 2023 \$1,621,797 and 2024 \$1,621,797.

2023-2024 Operating Budget: Office of The Mayor & Council - Page 40					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
<u>Tax Supported</u>					
Expenses					
Office of Mayor & Council Department	1,694,142	(76,261)	1,617,881	-	1,617,881
	1,694,142	(76,261)	1,617,881	-	1,617,881
Revenues					
Office of Mayor & Council Department	2,000	-	2,000	-	2,000
Internal and Reserve Transfers					
Office of Mayor & Council Department	18,700	(12,784)	5,916	-	5,916
	18,700	(12,784)	5,916	-	5,916
Net Requirement	1,710,842	(89,045)	1,621,797	-	1,621,797

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #8

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

2023-2024 operating budget for The City Manager's Office being 2023 \$637,970 and 2024 \$612,970.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

2023-2024 Operating Budget: City Manager's Office - Page 41					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
<u>Tax Supported</u>					
Expenses					
City Manager Department	504,948	135,000	639,948	(25,000)	614,948
	504,948	135,000	639,948	(25,000)	614,948
Internal and Reserve Transfers					
City Manager Department	(1,936)	(42)	(1,978)	-	(1,978)
	(1,936)	(42)	(1,978)	-	(1,978)
Net Requirement	503,012	134,958	637,970	(25,000)	612,970

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wytjes

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #10 AS AMENDED

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

operating budget for Corporate and Employee Services being 2023 \$25,611,650 and 2024 \$26,758,619.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

CORPORATE & EMPLOYEE SERVICES DIVISION					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Expenses					
Corporate & Employee Services GM Department	809,386	43,156	852,542	225,000	1,077,542
Corporate Communications Department	1,846,827	(45,985)	1,800,842	211,000	2,011,842
Financial Services Department	3,469,642	178,534	3,648,176	(250,000)	3,398,176
Human Resources Department	3,663,790	490,563	4,154,353	111,713	4,266,066
Information Technology Department	10,192,001	(2,714)	10,189,287	350,414	10,539,701
Legal & Legislative Services Department	3,492,468	285,469	3,777,937	160,811	3,938,748
Revenue & Taxation Department	5,423,141	119,036	5,542,177	304,031	5,846,208
	28,897,255	1,068,059	29,965,314	1,112,969	31,078,283
Revenues					
Corporate Communications Department	20,000	-	20,000	-	20,000
Human Resources Department	66,400	20,000	86,400	-	86,400
Information Technology Department	184,395	12,546	196,941	-	196,941
Legal & Legislative Services Department	112,026	-	112,026	-	112,026
Revenue & Taxation Department	307,000	105,000	412,000	140,000	552,000
	689,821	137,546	827,367	140,000	967,367
Internal and Reserve Transfers					
Corporate & Employee Services GM Department	(74,263)	11,676	(62,587)	-	(62,587)
Corporate Communications Department	(121,393)	95,415	(25,978)	-	(25,978)
Financial Services Department	6,550	(633)	5,917	-	5,917
Human Resources Department	(60,586)	(70,727)	(131,313)	-	(131,313)
Information Technology Department	(1,616,804)	456,620	(1,160,184)	-	(1,160,184)
Legal & Legislative Services Department	(260,082)	8,380	(251,702)	-	(251,702)
Revenue & Taxation Department	(2,113,572)	65,357	(2,048,215)	174,000	(1,874,215)
	(4,240,150)	566,088	(3,674,062)	174,000	(3,500,062)
Net Requirement	23,967,284	1,496,601	25,463,885	1,146,969	26,610,854

IN FAVOUR: Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, , Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED: Councillor Kraymer Barnstable, Councillor Vesna Higham

MOTION CARRIED AS AMENDED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #11 AS AMENDED

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

- operating budget for Community Services being 2023 \$74,050,991 and 2024 \$72,961,142; plus
- provide Central Alberta Crime Prevention Centre one time funding of \$75,000 per year in 2023 and 2024; plus
- increase the Community Development Grants for Sport and Recreation by \$100K for 2023 and by \$50K for 2024 with one time funding.

COMMUNITY SERVICES DIVISION					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Expenses					
Community Services GM Department	4,878,015	103,850	4,981,865	(6,336)	4,975,529
CSV Business Excellence Department	3,300,891	725,884	4,026,775	249,806	4,276,581
ELP Utility Department	4,162,056	(299,862)	3,862,194	17,994	3,880,188
Environmental Services Department	5,215,787	(94,184)	5,121,603	4,404	5,126,007
Parks & Public Works Department	48,985,680	114,303	49,099,983	312,362	49,412,345
Safe & Healthy Communities Department	42,830,409	4,171,442	47,001,851	(1,815,770)	45,186,081
Transit & Fleet Department	15,509,068	74,488	15,583,556	5,525	15,589,081
	124,881,906	4,795,921	129,677,827	(1,232,015)	128,445,812
Revenues					
CSV Business Excellence Department	159,798	-	159,798	-	159,798
Environmental Services Department	3,362,389	-	3,362,389	-	3,362,389
Parks & Public Works Department	3,910,393	118,838	4,029,231	38,587	4,067,818
Safe & Healthy Communities Department	15,943,108	2,517,762	18,460,870	404,086	18,864,956
Transit & Fleet Department	5,438,265	44,307	5,482,572	88,612	5,571,184
	28,813,953	2,680,907	31,494,860	531,285	32,026,145
Internal and Reserve Transfers					
Community Services GM Department	11	(48)	(37)	-	(37)
CSV Business Excellence Department	(91,895)	1,933	(89,962)	-	(89,962)
ELP Utility Department	(2,336,896)	364,979	(1,971,917)	9,808	(1,962,109)
Environmental Services Department	(574,755)	34,643	(540,112)	58,440	(481,672)
Parks & Public Works Department	(19,189,528)	1,244,769	(17,944,759)	454,621	(17,490,138)
Safe & Healthy Communities Department	(7,442,581)	(46,697)	(7,489,278)	47,683	(7,441,595)
Transit & Fleet Department	2,976,703	1,076,631	4,053,334	102,903	4,156,237
	(26,658,941)	2,676,210	(23,982,731)	673,455	(23,309,276)
Net Requirement	69,409,012	4,791,224	74,200,236	(1,089,845)	73,110,391

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, , Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED:

Councillor Victor Doerksen



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

MOTION CARRIED AS AMENDED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

RESOLUTION #12

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Development and Protective Services 2023 \$75,080,234 and 2024 \$77,836,636.

DEVELOPMENT & PROTECTIVE SERVICES DIVISION					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Expenses					
City Planning & Growth Department	1,061,119	107,821	1,168,940	(65,708)	1,103,232
Development & Protective Services GM Department	1,830,819	(807,768)	1,023,051	(99,988)	923,063
Emergency Services Department	40,077,536	5,527,702	45,605,238	1,696,479	47,301,717
Engineering Services Department	6,114,339	(1,484,032)	4,630,307	(73,504)	4,556,803
Inspection & Licensing Department	7,151,050	(108,064)	7,042,986	11,818	7,054,804
Land & Economic Development Department	4,467,481	(875,190)	3,592,291	35,283	3,627,574
Municipal Policing Department	42,287,955	1,207,724	43,495,679	1,651,884	45,147,563
	102,990,299	3,568,193	106,558,492	3,156,264	109,714,756
Revenues					
City Planning & Growth Department	64,170	15,000	79,170	-	79,170
Emergency Services Department	12,798,236	6,358,025	19,156,261	393,601	19,549,862
Engineering Services Department	740,545	169,215	909,760	-	909,760
Inspection & Licensing Department	6,141,639	202,954	6,344,593	92,922	6,437,515
Land & Economic Development Department	54,560	-	54,560	-	54,560
Municipal Policing Department	5,698,182	182,075	5,880,257	-	5,880,257
	25,497,332	6,927,269	32,424,601	486,523	32,911,124
Internal and Reserve Transfers					
City Planning & Growth Department	6,000	(702)	5,298	-	5,298
Development & Protective Services GM Department	163	(48)	115	-	115
Emergency Services Department	902,442	1,638,448	2,540,890	433,319	2,974,209
Engineering Services Department	(2,501,657)	1,429,425	(1,072,232)	77,213	(995,019)
Inspection & Licensing Department	(111,758)	414,384	302,626	3,969	306,595
Land & Economic Development Department	5,095	6,784	11,879	233	12,112
Municipal Policing Department	(788,758)	(33,185)	(821,943)	37,275	(784,668)
	(2,488,473)	3,455,106	966,633	552,009	1,518,642
Net Requirement	75,004,494	96,030	75,100,524	3,221,750	78,322,274

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wytjes

Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #13

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Operating Projects being \$426,366 in 2023 and \$428,404 in 2024.

IN FAVOUR:

Mayor Ken Johnston, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED:

Councillor Kraymer Barnstable

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #14

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Infrastructure: Rehabilitation and Replacement \$89,215,380 in 2023 and \$99,803,393 in 2024.

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

RESOLUTION #15

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Current Growth \$12,364,004 in 2023 and \$5,939,332 in 2024.

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #16

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Future Growth \$360,750 in 2023 and \$334,184 in 2024.

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #17

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- Capital Budget for Community Amenities \$123,920 in 2023 and \$206,000 in 2024.

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022**MOTION CARRIED**

Moved by Councillor Cindy Jefferies, seconded by Councillor Kraymer Barnstable

RESOLUTION #18

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- 2025-2032 Capital Plan for The City of Red Deer.

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

OPPOSED:

Councillor Vesna Higham

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #20

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves

- 2023- 2024 operating budget business plan for the Land Bank

IN FAVOUR:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #21

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

- operating budget for the Waste Management Utility.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #24

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Storm Utility

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #25

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for Transit and Fleet services.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Council recessed at 5:27 p.m. and reconvened Monday, December 5, 2022 at 8:02 a.m.

Councillor Lawrence Lee attended via videoconference

27. MOTION TO RESUME CONSIDERATION

Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Council agreed by consensus to resume consideration of the following amendments:

Original motion see Resolution #19

Amendment:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

Amend resolution #19 by increasing the dividend from the Electric Power Utility to create more revenue for The City of Red Deer to lower the proposed tax increase or cover any additional asks from Council.

Prior to consideration, the following recommended revision was introduced:

That Council amend the resolution to authorize a Special Dividend of \$800K one-time in each year of 2023 and 2024 from the Electric Utility.

Council agreed by consensus to approve the revision.

Original amendment was then back on the floor, as amended:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

That Council amend resolution #19 to authorize a Special Dividend of \$800K one-time in each year of 2023 and 2024 from the Electric Utility

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Vesna Higham, Councillor Dianne Wyntjes

OPPOSED: Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Lawrence Lee

MOTION CARRIED

Original motion see Resolution #22

Amendment:

Moved by Councillor Kraymer Barnstable, seconded by Councillor Vesna Higham

To amend resolution #22 by increasing the dividend of the Water Utility to create more revenue for The City of Red Deer to lower the proposed tax increase or cover any additional asks from Council.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Councillor Kraymer Barnstable withdrew the amendment.

Original motion see Resolution #7

Amendment:

MOVED by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

That resolution #7 be amended to reflect a reduction in overall service levels and expenditures across City departments in the operating budget by 2 million dollars.

Prior to consideration, the following friendly amendment was introduced:

Friendly amendment to delete '2 million' and replace with '\$500K equitably across the organization'.

Motion as amended was back on the floor

Moved by Councillor Vesna Higham seconded by Councillor Michael Dawe

That resolution # 7 be amended to reflect a reduction in overall service levels/expenditures across City departments in the operating budget by \$500k, equitably across the organization.

IN FAVOUR: Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen Councillor Vesna Higham

OPPOSED: Mayor Ken Johnston, Councillor Cindy Jefferies, Councillor Lawrence Lee, Councillor Dianne Wyntjes

MOTION CARRIED

Councillor Lawrence Lee left the meeting at 10:02 a.m. and did not return.

Council recessed at 10:02 a.m. and reconvened at 10:31 a.m.

28. CLOSED MEETING

**28.1. Motion to go into a Closed Meeting**

Moved by Councillor Cindy Jefferies, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer hereby agrees to enter into a Closed Meeting of Council on Monday, December 5, 2022 at 10:32 a.m. and hereby agrees to exclude the following:

- All members of the media;
- All members of the public;
- And all non-related staff members

to discuss the following:

- Advice from Officials - FOIP Section 24(1)(a)

The following people were in attendance:

Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

City Manager Tara Lodewyk, Acting General Manager Bart Rowland, General Manager Corporate and Employee Services Lisa Perkins, General Manager Development Services Erin Stuart, General Manager Community Services Sarah Tittermore, Chief Financial Officer Ray MacIntosh, Acting City Clerk Jackie Kurylo, Corporate Meeting Administrator Jennifer Hankey, Committees Coordinator Lynn Van Laar

Councillor Kraymer Barnstable left the meeting at 10:38 a.m. and returned at 10:39 a.m.

Councillor Victor Doerksen left the meeting at 11:10 a.m. and returned at 11:12 a.m.

28.2. Motion to Revert to Open Meeting

Moved by Councillor Dianne Wyntjes, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to enter into an open meeting of Council on Monday, December 5, 2022 at 11:37 a.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee



MOTION CARRIED

Council recessed at 11:37 a.m. and reconvened at 11:47 a.m.

29. MOTION TO RECONSIDER

Council of The City of Red Deer hereby agrees to reconsider the following:

Moved by Councillor Vesna Higham seconded by Councillor Bruce Buruma

That resolution # 7 be amended to reflect a reduction in overall service levels/expenditures across City departments in the operating budget by \$500k, equitably across the organization.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

MOTION TO RECONSIDER CARRIED

The original motion is back on the floor:

Moved by Councillor Vesna Higham seconded by Councillor Bruce Buruma

That resolution # 7 be amended to reflect a reduction in overall service levels/expenditures across City departments in the operating budget by \$500k, equitably across the organization.

IN FAVOUR:

OPPOSED: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION DEFEATED

29. MOTIONS ARISING

Moved by Mayor Ken Johnston, seconded by Councillor Dianne Wyntjes



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to review and research waste disposal to energy opportunities and bring a report to Council in 2023.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Kraymer Barnstable, seconded by Councillor Vesna Higham

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to review the snow removal policy in Q2 of 2023 and explore the possibility of a utility model funding mechanism.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Cindy Jefferies, seconded by Councillor Dianne Wyntjes

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to review the Debt Policy and return to Council by Q4 2023.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

OPPOSED: Councillor Victor Doerksen, Councillor Vesna Higham

ABSENT: Councillor Lawrence Lee



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

MOTION CARRIED

Council recessed at 12:17 p.m. and reconvened at 12:47 p.m.

Moved by Councillor Dianne Wyntjes, seconded by Councillor Victor Doerksen

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to update the Council Policy on Community Grants.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Victor Doerksen, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28, 2022 – December 5, 2022 hereby directs Administration to return to Council with a Capstone bridge briefing and project estimate including timing to complete the initial design work in Q1 2023.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

OPPOSED: Councillor Michael Dawe, Councillor Vesna Higham

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Bruce Buruma

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to return to Council with a report by Q4 2023 that addresses the potential timing of the Aquatics Centre project within the Capital Plan and to explore funding model options for this project.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Cindy Jefferies seconded by Councillor Dianne Wyntjes

Resolved that Council of The City of Red Deer having considered the 2023-2024 Multi Year Budget dated November 28 – December 5, 2022 hereby directs Administration to continue their work to resolve transit service issues concerning Olymel, Parkland Mall, Sunday Service, and other transit service issues and that Council have an opportunity to more fully discuss transit including Action Bus and Advocacy in Q1-2023. Council asks that prior to transit reductions, or changes in service, that Council be advised in advance in the event additional budget resources may be required.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

30. FINAL VOTE ON MAIN MOTIONS

Moved by Councillor Vesna Higham seconded by Councillor Bruce Buruma

RESOLUTION #9 AS AMENDED

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for General Programs.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

GENERAL PROGRAMS DIVISION - Page 42					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
<u>Tax Supported</u>					
Expenses					
General Municipal Programs Department	8,433,432	1,519,806	9,953,238	(389,127)	9,564,111
Taxation Revenue	261,500	-	261,500	-	261,500
	8,694,932	1,519,806	10,214,738	(389,127)	9,825,611
Revenues					
General Municipal Programs Department	-	552,340	552,340	378,641	930,981
General Municipal Revenues Department	11,042,865	(122,783)	10,920,082	731,446	11,651,528
Taxation Revenue	138,815,072	7,944,409	146,759,481	3,744,182	150,503,663
	149,857,937	8,373,966	158,231,903	4,854,269	163,086,172
Internal and Reserve Transfers					
General Municipal Programs Department	(29,356,632)	425,095	(28,931,537)	2,559,565	(26,371,972)
Taxation Revenue		-	-	(25,000)	(25,000)
	(29,356,632)	425,095	(28,931,537)	2,534,565	(26,396,972)
Net Requirement	(170,519,637)	(6,429,065)	(176,948,702)	(2,708,831)	(179,657,533)

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

OPPOSED: Councillor Michael Dawe

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #19

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Electrical Power Utility as amended.



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

ELECTRICAL POWER UTILITY - Page 70					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
<u>Utility Supported</u>					
Expenses					
ELP Utility Department	49,767,798	(268,480)	49,499,318	355,532	49,854,850
	49,767,798	(268,480)	49,499,318	355,532	49,854,850
Revenues					
ELP Utility Department	64,810,439	3,734,934	68,545,373	2,158,989	70,704,362
	64,810,439	3,734,934	68,545,373	2,158,989	70,704,362
Internal and Reserve Transfers					
ELP Utility Department	15,042,638	4,003,417	19,046,055	1,803,457	20,849,512
	15,042,638	4,003,417	19,046,055	1,803,457	20,849,512
Net Requirement	(3)	3	-	-	-

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Dianne Wyntjes, seconded by Councillor Vesna Higham

RESOLUTION #22

Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget:

- operating budget for the Water Utility.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

Moved by Councillor Vesna Higham, seconded by Councillor Dianne Wyntjes



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Resolved that Council of The City of Red Deer directs Administration to do any consequential work required in order to effect the direction of Council given regarding the 2023 – 2024 Budget.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION CARRIED

31. MOTION TO POSTPONE

Moved by Councillor Bruce Buruma, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to postpone items 7.1 Utility Bylaw Amendment 3606/A-2022 and 7.2 Electric Utility Bylaw Amendment 3273/A-2022 to the December 12, 2022 Council meeting

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies, Councillor Dianne Wyntjes

ABSENT: Councillor Lawrence Lee

MOTION TO POSTPONE CARRIED

32. CLOSING COMMENTS OF COUNCIL

33. ADJOURNMENT

Moved by Councillor Michael Dawe, seconded by Councillor Kraymer Barnstable

Resolved that Council of The City of Red Deer hereby agrees to adjourn the November 28, 2022 - December 5, 2022 Multi-Year Budget Meeting of Red Deer City Council at 1:46 p.m.

IN FAVOUR: Mayor Ken Johnston, Councillor Kraymer Barnstable, Councillor Bruce Buruma, Councillor Michael Dawe, Councillor Victor Doerksen, Councillor Vesna Higham, Councillor Cindy Jefferies,



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Councillor Dianne Wyntjes

ABSENT:

Councillor Lawrence Lee

MOTION CARRIED

MAYOR

CITY CLERK



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Appendix A Multi-Year Budget Resolutions and Amendments

Resolution	Amendment
RESOLUTION #1 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 - 30, 2022 re: 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: ongoing funding in the ‘People-increasing capacity’ Investments of \$347,928 for 2023 and \$120,000 for 2024, and one-time funding of \$226,048 for 2023 and \$208,048 for 2024.	
RESOLUTION #2 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: ongoing funding in the ‘People - Digital Maturity’ Investments of \$285,706 for 2024, and one-time funding of \$115,462 for 2023.	
RESOLUTION #3 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: ongoing funding for the balance of the strategic plan items at \$750,000 for 2024 and one-time funding of \$350,000 for 2023 and \$525,000 for 2024.	AMENDED RESOLUTION 3.1 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: Approve strategic investment one-time funding of \$558,609 for 2023 and \$883,609 for 2024
RESOLUTION #4 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: ongoing funding in the ‘Citizen’ Investments of \$75,000 for 2024, and one-time funding of \$350,000 for 2023 and \$300,000 for 2024.	AMENDED To amend resolution #4 by deferring until 2024, the one-time funding in 2023 by \$100K for the benchmarking survey. To amend resolution #4 by reducing the one-time funding in 2023 and 2024 by \$150K (removing the Public Participation Coordinator).
RESOLUTION #5 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: ongoing funding in the ‘Protective Services’ Investments of \$1,199,380 for 2023 and \$2,056,177 for 2024, and one-time funding of \$1,386,048 for 2023 and \$524,695 for 2024	AMENDED That resolution #5 be amended to approve Scenario D as provided in the DPS Budget Briefing - amendment response ESD Scenarios provided on December 1, 2022 See image I below



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

<p>RESOLUTION #6 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: ongoing funding in the ‘Financial Planning’ Investments of \$4,352,434 for 2023 and \$2,015,788 for 2024, and one-time funding of \$3,250,000 for 2023 and \$238,043 for 2024.</p>	
<p>RESOLUTION #7 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: 2023-2024 operating budget for the Office of Mayor and City Council being 2023 \$1,621,797 and 2024 \$1,621,797.</p>	<p>AMENDED Resolved that Council of The City of Red Deer hereby agrees to postpone items 7.1 Utility Bylaw Amendment 3606/A-2022 and 7.2 Electric Utility Bylaw Amendment 3273/A-2022 to the December 12, 2022 Council meeting</p>
<p>RESOLUTION #8 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: 2023-2024 operating budget for The City Manager’s Office being 2023 \$637,970 and 2024 \$612,970.</p>	
<p>RESOLUTION #9 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: The 2023-2024 operating budget for General Programs 2023 \$176,891,404 and 2024 \$179,679,934.</p>	<p>AMENDED Resolved that Council of The City of Red Deer hereby agrees to postpone the following amendment: That resolution #9 be amended to reduce the expenditures for 2023 so that the tax increase does not exceed 4.7% and the expenditures for 2024 so that the tax increase does not exceed 4.3%.</p> <p>See image 2 below</p>
<p>RESOLUTION #10 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: operating budget for Corporate and Employee Services being 2023 \$25,524,650 and 2024 \$26,671,619.</p>	<p>AMENDED That resolution #10 be amended by increasing the budget in Corporate and Employee Services Division by \$87,000 and that the verbal report presented in the closed meeting remain confidential in accordance with FOIP Sections 17(4) Disclosure harmful to personal privacy, 23(1)(b) Local public body confidences, and 24(1)(a) Advice from officials.</p> <p>See image 3 below</p>



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

<p>RESOLUTION #11 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: operating budget for Community Services being 2023 \$74,050,991 and 2024 \$72,961,142.</p>	<p>AMENDED To amend resolution #11 to provide Central Alberta Crime Prevention Centre one time funding of \$75,000 per year in 2023 and 2024 To amend resolution #11 to increase the Community Development Grants for Sport and Recreation by \$100K for 2023 and by \$50K for 2024 with one time funding. See image 4 below</p>
<p>RESOLUTION #12 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: operating budget for Development and Protective Services 2023 \$75,080,234 and 2024 \$77,836,636.</p>	
<p>RESOLUTION #13 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: Capital Budget for Operating Projects being \$426,366 in 2023 and \$428,404 in 2024.</p>	
<p>RESOLUTION #14 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: Capital Budget for Infrastructure: Rehabilitation and Replacement \$84,101,000 in 2023 and \$98,929,000 in 2024.</p>	
<p>RESOLUTION #15 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: Capital Budget for Current Growth \$12,364,000 in 2023 and \$5,939,000 in 2024.</p>	
<p>RESOLUTION #16 Resolved that Council of The City of Red Deer</p>	



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: Capital Budget for Future Growth \$361,000 in 2023 and \$334,000 in 2024	
RESOLUTION #17 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: Capital Budget for Community Amenities \$231,000 in 2023 and \$740,000 in 2024.	
RESOLUTION #18 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: 2025-2032 Capital Plan for The City of Red Deer.	
RESOLUTION #19 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: operating budget for the Electrical Power Utility.	AMENDED That Council amend resolution #19 to authorize a Special Dividend of \$800K one-time in each year of 2023 and 2024 from the Electric Utility See Image 5 below
RESOLUTION #20 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: operating budget business plan for the Land Bank.	
RESOLUTION #21 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: operating budget for the Waste Management Utility.	
RESOLUTION #22 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the	



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

2023 – 2024 Budget: operating budget for the Water Utility.	
RESOLUTION #23 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: operating budget for the Wastewater utility.	
RESOLUTION #24 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: operating budget for the Storm Utility.	
RESOLUTION #25 Resolved that Council of The City of Red Deer having considered the report from Financial Services dated November 28 – 30, 2022 re 2023 – 2024 Budget hereby approves the following as part of the 2023 – 2024 Budget: operating budget for Transit and Fleet services.	



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Image 1

Scenario D includes Scenario 1 (moving 4 one-time to ongoing) and adds an additional 4 FTEs ongoing. The 14 total FTEs are split as 7 FTEs in 2023 and 7 FTEs in 2024. This provides an alternative to Scenario A. (see Higham, Wyntjes, and Jefferies)

Scenario D Add 4 FTE ongoing - 14 FTE Total - Split between 2 years (original submission with addition all in ongoing + 4 ongoing)			
	2023	2024	TOTAL
Total FTE	6 Fire-medics (ongoing) 1 Dispatch (ongoing)	6 Fire-medics (ongoing) 1 Dispatch (ongoing)	14 (ongoing - 12 fire-medics; 2 dispatch)
Tax Increase on Ongoing	912,660 0.65%	912,660 0.65%	1,825,320 1.31%
One-time Cost (ORTS)	76,654	76,654	153,308

Image 2

GENERAL PROGRAMS DIVISION - Page 42					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
<u>Tax Supported</u>					
Expenses					
General Municipal Programs Department	8,433,432	1,519,806	9,953,238	(389,127)	9,564,111
Taxation Revenue	261,500	-	261,500	-	261,500
Revenues					
General Municipal Programs Department	8,694,932	1,519,806	10,214,738	(389,127)	9,825,611
General Municipal Revenues Department	-	552,340	552,340	378,641	930,981
Taxation Revenue	11,042,865	(122,783)	10,920,082	731,446	11,651,528
	138,815,072	7,944,409	146,759,481	3,744,182	150,503,663
Internal and Reserve Transfers					
General Municipal Programs Department	149,857,937	8,373,966	158,231,903	4,854,269	163,086,172
Taxation Revenue	(29,356,632)	425,095	(28,931,537)	2,559,565 (25,000)	(26,371,972) (25,000)
	(29,356,632)	425,095	(28,931,537)	2,534,565	(26,396,972)
Net Requirement	(170,519,637)	(6,429,065)	(176,948,702)	(2,708,831)	(179,657,533)



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Image 3

CORPORATE & EMPLOYEE SERVICES DIVISION					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Expenses					
Corporate & Employee Services GM Department	809,386	43,156	852,542	225,000	1,077,542
Corporate Communications Department	1,846,827	(45,985)	1,800,842	211,000	2,011,842
Financial Services Department	3,469,642	178,534	3,648,176	(250,000)	3,398,176
Human Resources Department	3,663,790	490,563	4,154,353	111,713	4,266,066
Information Technology Department	10,192,001	(2,714)	10,189,287	350,414	10,539,701
Legal & Legislative Services Department	3,492,468	285,469	3,777,937	160,811	3,938,748
Revenue & Taxation Department	5,423,141	119,036	5,542,177	304,031	5,846,208
	28,897,255	1,068,059	29,965,314	1,112,969	31,078,283
Revenues					
Corporate Communications Department	20,000	-	20,000	-	20,000
Human Resources Department	66,400	20,000	86,400	-	86,400
Information Technology Department	184,395	12,546	196,941	-	196,941
Legal & Legislative Services Department	112,026	-	112,026	-	112,026
Revenue & Taxation Department	307,000	105,000	412,000	140,000	552,000
	689,821	137,546	827,367	140,000	967,367
Internal and Reserve Transfers					
Corporate & Employee Services GM Department	(74,263)	11,676	(62,587)	-	(62,587)
Corporate Communications Department	(121,393)	95,415	(25,978)	-	(25,978)
Financial Services Department	6,550	(633)	5,917	-	5,917
Human Resources Department	(60,586)	(70,727)	(131,313)	-	(131,313)
Information Technology Department	(1,616,804)	456,620	(1,160,184)	-	(1,160,184)
Legal & Legislative Services Department	(260,082)	8,380	(251,702)	-	(251,702)
Revenue & Taxation Department	(2,113,572)	65,357	(2,048,215)	174,000	(1,874,215)
	(4,240,150)	566,088	(3,674,062)	174,000	(3,500,062)
Net Requirement	23,967,284	1,496,601	25,463,885	1,146,969	26,610,854



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Image 4

COMMUNITY SERVICES DIVISION					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
Expenses					
Community Services GM Department	4,878,015	103,850	4,981,865	(6,336)	4,975,529
CSV Business Excellence Department	3,300,891	725,884	4,026,775	249,806	4,276,581
ELP Utility Department	4,162,056	(299,862)	3,862,194	17,994	3,880,188
Environmental Services Department	5,215,787	(94,184)	5,121,603	4,404	5,126,007
Parks & Public Works Department	48,985,680	114,303	49,099,983	312,362	49,412,345
Safe & Healthy Communities Department	42,830,409	4,171,442	47,001,851	(1,815,770)	45,186,081
Transit & Fleet Department	15,509,068	74,488	15,583,556	5,525	15,589,081
	124,881,906	4,795,921	129,677,827	(1,232,015)	128,445,812
Revenues					
CSV Business Excellence Department	159,798	-	159,798	-	159,798
Environmental Services Department	3,362,389	-	3,362,389	-	3,362,389
Parks & Public Works Department	3,910,393	118,838	4,029,231	38,587	4,067,818
Safe & Healthy Communities Department	15,943,108	2,517,762	18,460,870	404,086	18,864,956
Transit & Fleet Department	5,438,265	44,307	5,482,572	88,612	5,571,184
	28,813,953	2,680,907	31,494,860	531,285	32,026,145
Internal and Reserve Transfers					
Community Services GM Department	11	(48)	(37)	-	(37)
CSV Business Excellence Department	(91,895)	1,933	(89,962)	-	(89,962)
ELP Utility Department	(2,336,896)	364,979	(1,971,917)	9,808	(1,962,109)
Environmental Services Department	(574,755)	34,643	(540,112)	58,440	(481,672)
Parks & Public Works Department	(19,189,528)	1,244,769	(17,944,759)	454,621	(17,490,138)
Safe & Healthy Communities Department	(7,442,581)	(46,697)	(7,489,278)	47,683	(7,441,595)
Transit & Fleet Department	2,976,703	1,076,631	4,053,334	102,903	4,156,237
	(26,658,941)	2,676,210	(23,982,731)	673,455	(23,309,276)
Net Requirement	69,409,012	4,791,224	74,200,236	(1,089,845)	73,110,391



Multi-Year Budget Meeting Minutes
Monday, November 28, 2022 - Monday, December 5, 2022

Image 5

ELECTRICAL POWER UTILITY - Page 70					
Description	2022 Final	2023 Change	2023 Interim	2024 Change	2024 Interim
<u>Utility Supported</u>					
Expenses					
ELP Utility Department	49,767,798	(268,480)	49,499,318	355,532	49,854,850
	49,767,798	(268,480)	49,499,318	355,532	49,854,850
Revenues					
ELP Utility Department	64,810,439	3,734,934	68,545,373	2,158,989	70,704,362
	64,810,439	3,734,934	68,545,373	2,158,989	70,704,362
Internal and Reserve Transfers					
ELP Utility Department	15,042,638	4,003,417	19,046,055	1,803,457	20,849,512
	15,042,638	4,003,417	19,046,055	1,803,457	20,849,512
Net Requirement	(3)	3	-	-	-



February 6, 2023

Temporary Shelter Mitigation Strategy Update

Prepared by: Kristin Walsh, Manager of Safe & Healthy Communities

Department: Safe & Healthy Communities with support from Planning & Growth, Inspections & Licensing, Municipal Policing Services, HR Wellness, Safety & Security

Report Summary and Recommendations

At the January 31, 2022, Regular Council Meeting, Council approved two years of mitigation strategies at the temporary shelter location in Railyards. The goals of the strategies are

- (1) to reduce garbage and debris,
- (2) to support businesses who are experiencing vandalism and/or property damage,
- (3) to provide businesses with a point of contact for support, and
- (4) to support the temporary shelter operator with property design improvements that reduce undesirable patterns of behaviour.

It has been one year since the mitigation strategies were approved and implementation began. This report provides an update on the effectiveness of the tactics implemented and identifies next steps in 2023. Administration is not recommending any new mitigation strategies or additional budget at this time.

Proposed Resolution

Resolved that Council of The City of Red Deer having considered the report from Community Services dated February 6, 2023 re: Temporary Shelter Mitigation Strategy Update hereby accepts the report as information.

Key Messages

- 1. Data collected indicates that the mitigation strategies are making a difference for businesses and residents. The Clean Team is identified as the most effective tactic. Overall, the strategies are reported to be reducing the impacts of the littering, vandalism, anti-social behaviours, and property damage businesses have experienced in the Railyards.**
- 2. The temporary shelter operator, the DBA, enforcement, and Administration are aligned, and relationships are being strengthened through regular communication.**



3. Meaningful systemic change will require proactive and integrated efforts across many disciplines to address root causes.

Background

Mitigation strategies were first proposed to Council at the public hearing regarding Temporary Shelter at Cannery Row, in May 2021. The strategies proposed to Council were in direct response to the concerns received in the March 2021 and May 2021 public hearing processes. On May 26, 2021, Council granted a four-month extension to the use of that site until September 30, 2021, and approved Railyards Mitigation Strategy Option C at a cost of up to \$41,067.

As part of the Land Use Bylaw Amendment brought forward in May 2021, Administration presented options for mitigation for Council's consideration. Due to the short-term nature of the four-month extension Council approved for the zoning of Cannery Row at that time, Administration focused on efforts to follow Council's direction and seek alternative locations for the Emergency Housing Shelter, while implementing the proposed mitigation strategies that would offer the most immediate alleviation of concerns raised by residents and businesses in the neighbourhood.

In January 2022, notification of a public hearing regarding a proposed permanent shelter site in the Railyards neighbourhood coincided with a report recommending a Land Use Bylaw Amendment to provide interim shelter service at the Cannery Row site for an additional two years. This new information resulted in letters and communications from the public that validated past concerns. Council approved the two-year extension on the temporary shelter but pause the permanent shelter site process and conduct stakeholder engagement sessions. These engagement processes in February 2022 provided an additional opportunity to review and assess the impact of existing mitigations efforts and consider adjustments and new approaches.

The suite of neighbourhood mitigation strategies approved by Council on January 31, 2022, are as follows:

Issue	Mitigation Strategy
Criminal behavior and illicit drug use	Overnight Security Patrols within 400m of the Temporary Shelter site. Eight times per night; Provides an extra presence in the neighborhood, in the event they see something they contact police or EMS as appropriate.
	Beginning January 2022, The City of Red Deer and the RCMP expanded the Downtown Patrol Unit (DPU) with a focus on increased patrols. The DPU / Project implement various crime reduction strategies, along with enforcement and proactive patrols to enhance the safety and well-being of the business owners and community in the downtown core.
	Implement the remaining CACPC (Central Alberta Crime Prevention Centre) CPTED (Crime Prevention Through Environmental Design) recommendations for the Cannery Row Site.



Vandalism and property damage	Continue the Community Liaison position through the DBA to connect with businesses on a regular basis to assist in mitigating any issues they may be experiencing. The 1.0 FTE position would be a neutral party between the businesses and the shelter operator to work through a collaborative lens to build community and relationships downtown.
	Vandalism Cleanup Support Grant Program to support businesses directly affected by vandalism and graffiti within Railyards. \$50,000 per year.
Neighborhood safety concerns	Work with Safe Harbour Society, Turning Point, and the DBA to develop a Good Neighbor Program for the Railyards District.
	Reach out to Central Alberta Crime Prevention Centre to explore the development of a safe walk program that business owners can implement with their staff.
Litter, waste	Maintain the DBA Clean Team contract to include power washing, garbage emptying and litter clean-up services within Railyards.
	Maintain the DBA Clean Team contract to include large item clean-up services
Site concerns	Offering free business license for Railyards businesses
	Permanent fencing of Cannery Row site perimeter
	Neighborhood Pedestrian Infrastructure (waste receptacles, benches)

Prior Council/Committee Direction

At the Monday, January 31, 2022, Regular Council Meeting, Council passed the following resolution:

Resolved that Council of The City of Red Deer having considered the report from Community Services dated January 17, 2022, re: Proposed Neighbourhood Mitigation Strategy hereby approves \$513,600 one-time funding (2022 - \$273,300 and 2023 \$240,300) from the Operating Reserve Tax Supported (ORTS).

At the Wednesday, May 26, 2021, Special Council Meeting, Council passed the following resolution:

Resolved that Council of The City of Red Deer having considered the report from Community Services & Development and Protective Services dated May 25, 2021 re: Interim Temporary Shelter Public Hearing Supplementary Report hereby endorses Railyards Mitigation Strategy Option C at a cost of up to \$41,067 from the Operating Reserve Tax Supported (ORTS) which includes security in Railyards limited to nightly services and 0.5 community liaison position as well as an additional amount up to \$8,500 for additional costs assumed to cover business license fees for businesses located from Gaetz Avenue south to the Red Deer River to the west and Ross Street to the Red Deer River as business license fees will not be applied to these businesses in 2022.

Strategic Alignment

- I. Council's Strategic Plan. The neighbourhood mitigation strategies are aligned with:
 - i) A Thriving City: A thriving local economy, driven by a healthy business community and vibrant downtown is paramount, while continuing to protect and enhance the environment.



- ii) Community Health & Wellbeing: Red Deerians cherish the spaces, places and year-round experiences Red Deer offers to promote physical, mental, and social well-being. The community is proud of the welcoming and inclusive city Red Deerians call home.
 - iii) Engaged & Connected City: Council engages with citizens in ways that build strong, respectful, and collaborative relationships. citizens feel valued and included in decisions about their city.
2. Social Policy Framework: The SPF is a blueprint that helps evaluate and address community needs linked to Red Deer's social well-being. The framework supports implementation of City initiatives with social impact by acting as a guide, outlining community goals, and coordinating efforts with community organizations.
- i) An identified set of community goals The City and the community will work toward achieving:
 - (1) Community Cohesion and Engagement
 - (2) Educational Opportunity and Attainment
 - (3) Equitable Services and Access
 - (4) Health and Basic Needs
 - (5) Housing
 - (6) Jobs and Wages
 - (7) Poverty Prevention and Reduction
 - (8) Resilience
 - (9) Safety
 - (10) Social and Cultural Diversity
3. Red Deer Drug & Alcohol Strategy includes the Four Pillar approach of Prevention, Treatment, Harm Reduction and Community Safety.
4. The Community Safety Strategy report is based on a vision of living, working, learning, and playing in a safe and secure community and contributing to the actual and perceived safety and security of ourselves and others. The four focus areas include: Education, Prevention, Intervention and Enforcement.
5. Community Housing and Homelessness Integration Plan
- i) Five priority areas have been positioned within the plan that require bold action, community centred thinking and strong political confidence: 1) Wraparound supports, 2) Truth & Reconciliation, 3) Housing Options, 4) Early Intervention & Coordination and 5) Communication and leadership.



Stakeholder Consultation

Ongoing consultation of downtown businesses occurs through the DBA Liaison surveys, check-ins and informal communications, as well as through the Overdose Prevention Site & Temporary Emergency Shelter Good Neighbour Agreement.

Although not all specific to temporary shelter, the engagements conducted by City administration with respect to permanent shelter provided valuable insights that informed the development of mitigation strategies.

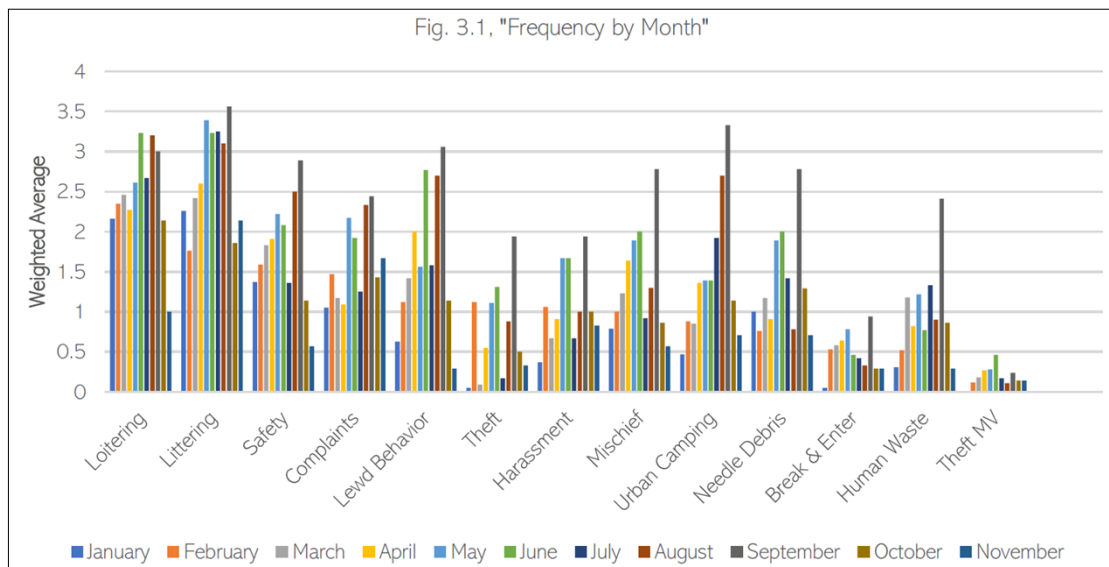
1. Public hearings were held in March 2021 and May 2021 concerning Land Use Bylaw Amendment for Site Exception for Temporary Care Facility - 5239 53 Avenue.
2. Stakeholder meetings were held with businesses, associations, property owners and service providers in February 2022 to provide an opportunity to share perspectives on the permanent shelter site selection process up to that point and what can be done to improve it moving forward. Administration also hosted Permanent Shelter public input opportunities from May 10 to June 13, 2022. Stakeholders' feedback shaped the parameters of the vandalism grant, how we evaluated strategies' effectiveness, and focused our efforts to be nimble and responsive.

Analysis

1. The mitigation strategies Council approved in January 2022 have been implemented and are demonstrating effectiveness.

1.1. Qualitative and quantitative data collected from the Downtown Business Association (DBA) Liaison, security contract, clean team, vandalism grant applications, and Social Diversion Team indicate that these programs are supporting the Downtown neighbourhood and making a difference.

1.1.1 We have an improved understanding of the types, frequency and responsiveness to issues and concerns that Downtown and Railyards businesses and residents experience. Respondents of the DBA Liaison's monthly survey were asked to select how often they experienced issues at their place of business in the last 30 days from a provided range of frequencies. "Loitering" was the most frequently occurring issue reported. Similarly, the weighted average of "Theft from a Motor Vehicle" scored lowest, indicating that these were the least frequently occurring issues experienced by respondents. Many categories have declined in frequency in both October and November.



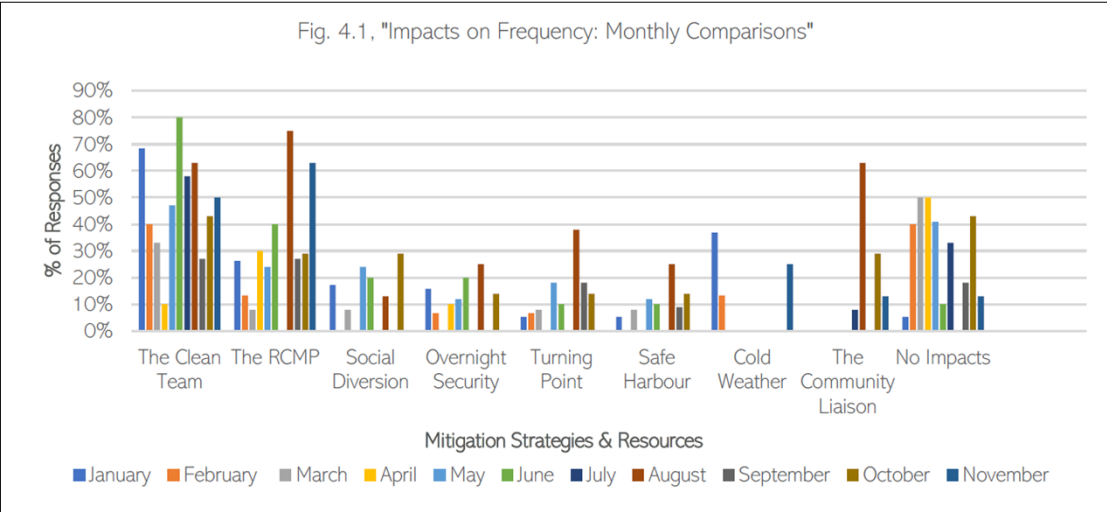
These reported concerns from the business community are further supported by the overnight neighbourhood security patrol records. The following table illustrates the type and frequency of incident responded to during Q3 and Q4 of 2022.

Disturbance and loitering are the most encountered activities intercepted by the overnight security patrol.

Incident Category	Jul	Aug	Sep	Oct	Nov	Dec	Total
Disturbance / Loitering	20	13	14	9	2	6	64
Disturbance / Drunkenness				1			1
Disturbance / Suspicious Activity	2						2
Disturbance / Mischief (nuisance)					2		2
Disturbance / Drugs	1						1
Disturbance / Vandalism			3				3
Disturbance / Other	2			2			4
Trespass / Trespasser on Site				1			1
General / Garbage	2	1				1	4
General / Other	1						1
General / Patrol (Special Request)					1	1	2
Emergency / Medical				1			1
Total	28	14	17	14	5	8	86

I.1.2 Respondents of DBA Liaison's monthly survey provided feedback on the mitigation strategies that are providing them with the most positive impact.

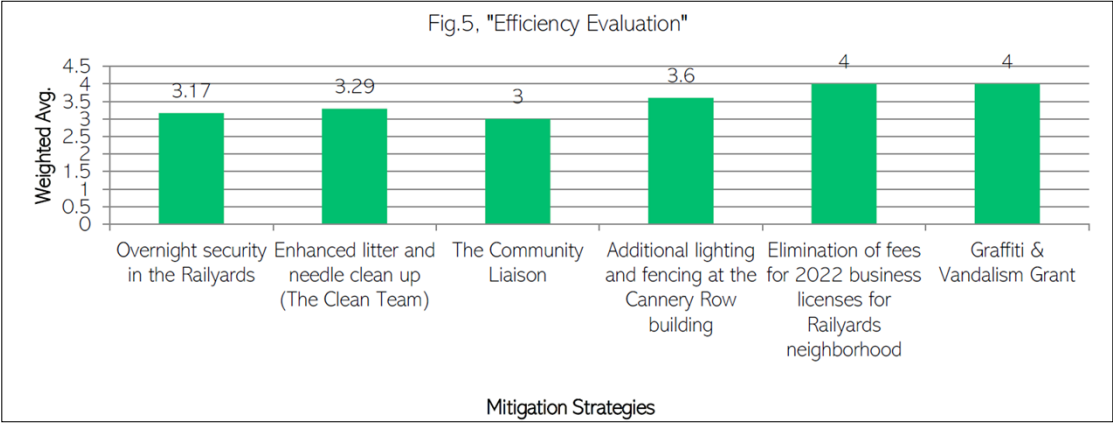
The Clean Team and RCMP have consistently provided the highest impact on frequency of issues and concerns.



The Clean Team is perceived to be the most supportive strategy implemented as part of the Neighbourhood Mitigation Strategies; the service has a visible, positive impact on high frequency issues and demonstrates efficiency in addressing concerns.

As an additional measure of the impact and success of the mitigation strategies, respondents were asked to indicate which of the current mitigation strategies are most effective in addressing the concerns of the Railyards community (1 = Least Effective, 6 = Most Effective).

Modal responses for all categories in November can be found in Fig. 5, Efficiency Evaluation."





The monthly tracking data (below) helps to illustrate the large volume of litter being removed from the Railyards neighbourhood each month. In October, enhanced clean up and needle debris measures were responsible for the removal of 494 needles, 62 bins of litter as well as 15 large items such as bikes, and home furnishings [Fig. 8.1]. Each bin is estimated to weigh 50lbs when full, totaling 3,100lbs. of litter, not including large items.

Fig. 8.1, "Clean Team Tracking: Monthly Comparisons"

Month	Needles	Comparison to Last Month	Litter Bin Count	Comparison to Last Month	Lg. Item	Comparison to Last Month
January	131	-	55	-	3	-
February	142	+11	53.5	-1.5	8	+5
March	158	+16	94.5	+41	14	+6
April	207	+49	63	-31.5	3	-11
June	212	+5	69.5	+6.5	10	+7
July	399	+187	73	+3.5	8	-2
August	80	-319	69	-4	14	+4
September	237	+157	61	-8	12	-2
October	494	+257	62	+1	15	+3
November	145	-349	59	-3	14	-1

- I.1.3** Anecdotal feedback from multiple sources indicates that the mitigation strategies are showing effectiveness in alleviating or reducing the impacts of the littering, vandalism, anti-social behaviours, and property damage businesses have experienced in the Railyards.

November data indicated that businesses felt the overnight security was one of the current mitigation strategies that is most effective in addressing the concerns of the Railyards community. This hasn't always been the case; in other months it has been perceived as ineffective because there was no communication to businesses about the types or quantity of incidents that the security patrols were reporting each night. Together, the DBA Liaison and City administration will work harder to share with businesses the insights gained from the overnight security patrol reporting.

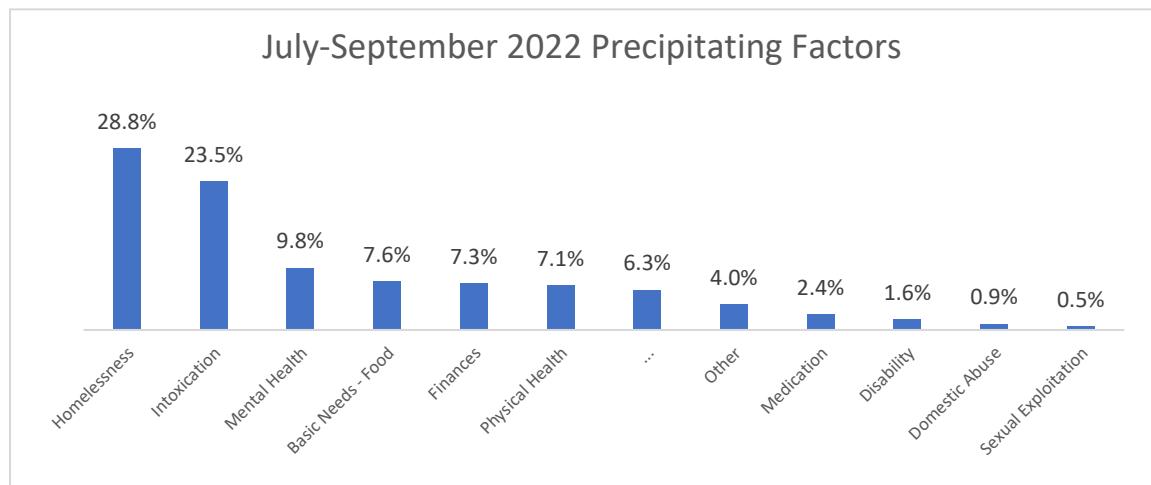
The Graffiti and Vandalism Grant was well received by the Railyards businesses. The grant program became available to businesses in August. To date the funds dispersed total \$2,214.16. Despite being well received by the business community, applications have been low to date.



Concerns from several businesses just a couple of streets away from the Railyards neighbourhood experience similar frequency and severity of vandalism but are not currently eligible to apply for the grant. Additional concerns include the fund amounts; fencing repair costs are frequent and high, and the \$500 per incident (up to two incidents per year) is felt to be too low to provide meaningful financial support. Administration will address this feedback in the next year of operations.

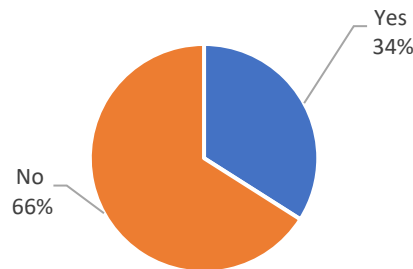
Social Diversion Team

- In the first quarter of 2022 (January through March 2022) the Social Diversion Team responded to 423 events with 215 (51%) leading to a warm handoff to additional services.
- In the second quarter of 2022 (April through June 2022), the Social Diversion Team responded to 558 events with 225 (40%) leading to a warm handoff to additional services.
- In the third quarter of 2022 (July through Sept 2022), the Social Diversion Team responded to 516 events with 176 (34%) leading to a warm handoff to additional services.
- The leading cause of a social diversion event in every quarter was homelessness, followed by intoxication, mental health needs and food needs (Q2, Q3) or inclement weather (Q1).





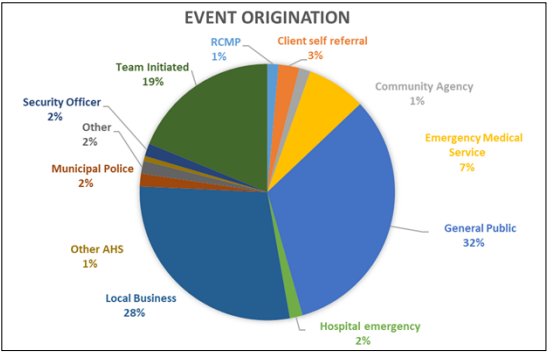
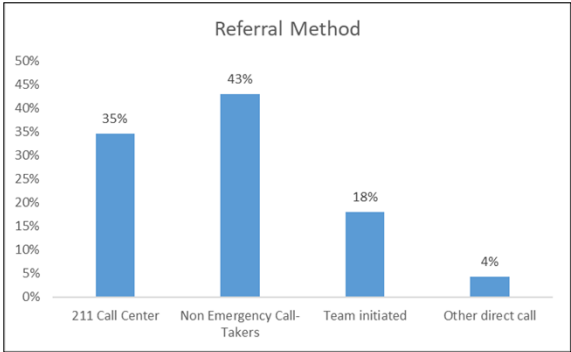
Q3: Warm Hand Off Provided?



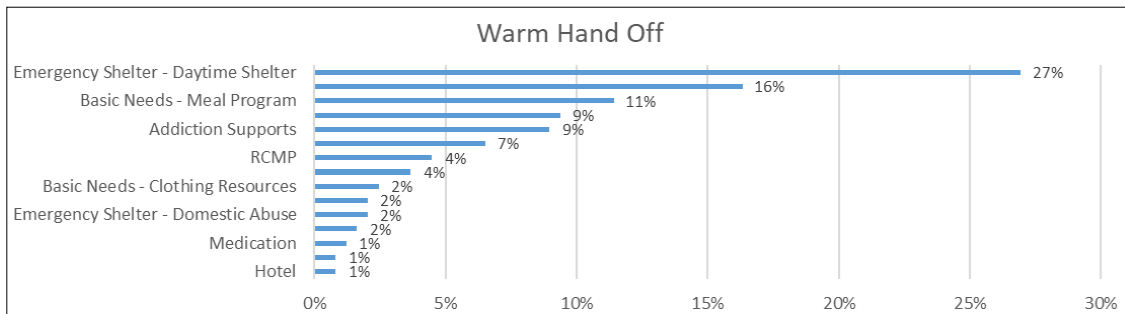
Transportation and a warm handoff are provided by the SDT in cases where clients agree to the service. Transportation to a warm handoff was accepted forty percent (40%) of the time. The leading reasons that transportation was not provided were because the client refused the service (44%), the client was not found upon team arrival (33%), and that transportation was not required (14%).

Call source refers to who initiated the social diversion event that the team responded to, including when the social diversion team initiates an event themselves. Referral method is the mechanism by which a potential diversion event is sent to the Social Diversion Team. We report events initiated by the social diversion team as both an event source and a referral method.

In the third quarter of 2022 the leading sources of event responses across all referral methods was the general public (33%), local businesses (29%), and team-initiated events (19%). These three sources have dominated call source in other months. In Q3, the primary source of referral was through the RCMP Non-Emergency call takers (43%), the 211 Call Center (35%), and Team Initiated Events (18%). Other direct calls to the Social Diversion Team were limited, coming in at just over two percent (4%).



Social Diversion Team clients are taken to an appropriate service site as determined by the team, or as requested by the client; this is considered a “warm hand off.” The most common destination in all quarters was the daytime shelter, which can provide further referrals through their in-house outreach team.



2. The operators, the DBA, enforcement, and City Administration are aligned, and relationships are being strengthened through regular communication.

Site Improvements

Collaborative meetings began in February 2022 with the approach to ensuring that the Temporary Shelter site would be compliant with the Crime Prevention Through Environmental Design (CPTED) assessment, as well as provide a dignified outdoor space for people experiencing homelessness.

The CACPC (Central Alberta Crime Prevention Centre) provided a CPTED assessment for 5239 53 Avenue which included recommendations that were only partially implanted prior to 2022. Follow up on incomplete recommendations in the CPTED report were accomplished in 2023. Site improvements include benches, tables, permanent fencing, new waste receptacles, a sea can for overnight storage of personal items, and signage.

These meetings involved members of City Admin (primarily Parks & Public Works, Inspections & Licensing, and Safe & Healthy Communities, Corporate Security), RCMP, Temporary Shelter operator, OPS operator, and the property owner. Over time, this group evolved to support other issues, including the establishment of urban encampments that occurred within the fenced area at the Temporary Shelter in September. Each of these organizations provided supports to Safe Harbour Society in the removal of the encampments, with very little conflict. In the end, this situation created a good news story that exemplified: community collaboration and a trauma-informed, culturally respectful, and dignified approach to people in a vulnerable situation. There have been no recurrences of urban encampments cropping up on the site since September.

These community meetings set the stage for the development of a Good Neighbour Agreement that includes the Temporary Shelter.

Good Neighbour Agreement



Turning Point and Safe Harbour decided to join the Temporary Shelter with the current OPS Good Neighbour Agreement rather than create a new agreement with the same businesses. The OPS Good Neighbour Agreement has had notable successes in mitigating business concerns and fostering more positive neighbourhood relationships. A plan was developed for the Liaison workers with Turning Point, Safe Harbour Society, and the DBA to meet regularly and work collaboratively on concerns that have been voiced by the businesses through the newly collaborative OPS & Temporary Emergency Shelter Good Neighbour Agreement. These meetings have been occurring since Spring 2022, however, the formalization of the agreement occurred in Q4.

Additionally, work on the Downtown Community Association is to begin in 2023 and will include residents, businesses, and social agencies. It was agreed that this would be the forum to work together with the entire downtown community (not just Railyards) toward a healthy, prosperous, and inclusive environment. Community Development will be starting work on the development of the Downtown Community Association in Q1 of 2023.

3. Meaningful systemic change will require proactive and integrated efforts across many disciplines to be successful.

Mitigation strategies are a reactive measure to reduce the negative impact of systematic issues affecting our City, our province and our country. It is important to recognize that the root causes of these concerns will never be addressed through reactive measures; meaningful systemic change will require proactive and integrated efforts across many disciplines to be successful. While administration recommends that mitigation strategies remain in place, it is important to prioritize City resources to work on initiatives that are targeting proactive systemic change, and to be aware of the ecosystem within which the mitigation strategies are being implemented.

- a. We remain in an ongoing Opioid Crisis
 - i. Alberta, and the rest of the country, is amid a significant opioid crisis.
 - ii. Emergency visits due to opioids in the central zone have stayed relatively consistent in the last 5 years, while opioid overdose deaths continue to trend upwards. There has also been a general increase in the number of emergency room visits caused by substance related mental or behavioral disorders since 2016. (<https://reddeer.ca/media/reddeerca/survey/2022-Trends-in-Review.pdf>)
 - iii. In Red Deer there were 39 drug poisoning deaths in 2021, and 33 drug poisoning deaths between January-August this year. (<https://healthanalytics.alberta.ca/SASVisualAnalytics/?reportUri=%2Freports%2Freports%2F1bbb695d-14b1-4346-b66e->



d401a40f53e6§ionIndex=0&sso_guest=true&reportViewOnly=true&reportContextBar=false&sas-welcome=false)

- iv. Red Deer's Overdose Prevention Site saw an average of 242 unique visitors per month in 2021.
(<https://healthanalytics.alberta.ca/SASVisualAnalytics...>)
 - v. Provincially led work on an "Alberta Recovery Framework for Addiction and Mental Health" may take a significant amount of time, and Council may prefer a local response that indicates an increased urgency.
- b. COVID-19 and Mental Health
- i. The Covid-19 pandemic has significantly impacted mental health and social wellbeing globally, particularly those who have experienced direct impacts of the pandemic such as social isolation, the ability to work, relationship dynamics, the ability to seek support from close ones, and community involvement
(<https://reddeer.ca/media/reddeer.ca/survey/2022-Trends-in-Review.pdf>)
 - ii. Youth have experienced the greatest declines since the pandemic began.
[<https://www150.statcan.gc.ca/n1/pub/11-631-x/2020004/s3-eng.htm>]
 - iii. Those already experiencing poor mental health before COVID-19 were impacted even more by the pandemic – including those from the LGBTQ community. [<https://www150.statcan.gc.ca/n1/pub/11-631-x/2020004/s3-eng.htm>]
 - iv. Those reporting poor mental are up to 4 times more likely to report increased substance use since the pandemic began.
[<https://www150.statcan.gc.ca/n1/pub/11-631-x/2020004/s3-eng.htm>]
- c. Inflation & Affordability of Basic Needs
- i. We remain in the midst of the longest sequence of declining home affordability since the 1986-1989 episode
(<https://www.nbc.ca/content/dam/bnc/taux-analyses/analyse-eco/logement/housing-affordability.pdf>).
 - ii. Individuals and families are experiencing and anticipated to experience ongoing financial hardships due to rapidly increasing inflation and a lack of affordability for basic needs.
 - iii. Inflation and the increased cost of utilities, gas, groceries, and other goods are posing a substantial strain on those who may already be struggling or at risk of homelessness.
 - iv. These financial uncertainties may have unknown substance use and mental illness ramifications.
- d. Support Agency Fatigue



- i. The last three years have resulted in unprecedented levels of service changes for the agencies, and their staff, supporting clients with various health and support needs.
- ii. 79.5% of homelessness-serving providers experienced worsened mental health during the COVID-19 pandemic (study by Centre for Addiction and Mental Health & Mental Health Commission of Canada).
- iii. 41.9% of homelessness support workers had a positive screen for post-traumatic stress; this rate is higher than a recent study by Waegemakers Schiff & Lane which may be linked to the ongoing COVID-19 pandemic and worsening opioid crisis (statistic provided by Centre for Addiction and Mental Health & Mental Health Commission of Canada).
(https://flwresearch.com/wp-content/uploads/WaegemakersSchiff-Lane2019_Article_PTSDSymptomsVicariousTraumatiz.pdf).
- iv. The appetite for “new” work is very limited as agencies frequently find themselves stretched to capacity.

Next Steps

There is another year of implementation for the site that Administration is actively working on with our partners. We will be shifting our tactics to be more successful as follows:

DBA Liaison monthly check-in frequency change

- In consultation with the DBA Liaison, it was noted that the data being collected tends to be inconsistent at times, particularly with the emailed monthly survey. There is a small core of businesses who regularly respond monthly, but other businesses may only contribute their feedback when they've had a negative experience.
- The quarterly face-to-face data collection tends to provide the highest quality and quantity of information because businesses are more willing to provide their feedback in person, there are more businesses counted in the feedback, and the information collection is consistent (all collected by the same person). These engagements are also less frequent; businesses are showing signs of engagement fatigue.
- We will be working with the DBA to move check-ins to quarterly in-person surveys, while still providing an online survey option for businesses who wish to provide feedback more frequently.

Vandalism Grant adjustments

- In consultation with the DBA Liaison, it was noted that the Vandalism Grant was very well received, but slow to garner applications. Only \$2,214.16 of the \$50,000 for 2022 was spent.
- Administration will consider offering a higher grant limitation per incident in 2023.



- We are considering allowing applicants to apply up to a maximum of three times per year.
- We are exploring increasing the geography for eligible applicants.
- New program changes will be announced in Q1 2023.

As previously stated, the goals of the strategies are:

- (1) to reduce garbage and debris,
- (2) to support businesses who are experiencing vandalism and/or property damage,
- (3) to provide businesses with a point of contact for support, and
- (4) to support the temporary shelter operator with property design improvements that reduce undesirable patterns of behaviour.

After one full year of implementing the strategies, the data supports the conclusion that the efforts have been effective in achieving progress on each of the four goals. Administration will continue to track data and be open to feedback from the community to ensure the effectiveness of the mitigation strategies.



February 6, 2023

Quarterly Community Policing Report

Prepared by: Superintendent Holly Glassford

Department: RCMP

Report Summary

The Quarterly Community Policing Report covers the October 1, 2022, to December 31, 2022 reporting period. The attached report serves to provide a quarterly snapshot of the human resources, financial data and crime statistics for Red Deer City Detachment. This is provided as information to Council.

Proposed Resolution

Resolved that Council of The City of Red Deer having considered the report from Protective Services dated February 6, 2023 re: Q3 Annual Policing Plan and Crime Stats hereby accepts the report as information.

RCMP

ROYAL CANADIAN MOUNTED POLICE



January 30, 2023

Supt. H.J. Glassford
Officer in Charge
Red Deer, AB

Dear GM Ken McMullen,

Please find attached the quarterly Community Policing Report that serves to provide a quarterly snapshot of the human resources, financial data and crime statistics for the Red Deer spanning the October 1st to December 31st, 2022 reporting period. This report is a key tool to address any questions or concerns you may have, as part of our continued commitment to engage with your leadership team and the constituents you represent.

As we embark on 2023, the top priority for the Alberta RCMP remains the safety and security of all Albertans. Thus, this letter and attached appendixes will provide for you an update on our Next Generation 9-1-1 (NG911) upgrades in our Operational Communications Centers (OCC). The Alberta RCMP OCC Program provides response to police emergencies and routine calls for service to approximately 1.3 million citizens of Alberta, including 22 First Nations communities. The OCC provides police dispatch and call-taking services supporting 117 RCMP detachments and several contracted and/or integrated units. Our call-taking services also serve as a Secondary Public Safety Answering Point (PSAP) for Alberta's 9-1-1 system.

The Canadian Radio-television and Telecommunications Commission (CRTC) has mandated the replacement of the current Enhanced 9-1-1 service in Canada with NG911. This change will enhance public safety communications in an increasingly wireless society and will fundamentally change 9-1-1 and emergency services operations as it exists today. The evolution of NG911 future improvements are anticipated to include:

- 9-1-1 Real-time Text (RTT) by Spring 2024.
- Further location improvements including the potential addition of azimuth to enhance coordinates, vehicle telematics, and building schematics.
- The potential to communicate with 911 operators via video call.

As early adopters of this transition to NG911, the Alberta RCMP's lead in modernizing public safety communications demonstrates our commitment to the safety and security of all Albertans.



As a further update, we are also getting the process underway for multi-year financial plans for MPSA and PPSA contracts. If you are policed under a MPSA, I will be working directly with you to craft the multi-year financial plan for your community. If you are policed under the Provincial Police Service (communities under 5,000), the Alberta RCMP will be working directly with the Province of Alberta to develop the multi-year financial plan.

The attached reporting along with your valued feedback will help ensure we are meeting your community needs on an ongoing basis. As the Chief of Police for your community, please do not hesitate to contact me if you have any questions or concerns.

Supt. Holly Glassford
Officer in Charge
Red Deer City RCMP



RCMP Municipal Policing Report

Detachment	Red Deer Municipal
Detachment Commander	
Quarter	Q3 2022
Date of Report	2023-01-24

Community Consultations

Date	2022-10-04
Meeting Type	Meeting with Stakeholder(s)
Topics Discussed	Reconciliation
Notes/Comments	Attended a Vigil with the Native Friendship Society for 'Sisters in Spirit' (MMIWG). Paid respects and worked on reconciliation with our Local Indigenous Partners.

[Delete Last Community Consultation](#)
[Add Additional Community Consultation](#)

Date	2022-10-25
Meeting Type	Community Connection
Topics Discussed	Education session
Notes/Comments	Attended Cafe Vero for monthly Coffee with a Cop campaign. Engaged with community members and spoke about crime reduction, and community concerns.

[Delete Last Community Consultation](#)
[Add Additional Community Consultation](#)

Date	2022-11-03
Meeting Type	Community Connection
Topics Discussed	Youth
Notes/Comments	Attended Hunting Hills High School to speak with their Grade 9 student body about bullying, fighting and mental health.

[Delete Last Community Consultation](#)
[Add Additional Community Consultation](#)



Date	2022-11-08
Meeting Type	Meeting with Stakeholder(s)
Topics Discussed	Diversity
Notes/Comments	Provided a presentation at the Police and Law orientation online with Catholic Social Services regarding Afghan Refugees

Delete Last Community Consultation

Add Additional Community Consultation

Date	2022-11-18
Meeting Type	Community Connection
Topics Discussed	Information sharing
Notes/Comments	Attended Cafe Vero for Coffee with a Cop. Members engaged with the general public about their concerns or questions within our community.

Delete Last Community Consultation

Add Additional Community Consultation

Date	2022-12-02
Meeting Type	Community Connection
Topics Discussed	Education session
Notes/Comments	Attended the Shinning Mountains Living Community Services to give a presentation to their staff on drug safety when going to their vulnerable clients homes. Touched on the different kinds of drugs they may find, what they look like, different names for them and how they can protect themselves in situations like that.

Delete Last Community Consultation

Add Additional Community Consultation

Date	2022-12-06
Meeting Type	Community Connection
Topics Discussed	Education session
Notes/Comments	Attended the Golden Circle Senior Resource Center to give a presentation to seniors on fraud prevention. Handed out senior fraud information booklets to the attendees.

Delete Last Community Consultation

Add Additional Community Consultation



Date	2022-12-16
Meeting Type	Community Connection
Topics Discussed	Information sharing
Notes/Comments	Attended the Collicut Center for Coffee with a Cop. Engaged with members of the public and answered any questions they may have.

[Delete Last Community Consultation](#)
[Add Additional Community Consultation](#)

Date	2022-12-23
Meeting Type	Community Connection
Topics Discussed	Crime reduction
Notes/Comments	Members of Youth and Community Action team and Citizens on Patrol attended St. Joes High school and did a 'lock it or lose it' campaign.

[Delete Last Community Consultation](#)
[Add Additional Community Consultation](#)



Community Priorities

Priority 1	Crime Reduction
Current Status & Results	<p>Q3 October 1 - December 31</p> <ul style="list-style-type: none"> - Crime Reduction Team has resource shortage during this reporting period due to illness and Paternity Leave. Bigger projects such as TRAP and Warrant round ups will be planned when resourcing increases. Currently a Sgt. promotion process being completed as the unit has 1 Sgt, 1 Cpl and 8 Cst's. - The Youth and Community Action Team (YCAT) conducted nine Crime Prevention through Environmental Design (CPTED) presentations and 19 school presentations. The Youth and Community Action Team continues with developing a plan on working with the Crime Prevention Centre on marking property, including catalytic converters to reduce theft, in conjunction with the Scrap Metal Legislation. - In Q3, there were 5 drone deployments that resulted in 6 matters that assisted investigators in their investigations.
Priority 2	Enhance Awareness and Education
Current Status & Results	<p>Q3 October 1 - December 31</p> <p>2022-10-04 Members of the Youth and Community Action Team (YCAT) attended Sisters in Spirit Vigil Walk (Red Serge) to honour the Missing and Murdered Indigenous Women and Girls.</p> <p>2022-11-14 Members of Youth and Community Action Team (YCAT) three presentations in Q3 and also met with newcomers to Canada talking about policing in Canada.</p> <p>2022-11-18 Detachment members attended the 1st annual Afro Caribbean festival, participating in cultural awareness.</p> <p>2022-11-30 Members of Youth and Community Action Team (YCAT) joined the planning committee for Community Power of One anti-racism conference planning committee. As of December 31, 3 meetings have been conducted with the conference planned for March.</p> <p>2022-12-07 Members of Youth and Community Action Team (YCAT) along with the Detachment commander joined the Native Friendship Society in Christmas Caroling.</p> <p>2022-12-02 Youth and Community Action Team (YCAT) completed a presentation for the staff of Shining Mountain that deliver services to Indigenous people to build capacity for increased physical, mental, emotional, and spiritual health.</p> <p>2022-12-29 Cst BOND attended 3 City of Red Deer WIC meetings with various partner agencies throughout the City.</p> <p>Youth Diversion:</p> <ul style="list-style-type: none"> - YCAT-CPVS reviewed 189 PROS Occurrences involving one or more youth as the subjects of criminal complaints. A total of 122 (65%) of these occurrences involved youth that could potentially have been charged with a criminal offence. Of these 122 occurrences, a total of 56 (22.9%) resulted in youth being diverted away from the criminal justice system through either warnings/cautions or direct referrals to diversionary programs. - During this reporting period there were 9 youth brought to the Youth Justice Panel, and for the period of January 1, 2022 to November 30, 2022, there were 24 Police referrals.



- There were 2 Violence/Threat Risk Assessments (VTRAs) conducted during this reporting period.

Priority 3

Police Response and Visibility

Q3 October 1 - December 31

Current Status & Results

- Red Deer Detachment is making steady progress to increase the number of PACT teams. During the last quarter, RD Detachment met with AHS to further the joint business case. Next meeting scheduled for early in the new year to review the joint submission. Mental health calls continue to be on the rise.
- Local PACT teams conducted 2x media ride-alongs to highlight the good work being done and the need for further support in this area. RD DVU also completed media interview in November for Family Violence Prevention Month.
- 98% of the Detachment and 86% of frontline MPS employees have completed the mandatory Trauma training.
- In Q3, the Red Deer Traffic Section was successful in completing 5 planned high visibility enforcement projects.
- In Q3, the Traffic Section issued 15 IRS Zero-Novice, 7 IRS Warn, 23 IRS Fail, 5 Seatbelt Violations, 221 Speeding Violations, 23 Distracted Driving/ Cell Phone Violations, 5 Careless Driving, 77 Intersection Violation, 17 Prohibited Drivers, 70 Moving Offences and 300 Non Moving Violations. The unit also issued 4 other provincial violations related to Alcohol and Cannabis.
- In Q3 joint discussions with Safe Harbour including Turning Point, and the Downtown Business Association were made regarding ongoing issues at Safe Harbour and the creation of the Good Neighbour Project. YCAT completed 9 Crime Prevention through Environmental Design (CPTED) presentations in the downtown core and also met with Safe Harbour and security personnel in December. The intention is to work on increasing the safety of the staff and users of the Shelter. This will be a focus in the next couple of months.
- With the Christmas season in Q3, foot patrols were conducted in the later half of November and the first couple of weeks of December with multiple businesses visited.
- In Q3, a tour of the Dreams Center was also completed with the management of the Dreams Center.

Delete Last Priority

Add and go to Priority



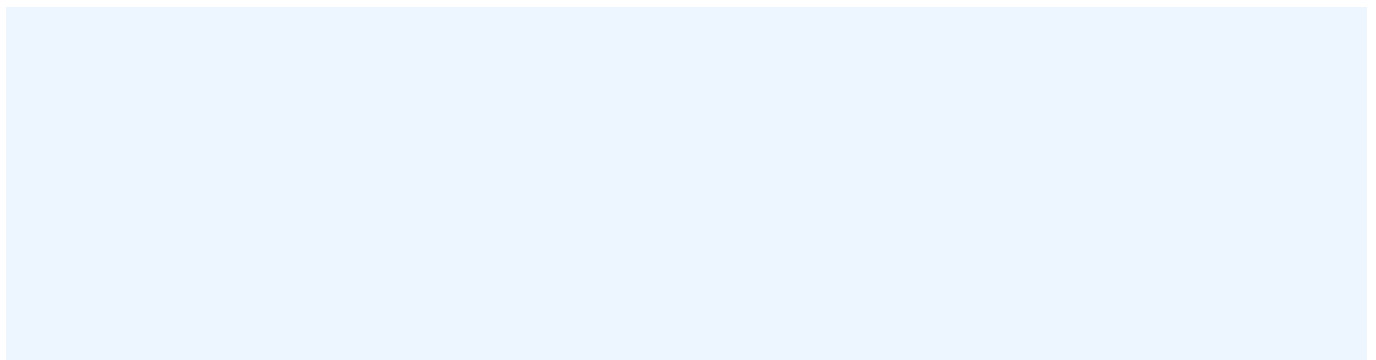
Crime Statistics¹

The following table provides policing statistics on actual offences within the periods listed. Please see Appendix for additional information and a five-year comparison.

Category	October - December			January - December		
	2021	2022	% Change Year-over-Year	2021	2022	% Change Year-over-Year
Total Criminal Code	4,454	3,621	-19%	17,768	16,453	-7%
<i>Persons Crime</i>	701	620	-12%	2,920	2,682	-8%
<i>Property Crime</i>	2,705	2,164	-20%	10,491	9,930	-5%
<i>Other Criminal Code</i>	1,048	837	-20%	4,357	3,841	-12%
Traffic Offences						
<i>Criminal Code Traffic</i>	189	170	-10%	607	673	11%
<i>Provincial Code Traffic</i>	1,926	1,977	3%	8,277	8,085	-2%
<i>Other Traffic</i>	16	7	-56%	60	72	20%
CDSA Offences	120	81	-33%	574	419	-27%
Other Federal Acts	139	93	-33%	653	476	-27%
Other Provincial Acts	1,327	1,239	-7%	5,311	5,332	0%
Municipal By-Laws	317	426	34%	1,652	1,850	12%
Motor Vehicle Collisions	795	979	23%	2,439	2,867	18%

¹ Data extracted from a live database (PROS) and is subject to change over time.

Trends/Points of Interest





Municipal Overview: Human Resources²

Staffing Category	Established Positions	Working	Special Leave ³	Hard Vacancies ⁴	Revised Plan at Q3	2022 FTE Utilization Plan
Police Officers	174	158	16	7	157.7	157.0
Detachment Support						

² Data extracted on December 31, 2022 and is subject to change.

³ Once members are placed on "Special Leave" (eg. Maternity/paternity, medical >30 days, leave without pay, graduated return to work) they are not included in the FTE count and their pay is not charged directly to each location. However, any salary expenditures associated with these employees while on leave is included as an "indirect cost" and billed within the Divisional Administration rate, charged to all contracts.

⁴ Hard vacancies reflect positions that do not have an employee attached and need to be filled.

Comments

Police Officers - Of the 174 established positions, 158 officers are working with 16 on special leave (one Graduated Return to Work, two Parental, and 13 Medical). 12 positions have been backfilled to ensure coverage. The annual plan for Red Deer is based on 157 working officers.



Municipal Overview: Financial/O&M

Municipal	Year to Date Expenditures ⁵	Revised Plan at Q3	2022 Financial Plan
Pay	13,787,246	18,232,000	18,232,000
Overtime	1,170,930	1,773,000	1,773,000
Operating and Maintenance	958,809	1,350,000	1,350,000
Commissionaire Guarding	993	-	-
Equipment	340,131	1,682,189	1,682,189
Other	94,452	458,637	458,637
Div. Admin & Indirect Costs	8,646,961	11,508,004	10,764,454
Total (in 100% terms)	24,999,522	35,003,830	34,260,280
Total (with applicable cost share ratio of 90% applied)	22,574,570	31,603,447	30,934,252

⁵ Includes expenditures up to December 31, 2022.

Comments

The financial plans as identified above are in alignment with the recent multi-year financial plan and 2022/23 forecast. The forecast includes the approximate 4% pay-raise increase for Non-Commissioned Officers which was effective as of April 1, 2022, as per the collective bargaining agreement. Quarter 3 invoices were distributed to your community in the third week in January with a revised cover letter to enhance communication with your community and to support further understanding of the financial tables. Minor variances may occur from this report to the Q3 invoices as financial data is validated. While we are forecasting an increase in indirect costs, an offsetting reduction is anticipated through potential reductions to the equipment and training forecasts.

RCMP will continue to provide your community with monthly enhanced reporting to support ongoing forecast adjustments and potential invoice revisions. This increased reporting will support ongoing management of policing budgets, while also enhancing transparency and engagement with our partners.

Inquiries regarding the retroactive pay-raise can be directed to the to the CMC Secretariat at ps.cmcsec-cgesec.sp@ps-sp.gc.ca.

Operational Equipment Updates

In the 2023/24 to 2027/28 Multi-Year Financial Plan (MYFP), a number of equipment items were identified for the coming fiscal years. Updates were recently provided through the Contract Management Committee advising that the contract award for Pistol modernization has been delayed to Spring 2023 and the roll-out of personal issue Hard Body Armour (HBA) is on hold awaiting a new vendor, which may impact the 2023/24 forecast for the costs of policing in your community. The Alberta RCMP has proceeded with the order for Conductive Energy Weapons (CEW), which will be rolled-out in the 2023/24 fiscal year.



Definitions

Municipal Overview: Human Resources

FTE Utilization	A full-time equivalent (FTE) employee is defined by the number of months in a fiscal year that a position is filled. The FTE utilization level refers to the total months filled for all positions within the detachment/unit.
2021/22 FTE Utilization Plan	This reflects the number of working FTEs planned to be in place for the fiscal year.
Revised Plan at Q3	This reflects any adjustments to the planned number of working FTEs, which may vary as hard and soft vacancies fluctuate throughout the year.

Municipal Overview: Financial/O&M

Year-To-Date (YTD) Expenditures	YTD expenditures reflect the actual expenditures within each category, as of the date of the report.
Revised Plan at Q3	This reflects any adjustments to the forecasted spending plan for the relevant category, which may vary as expenditures are realized throughout the year.
2021/22 Financial Plan	This reflects the target spending levels set for each category of expenditure, and the initial financial plan for the 2021/22 fiscal year.
Pay	Includes salary costs and associated allowances for police officers and civilian support.
Overtime	Includes direct overtime costs for police officers.
Operating and Maintenance	Reflects all unit operating costs, including items such as travel, fuel and vehicle repairs.
Commissionnaire Guarding	Reflects the costs of guarding prisoners within detachments.
Equipment	Include expenditures for operational and technology equipment, police vehicles and the fit-up of those vehicles.
Div. Admin & Indirect Costs	This reflects the division administration charges associated to core administration costs, special leaves and health services costs, and the indirect costs associated to all employees, including benefits, Canada Pension Plan and Employment Insurance rates.
Other	This includes all remaining expenditures including applicable training costs, secret expenditures and air services costs if applicable.
Total	Reflects the total costs of all categories of expenditures.



**Red Deer Municipal Detachment
Crime Statistics (Actual)
Q3 (Oct - Dec): 2018 - 2022**

All categories contain "Attempted" and/or "Completed"

January 5, 2023

CATEGORY	Trend	2018	2019	2020	2021	2022	% Change 2018 - 2022	% Change 2021 - 2022	Avg File +/- per Year
Offences Related to Death		0	7	4	5	4	N/A	-20%	0.6
Robbery		37	44	27	23	29	-22%	26%	-3.7
Sexual Assaults		52	36	41	55	52	0%	-5%	1.9
Other Sexual Offences		15	28	27	29	12	-20%	-59%	-0.5
Assault		356	369	318	353	314	-12%	-11%	-10.0
Kidnapping/Hostage/Abduction		8	7	5	8	5	-38%	-38%	-0.5
Extortion		3	6	8	3	12	300%	300%	1.5
Criminal Harassment		73	103	93	99	82	12%	-17%	1.4
Uttering Threats		147	194	128	126	110	-25%	-13%	-14.2
TOTAL PERSONS		691	794	651	701	620	-10%	-12%	-23.5
Break & Enter		410	310	269	275	211	-49%	-23%	-43.3
Theft of Motor Vehicle		297	278	217	294	190	-36%	-35%	-19.8
Theft Over \$5,000		44	40	25	23	25	-43%	9%	-5.5
Theft Under \$5,000		1,204	1,315	1,091	883	873	-27%	-1%	-109.4
Possn Stn Goods		166	163	111	94	68	-59%	-28%	-26.5
Fraud		284	306	216	226	260	-8%	15%	-12.8
Arson		8	16	6	15	12	50%	-20%	0.7
Mischief - Damage To Property		0	557	436	569	348	N/A	-39%	70.8
Mischief - Other		762	229	277	326	177	-77%	-46%	-107.3
TOTAL PROPERTY		3,175	3,214	2,648	2,705	2,164	-32%	-20%	-253.1
Offensive Weapons		107	99	103	78	67	-37%	-14%	-10.1
Disturbing the peace		491	547	463	524	469	-4%	-10%	-6.7
Fail to Comply & Breaches		335	428	371	328	181	-46%	-45%	-40.8
OTHER CRIMINAL CODE		158	184	110	118	120	-24%	2%	-14.2
TOTAL OTHER CRIMINAL CODE		1,091	1,258	1,047	1,048	837	-23%	-20%	-71.8
TOTAL CRIMINAL CODE		4,957	5,266	4,346	4,454	3,621	-27%	-19%	-348.4

RCMP-GRC



ROYAL CANADIAN MOUNTED POLICE • GENDARMERIE ROYALE DU CANADA

Red Deer Municipal Detachment

Crime Statistics (Actual)

Q3 (Oct - Dec): 2018 - 2022

All categories contain "Attempted" and/or "Completed"

January 5, 2023

CATEGORY	Trend	2018	2019	2020	2021	2022	% Change 2018 - 2022	% Change 2021 - 2022	Avg File +/- per Year
Drug Enforcement - Production		3	1	0	0	0	-100%	N/A	-0.7
Drug Enforcement - Possession		128	119	79	48	51	-60%	6%	-22.5
Drug Enforcement - Trafficking		110	61	64	72	28	-75%	-61%	-15.3
Drug Enforcement - Other		1	0	0	0	2	100%	N/A	0.2
Total Drugs		242	181	143	120	81	-67%	-33%	-38.3
Cannabis Enforcement		5	4	5	2	0	-100%	-100%	-1.2
Federal - General		12	15	23	17	12	0%	-29%	0.2
TOTAL FEDERAL		259	200	171	139	93	-64%	-33%	-39.3
Liquor Act		57	79	47	50	65	14%	30%	-1.3
Cannabis Act		13	18	23	11	16	23%	45%	-0.1
Mental Health Act		520	499	564	565	622	20%	10%	27.0
Other Provincial Stats		350	580	639	701	536	53%	-24%	49.3
Total Provincial Stats		940	1,176	1,273	1,327	1,239	32%	-7%	74.9
Municipal By-laws Traffic		17	18	15	11	52	206%	373%	6.3
Municipal By-laws		283	340	346	306	374	32%	22%	14.8
Total Municipal		300	358	361	317	426	42%	34%	21.1
Fatals		0	0	0	0	0	N/A	N/A	0.0
Injury MVC		34	45	18	24	32	-6%	33%	-2.5
Property Damage MVC (Reportable)		903	941	518	727	903	0%	24%	-21.4
Property Damage MVC (Non Reportable)		54	51	34	44	44	-19%	0%	-2.7
TOTAL MVC		991	1,037	570	795	979	-1%	23%	-26.6
Roadside Suspension - Alcohol (Prov)		N/A	N/A	N/A	N/A	85	N/A	N/A	N/A
Roadside Suspension - Drugs (Prov)		N/A	N/A	N/A	N/A	4	N/A	N/A	N/A
Total Provincial Traffic		7,647	6,072	2,230	1,926	1,977	-74%	3%	-1,548.6
Other Traffic		24	25	47	16	7	-71%	-56%	-4.3
Criminal Code Traffic		256	221	165	189	170	-34%	-10%	-20.4
Common Police Activities									
False Alarms		261	261	165	196	188	-28%	-4%	-21.1
False/Abandoned 911 Call and 911 Act		63	55	15	104	102	62%	-2%	12.7
Suspicious Person/Vehicle/Property		1,287	1,388	929	860	596	-54%	-31%	-191.0
Persons Reported Missing		205	191	147	165	149	-27%	-10%	-13.8
Search Warrants		3	10	7	11	6	100%	-45%	0.7
Spousal Abuse - Survey Code (Reported)		403	383	455	420	384	-5%	-9%	-0.1
Form 10 (MHA) (Reported)		0	53	27	38	32	N/A	-16%	4.9

**RCMP Emergency 9-1-1****A. Who we are....**

The Alberta RCMP has two 9-1-1 call taking centres located in Edmonton and Red Deer. Each centre employs 75 highly trained 9-1-1 call taker / dispatchers, responding to police emergency and routine calls. Employees working in RCMP Emergency Communications has successfully completed a mandatory national certification program consisting of 320 hours of facilitator led classroom and another 700 hours of on-the-job training with a Field Coach.

B. What we do....

The RCMP Provincial Operational Communications Centres (OCC) are the secondary answering point for approximately 1.3 million Albertans, and dispatching 117 RCMP detachments/units.

In 2021, we received and processed 236,669 9-1-1 and 361,271 complaint (routine/non-emergency) calls, which equates to about 1,600 calls per day. Approximately 60% of these calls will result in the creation of a police file which will be dispatched to a front-line police officer.

Call takers are tasked with asking numerous questions to ensure an appropriate response. These questions will focus on your/the incident location (exact address expedites the process), what is occurring and who is involved. You can expect questions regarding weapons, alcohol and drugs, to ensure everyone's safety. And don't worry, often while we are continuing to ask questions, we have already dispatched a police officer who is enroute.

C. How it happens....

When you call 9-1-1, you can expect the first response to be "9-1-1 what is your emergency?", followed by "what is your exact location?". At this point dependant upon your response, you may be transferred to the correct emergency service provider (i.e. Police, Fire or Ambulance). You will then be asked a 2nd time for your exact location. The more specific you are, will expedite our ability to generate a file for dispatch.

The call taker is generating an electronic file

D. How you can help....

1. Know your location. A specific address is always best.
2. Be patient and respond to the questions asked. There is no delay in emergency service response but we must ensure the most appropriate personnel, equipment are enroute to you and make sure everyone is safe.

**RCMP Emergency 9-1-1****E. What's next....**

The Canadian Radio-television and Telecommunication Commission (CRTC) is the Government of Canada body that regulates telephone and cellular service companies. These companies create networks that make it possible to connect 9-1-1 calls to call centres. These centres then dispatch emergency responders, such as police, firefighters and paramedics.

On March 7, 2019, the CRTC directed that all telecommunication service providers and incumbent local exchange carriers (phone, cable & wireless services) must evolve their current networks to provide Internet Protocol-based capabilities by 2025. The new and improved platform is known as Next Generation 9-1-1 or NG9-1-1.

NG9-1-1 networks and services will allow Canadians access to new, improved and innovative emergency services. The design and related interconnection arrangement of NG9-1-1 networks are secure, reliable, resilient and cost-effective for stakeholders.

F. How will NG9-1-1 changes impact me....

The Next Generation 9-1-1 network and related communications technology will provide emergency service providers with new opportunities to keep the public and field responders safer, while also giving 9-1-1 Emergency Dispatch Centres tools to make them more effective and efficient within their communities.

Some of the improvements that will assist in providing improved and safer service delivery will include, better location accuracy (three-dimensional mapping showing which floor of a high rise etc.); improved crash data (vehicle telematics etc.); real-time video and picture sharing; text with 9-1-1 for the deaf and hard of hearing community; new services such as language assistance/translation services; downlinks to smartphone applications (i.e. medical records etc.); and improved coordinated responses and information sharing amongst emergency service providers.

G. To find out more....

To find out more about Next Generation 9-1-1, you can visit the [CRTC website](#).

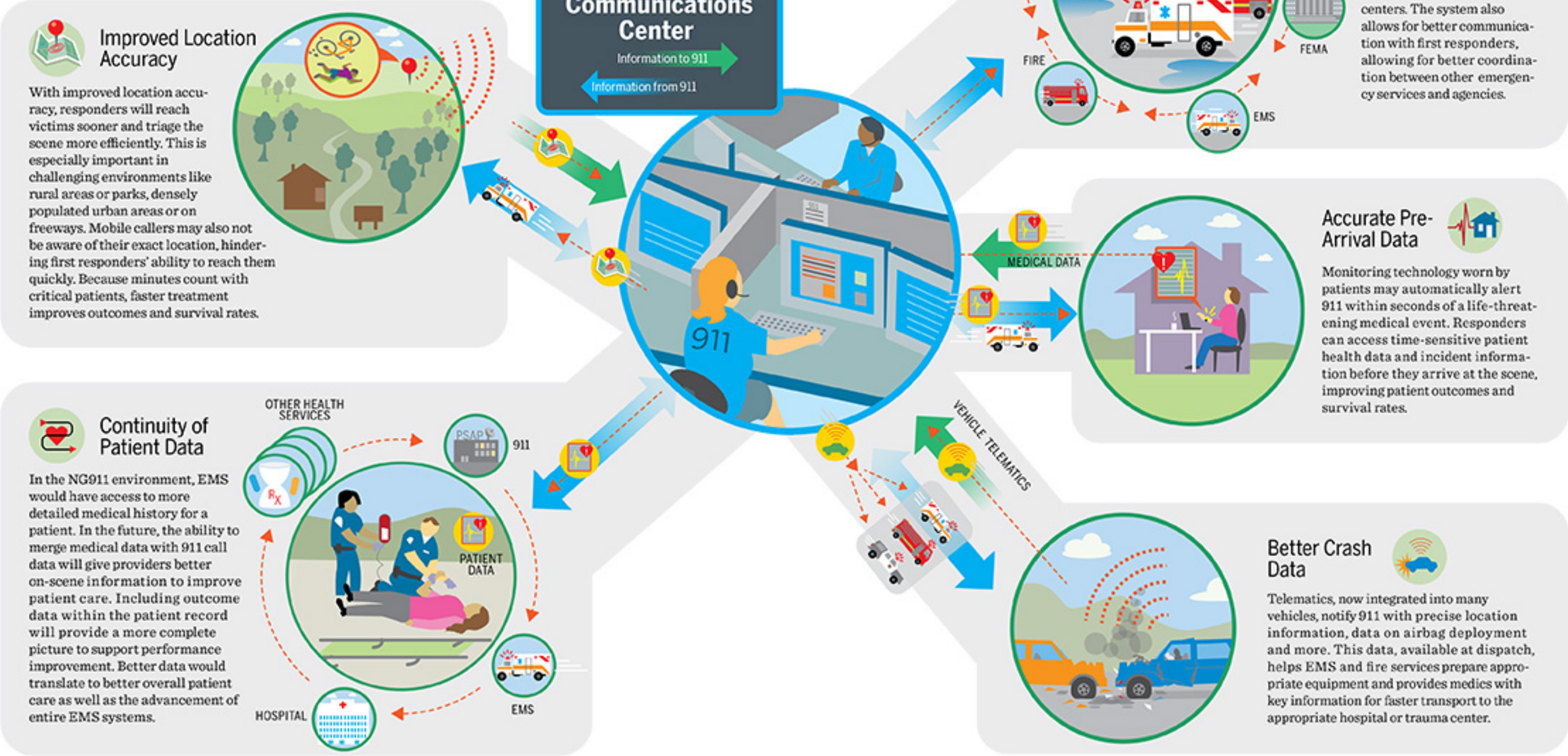
To find out more about RCMP 9-1-1 Call Taking/Dispatch jobs, please visit our [website](#).

Item No. 3.5

NG911 FOR EMS

How EMS Benefits from Next Generation 911

Next Generation 911-related technologies will provide new opportunities to keep EMS providers and communities safer. The following scenarios provide a non-technical depiction of how new technologies will provide information leaders need to ensure safe, efficient and effective responses to a variety of incidents.





February 6, 2023

Housing Asset Development Interim Recommendations

Prepared by: Ryan Veldkamp, Safe and Healthy Communities Supervisor
Jodi Kelloway, Community Facilitator

Department: Safe and Healthy Communities

Report Summary and Recommendations

This report is in response to Council's motion forwarded to the Housing and Homelessness Integration Committee (HHIC) re housing asset development and includes items for Council's direction.

Council requested that HHIC actively work to expedite permanent supportive housing asset development and explore the Canadian Mortgage and Housing Corporation (CMHC) funding, Provincial funding, and local government enablers in this regard.

While this work is still underway, HHIC identified the need for interim actions to support time sensitive community applications for CMHC's Rapid Housing Initiative (RHI) Round three and the Government of Alberta's Affordable Housing Partnership Funding that were recently announced. They used information currently available to identify potential ways The City may be able to support local applications for affordable and permanent supportive housing projects as interim measures while the fulsome work of Housing Asset Development Sub-Committee is completed.

Administration is recommending the following interim actions based on HHIC's recommendations, input from a community stakeholder engagement process and government enablers identified in the Community Housing and Homelessness Integrated Plan (CHHIP).

- I. Provide direction for City Administration to prioritize zoning and permitting processes for affordable housing and permanent supportive housing applications, specific to applicants seeking CMHC's Rapid Housing Initiative and Government of Alberta's Affordable Housing Partnership funding.

Proposed Resolution

Resolved that Council of The City of Red Deer having considered the report from Community Services dated February 6, 2023 re: Housing Asset Development Interim Recommendations hereby directs City Administration to prioritize zoning and permitting processes for affordable housing and permanent supportive housing applications, specific to applications seeking CMHC's Rapid Housing Initiative and Government of Alberta's Affordable Housing Partnership funding.

Rationale for Recommendation

- I. Prioritizing zoning and permitting processes for affordable and permanent supportive housing development projects can support expediting the overall funding application process.**
- a. Timelines for funding application processes are typically short and require a quick turnaround.
 - b. City administration provides timely support with relevant zoning and permitting processes already. Permits and applications are currently completed on a first come first serve basis. Direction to prioritize those processes specifically for permanent supportive and affordable housing ahead of other development projects can increase the likelihood of meeting timelines for CMHC's Rapid Housing Initiative and GOA's Affordable Housing Partnership funding application timelines and communicates The City's commitment to affordable and supportive housing options for residents.
 - c. Process improvements have already led to City targets for review and issuance of Development Permits in 1-week for simple Permitted Use applications and 3-4 weeks for Discretionary Use applications. CMHC receives applications from across the country, and they have identified permitting as a major barrier in other municipalities. This is an area where The City can indicate its readiness to support affordable and supportive housing options.

Background

Prior Council Direction

Council passed the following motion on January 10, 2022.

Resolved that Council of The City of Red Deer having considered the report from Community Services dated January 10, 2022, re: Shelter Diversion Tactics hereby directs the Council representatives to the City's Housing and Homelessness Integrated Committee to bring forward a motion to have the Housing and Homelessness Integrated Committee actively working to expediate permanent supportive housing asset development, and that they explore the Canadian Mortgage and Housing Corporation (CMHC) funding, Provincial funding, and local government enablers in this regard.

Committee Direction

The Housing and Homelessness Integration Committee established a Housing Asset Development Sub-Committee to complete this body of work. The scope of the work broadened to include affordable and permanent supportive housing development.

At the December 20, 2022 meeting of the Housing and Homelessness Integration Committee, the motion as set out below was introduced and passed:

Resolved that the Housing and Homelessness Integration Committee, having considered the reports presented by Administration, hereby recommends the following actions as interim solutions while the work of the Housing Asset Development Sub-Committee is completed:

1. *Capital Granting Program.*
2. *Process for expediting zoning and permits.*
3. *Providing steps and sequencing to ensure projects meet outlined Canadian Mortgage and Housing Corporation (CMHC) requirements.*
4. *Dedicated City staff for application support.*
5. *City sharing relevant data for applications and lived experience knowledge transfer.*

The Committee further requests that the interim solutions are forwarded to Council for consideration.

Overview of the Housing Asset Development Sub-Committee Work

In order to be responsive to opportunities presented through recent funding announcements, the work of the sub-committee has been divided into two phases, as follows.

Phase One:

(Timeline: May – December 2022)

- Environmental scan of common government enabling approaches
- Community Engagement Process with key stakeholders
- What We Heard Report capturing community stakeholder input
- Committee review of What We Heard Report
- Interim Recommendations to Council on ways to support time sensitive community funding applications for affordable and supportive housing development projects

Phase two:

(Estimated Timeline: January – March 2023)

- Content Expert Review (Consultant) to tie together key components of the work
- Recommendations to Council on long-term impactful government enablers for housing asset development in Red Deer including community stakeholder and HHIC feedback, government enablers identified in CHHIP and best practices and promising approaches.
- Estimated timeline – (3 months)

Legislative Context

On November 10, 2022 The Government of Canada with the Canadian Mortgage and Housing Corporation launched the third round of the Rapid Housing Initiative (RHI) funding.

- A total of \$1 billion will be available under the Projects Stream to facilitate the rapid construction of new housing and the acquisition of existing buildings for the purpose of rehabilitation or conversion to permanent affordable housing units.
- Applications are being accepted until March 15, 2023.
- While multiple local community applications were submitted in the first two rounds of funding, they were not successful. Hence, no funds have been awarded for projects in Red

Deer thus far. The majority of funds have been awarded to larger centres, including Edmonton and Calgary.

On December 7, 2022 the Government of Alberta announced the Affordable Housing Partnership Program funding of \$55 million over the next three years to support housing development projects that have an affordable, social housing or specialized housing component.

- Applications were accepted until January 11, 2023. It is anticipated that additional funding rounds may be made available, including as early as the Spring,

Municipalities are encouraged to complete The Government of Alberta's standardized needs assessment for affordable housing.

- This is a tool to help communities understand the current state of affordable housing and identify where more support is needed.
- It is anticipated that the completion of this tool will be very helpful for local community applications. Hence, City administration is prioritizing the completion of the needs assessment tool.

Strategic Alignment

The recommendations align with Community Housing and Homelessness Integration Plan (CHHIP).

- The plan identified targets for both permanent supportive housing and affordable housing for Red Deer based on community data.
- Strategies identified under CHHIP *Priority 3: Housing Options* include a set of eighteen government enablers or incentives to advance affordable housing and supports. These enabling actions informed this body of work.

The recommendations also align with the *Social Policy Framework's* housing goal: Safe, accessible and affordable housing is available to all and everyone is appropriately housed.

Related Policies

There are currently no policies related to the prioritization of affordable housing projects, as recommended in this report.

The following policies relate to the alternate options outlined in this report.

GP-F-2.1 Capital Grants and Loans

5322-C Community Capital Retention Policy

Stakeholder Consultation

A Community Engagement Process was implemented to gain feedback from key stakeholders, including the following.

- Lived Experience Council
- Relevant City departments
- Housing service providers, including permanent supportive housing service provider

- Housing management bodies and organizations
- Canadian Mortgage and Housing Corporation (CMHC)
- BILD Central Alberta
- Central Alberta Realtors Association
- Habitat for Humanity
- Local Hotel Owner

What We Heard – Community Stakeholder Engagement

Community stakeholders identified a number of areas for enabling housing development that may be explored.

- *Financing and Funding Stability:* includes stable program funding, grants for capital projects, waiving fees and low or no cost land leases.
- *Engagement and Education:* includes landlord engagement and incentives and broader community education and engagement.
- *Support Services and Service Innovation:* Includes service innovation and integration of wraparound supports across systems.
- *Multisector Collaboration and Planning:* includes building partnerships, shared understanding and collaboration between local builders, service providers, realtors, property managers, and other stakeholders.
- *Regulation and Zoning:* includes setting targets and site selection criteria for affordable housing and exploring zoning approaches that integrate mixed use and high density low income regulations.
- *Advocacy to Government and Application Support:* includes advocacy to other orders of government and supporting local agency applications to provincial and federal funding streams for housing development projects.

Timelines and Impending Deadlines

Applications for the third round of CMHC Rapid Housing Initiative funding are due by March 15, 2023.

Analysis

The following is an analysis of HHIC's interim recommendations.

I) Capital Granting Program.

- To maximize the outcomes of the Rapid Housing Initiative (RHI), projects will be prioritized based on contributions towards cost sharing.
- A minimum 5% contribution of the total project cost would be required to be awarded points for cost sharing on the application.

RHI Cost Sharing Point System

0-4.99%	0 points
---------	----------

5% to 9 .99%	3 points
10% to 14 .99%	6 points
15% to 19 .99%	9 points
20% to 24 .99%	12 points
25% to 29 .99%	15 points
30% to 34 .99%	20 points
35% to 39 .99%	25 points
40+%	30 points

- Administration is aware of projects similar in scope to the following examples.

A. Cost Sharing Point System: \$5M Project

Percentage	Contribution	Points
5%	\$250K	3 points
10%	\$500K	6 points
15%	\$750K	9 points
20%	\$1M	12 points
25%	\$1.25M	15 points
30%	\$1.5M	20 points
35%	\$1.75M	25 points
40%	\$2M	30 points

B. Cost Sharing Point System: \$20M Project

Percentage	Contribution	Points
5%	\$1M	3 points
10%	\$2M	6 points
15%	\$3M	9 points
20%	\$4M	12 points
25%	\$5M	15 points
30%	\$6M	20 points
35%	\$7K	25 points
40%	\$8K	30 points

- Due to the level of municipal investment that this required to receive minimal points on the application for cost sharing and that these funds are not currently in the Capital Plan, administration does not recommend a one-time grant as an interim measure for supporting applications.

2) Process for expediting zoning and permits.

- Incremental scoring is available in RFI applications for expediency in project completion or rapid completion of all units as follows.

Within 18 months	3 points
------------------	----------

Within 12 months	5 points
Within 9 months	10 points

- While a number of factors can impact the timeframe for project completion, one way The City can support is by expediting zoning and permitting processes.
- While administration is confident that existing processes remain responsive, this is a Canada-wide adjudication process. Council direction around expediency in local processes demonstrates The City's commitment to increasing affordable and supportive housing spaces in Red Deer.

The remainder of HHIC's recommendations are operational in nature and will be implemented through the purview of the City Manager and the relevant departments.

3) Providing steps and sequencing to ensure projects meet outlined Canadian Mortgage and Housing Corporation (CMHC) requirements.

- The development of a quick reference resource that clearly articulates the steps, sequencing and timelines of City zoning and permitting processes will further support efficiencies and increase applicants' understanding of whether their project is viable in the required 18-month project completion timeline.

4) Dedicated City staff for application support.

- Multiple departments have touch points on housing development projects. Processes will be streamlined by assigning a single point of contact from The City, who will be supported by a multi-department administrative team. Assistance will be provided with navigation and connection to appropriate department contacts as needed through the process.

5) City sharing relevant data for applications and lived experience knowledge transfer.

- Municipalities are encouraged to complete the Government of Alberta's standardized needs assessment for affordable housing tool. Data from this assessment will support funding applications.
 - Municipal data will be supplemented with information from the Ministry of Seniors Community and Social Services, Statistics Canada, and Canada Mortgage and Housing Corporation.
 - The City is well-positioned to complete the needs assessment, as extensive data sets were collected through the development of the 2019 Community Housing and Homelessness Integrated Plan.
 - As affordable housing is a changing landscape, administration has connected with local housing management bodies and will verify the information with them prior to final completion.
- City administration will support connections to the local Lived Experience Council (LEC).

- Members of the LEC provided invaluable perspectives on this body of work and are in a great position to transfer their knowledge and insights to support cases for local housing development projects.
- The human element is key to conveying data in an impactful way. The knowledge and perspectives of those with lived experience of homelessness can strengthen applications by taking data to the next level, by humanizing the numbers and telling the stories from those who have been directly impacted by system gaps.

Urgency of Community Need

Permanent Supportive Housing:

- The largest bottleneck within the housing system continues to be permanent supportive housing (PSH). The majority of individuals that are awaiting housing placement are those with highly complex needs, including addictions and mental health challenges.
- While CHHIP identified a target of 139 spaces, the maximum number of permanent supportive housing spaces currently available in Red Deer is 62, leaving a shortfall of 77.
- Resources are the primary barrier to new PSH spaces, as it requires both capital and ongoing operational investments.

Affordable Housing:

- There is insufficient affordable housing stock in Red Deer to meet the current need.
- CHHIP targets identified the need for the development of 1,300 affordable rental (deep subsidy) units.
- Service providers report that it is difficult to find affordable housing for clients following housing program placement. They have also indicated that for those who are housed, upon graduation their housing is no longer affordable without rental supports due to high rent costs. This can lead to individuals returning to homelessness after being housed.
- Inflation and the increased cost of utilities, gas, groceries, and other goods are posing a substantial strain on those who may already be struggling or at risk of homelessness.

Administrative Recommendation

Administration is recommending the following interim action based on HHIC's recommendations, input from a community stakeholder engagement process and government enablers identified in the Community Housing and Homelessness Integrated Plan (CHHIP).

- I. Provide direction for City Administration to prioritize zoning and permitting processes for affordable housing and permanent supportive housing applications, specific to applicants seeking CMHC's Rapid Housing Initiative and Government of Alberta's Affordable Housing Partnership funding.

Financial

There are no immediate financial or budget implications as a result of the recommendations.

Alternate Options

*Additional Option #1: **One-Time Capital Grant***

- One-time capital grants of \$50,000, or an amount deemed suitable by City Council, would be contingent on successful applications. This would reduce the risk and ensure that the investment is directly supporting the development of additional affordable and/or supportive housing spaces.
- As multiple applications are possible, City Council may also wish to set an overall capital grant amount. In this case, Administration would refer to Council's existing policies related to grants, to ensure a fair and transparent process for distribution.
- A capital grant may be looked upon favourably and help demonstrate The City's support for a housing project. However, it is unlikely that this amount would result in points on an application as per RHI's cost-sharing model requirement of a 5% of total project cost investment.

*Additional Option #2: **One-Time Grant for Application Support***

- A grant for up to \$50,000 for pre-development activities for affordable and/or permanent supportive housing projects can incentivize or encourage new development.
- This type of funding is intended to support the development of strong applications for housing projects.
- While the likelihood of a successful application may be increased, the return on investment is not guaranteed to result in additional housing spaces.

Additional Options Explored:

- Administration explored other alternatives representing a municipal contribution to incentivize new developments. It was ultimately determined that options such as waived fees (e.g. development permits, building permits, land-use), and tax abatements ultimately cost tax payer dollars and support organizations in a similar fashion the options presented above.

WHAT WE HEARD

Housing Asset Development Community Engagement
December 2022

INTRODUCTION

Project Overview

In January 2022 City Council requested that the Housing and Homelessness Integration Committee actively work to expediate permanent supportive housing asset development, and to explore Canadian Mortgage and Housing Corporation (CMHC) funding, provincial funding, and local government enablers in this regard. A Housing Asset Development Sub-Committee was formed to guide this work and the scope was expanded to also include affordable housing development.

Engagement Overview

A community engagement process was implemented to gather input from key stakeholders to support the sub-committee's process and inform their recommendations. The process included a series of facilitated design lab dialogues with in-person and virtual options. A survey was created based on the dialogue process for one group in response to their preferred method of engagement. The majority of community engagement occurred between June and September with one additional session occurring in December. Engagement focused on the following.

- A review of the current state of affordable and permanent supportive housing in Red Deer
- Identification of barriers to asset development
- Feedback on potential "government enablers" and innovative ideas to support asset development

The following stakeholders participated in the process.

Housing and Homelessness Support Service Providers:

Canadian Mental Health Association, Safe Harbour Society, Red Deer Native Friendship Society, The Outreach Centre, The Mustard Seed, McMan, Shining Mountains Living Community Services, Bredin Centre for Career Advancement, YMCA

Housing Management Bodies and Organizations:

Red Deer Housing Authority, Bridges Community Living, Red Deer Native Friendship Society, Shining Mountains Living Community Services

City Departments:

Safe and Healthy Communities Department, Planning and Growth Department, Revenue and Assessment Services

Central Alberta Realtors Association

BILD Central Alberta

Canadian Mortgage and Housing

Lived Experience Council

WHAT WE HEARD

Barriers to Housing Development

Funding and Financing.

The most discussed barrier to housing development was the variety of costs and lack of subsidies and funding to offset the costs. Costs included the high and rising cost of build, the cost of land, operating expenses for supportive housing, insurance costs, and the overall lack of ongoing funding to support these expenses.

Stigma and Community Hostility.

Respondents were concerned with stigma and NIMBYism as impediments to building appropriate community support. Perceived issues with safety in the neighbourhoods where affordable housing was located, along with concerns for land value, were identified as barriers to gaining community support.

Lack of Political Support or Clarity.

Another major barrier identified was that affordable and supportive housing is not seen as a political priority. This is observed outright, and through the ongoing lack of incentives, relevant subsidies, and the zoning and regulation to support and maintain the development of units. The fact that the City doesn't *require* the inclusion of affordable units in new developments is seen as a tacit approval of the absence of these assets.

Availability of Appropriate Market Housing.

The lack of appropriate units in market housing is reported to come from two sources: the high cost of market housing including the willingness of market housing landlords to take on tenants who may be interpreted as higher risk. Market housing that is available may not be appropriate for even clients who can be stably housed in market housing. Clients may want to be housed with their partner, their pet, or in locations that have ready access to transit and other community services.

Housing Supports.

The capacity of service providers to carry more clients and provide in home and ongoing services is stretched and interpreted as limiting the availability of housing for those clients who need them. The scarcity of such supports makes housing untenable for some even when a market location is found.

Enablers of Housing Development

Financing and Funding Stability.

The primary enabler of housing asset development was financial support, with programmatic support being ongoing and stable. Financial support for capital projects included grants, but also waiving fees and low or no cost land leases to appropriate developments.

Engagement and Education.

Engagement and education were seen as critical for the development and maintenance of affordable housing. Landlords need to be engaged and supported to make market units available to clients, including the use of incentives. The public needs more education and engagement to understand the role of affordable housing in the community to prevent stigma and push back.

Support Services and Service Innovation.

A shift is needed in how every day services impact those who are experiencing, or who have the potential to experience, homelessness. Mental health, addictions, policing, justice, social work and medical supports have the potential to integrate themselves for a wrap around approach. Innovation is needed in how these and other services are provided to ensure entry into affordable and supported housing and the provision appropriate supports. Further work is required to move clients along the housing spectrum as life skills, healthy relationships, and the capacity for independence are developed.

Multisector Collaboration and Planning.

Collaboration and dialogue are seen as an opportunity to build partnership and shared understanding across sectors in Red Deer. Collaboration between local builders, service providers, realtors, property managers, and other stakeholders is hoped to have the potential to build the sustained change that a single stakeholder can not.

City Role in Regulation and Zoning.

Respondents identified a few varied roles for the City to fulfil in housing efforts, including setting and reporting on targets, adapting our zoning approaches to integrate mixed use and high density low income regulations, and developing criteria for affordable income housing site selection. This work needs to include target setting and should investigate the City's role in rental regulation.

Advocacy to Government and Application Support.

Advocacy is an opportunity to secure funding for housing asset development across the housing continuum. This advocacy would be appropriate at the provincial and federal levels. Related is the need for application support for agencies to improve their application to federal granting programs.

Opportunities for Action

The following were identified as actions that can be taken to improve the development of housing:

- **Education and advocacy:** Advocacy and education are ongoing opportunities to influence the public discourse and government dollars that surround the issue.
- **Expanding affordable housing stock within Red Deer Housing Authority with on site service providers:** Increasing the number of units and the services across units would improve access.
- **Including larger affordable housing spaces for families:** Affordable housing options are needed that are appropriate for families with three or more children and multi-generational families.
- **Transitional housing:** More transitional housing is needed to ensure clients can continue across the spectrum of independence.
- **Home ownership initiatives:** The housing spectrum should include a pathway to home ownership.
- **Culturally supported living:** culturally appropriate services in a safe place.
- **Application support for agencies applying for government grants:** Agencies are seeking support to improve chances of success in competitive granting processes.
- **Case building and promotion to builders and landlords:** a clear demonstration of the value of affordable housing to communities and businesses could garner more support from the private sector.

- **Zoning and regulation review:** the City has an opportunity to set housing targets and support their attainment through zoning adaptations.
- **Rental market regulation and review:** understanding our rental market will help the City identify if it is needed to regulate the rental market.



February 6, 2023

Land Use Bylaw Amendment 3357/E-2023 Riverlands (Capstone) Area Redevelopment Plan-Flexibility Amendment 3574/QA- 2023

Consideration of Second and Third Reading

Prepared By: Rebecca Derwantz, Legislative Assistant
Department: Legal and Legislative Services

Report Summary

The attached reports are being brought forward from the Monday, January 9, 2023, City Council meeting.

Recommendation:

Council considers second and third reading of Bylaw 3357/E-2023.
Council considers second and third reading of Bylaw 3574/A-2023.

Background:

On January 9, 2023, Council gave first reading to Bylaw 3357/E-2023 (an amendment to the Land Use Bylaw to allow the Development Authority the ability to vary all Capstone regulations) and Bylaw 3574/A-2023 (an amendment to the Riverlands (Capstone) Area Redevelopment Plan).

Proposed Resolutions:

That Bylaw 3357/E-2023 be read a second and third time.
That Bylaw 3574/A-2023 be read a second and third time.



Originally submitted at the
January 9, 2023 Council
Meeting

January 9, 2023

Land Use Bylaw Amendment 3357/E-2023 Riverlands (Capstone) Area Redevelopment Plan- Flexibility Amendment 3574/A-2023

Prepared by: Kimberly Fils-Aime, Senior Planner
Department: City Planning and Growth

Report Summary

City Administration is proposing to increase opportunity for development applications in Capstone. The amendments propose giving the Development Authority the ability to vary all Capstone regulations.

The proposed amendments are part of the larger proposed changes to the future Land Use Bylaw Update. One of the key principles of the future Land Use Bylaw update is creating development opportunity through flexible regulation options. The flexibility principle allows for City Administration to be adaptive to changing development trends and opportunities.

The proposed Capstone amendments would implement the principle of flexibility being proposed in the overall future Land Use Bylaw Update.

Administration supports Option 1, granting first reading to the proposed Land Use Bylaw amendments.

Proposed Resolution

That Bylaw 3357/E-2023 be read a first time.

That Bylaw 3574/A-2023 be read a first time.

If first reading is given, Bylaws 3357/E-2023 and 3574/A-2023 will be advertised with a Public Hearing to be held at the Monday, February 6, 2023 Council Meeting.

Rationale for Recommendation

I. Increases development application opportunities and efficiencies.



Developers will now have a wider range of design options in Capstone and a shorter time frame through a Development Permit process in lieu of a Land Use Bylaw amendment process.

2. Increase Development Authority discretion.

Council can delegate design review variances to the Development Authority. Significant variances from the mixed use, urban, pedestrian friendly Area Redevelopment Plan (ARP) intent will be considered by Municipal Planning Commission with public consultation.

3. Review of the Area Redevelopment outcomes.

Administration will monitor ongoing development for compliance with the desired urban mixed use outcomes and the ARP vision.

Background

Capstone, which was formerly known as Riverlands, is an area that has been in transition from light industrial to residential and commercial for several years. The Capstone area is currently a primarily light industrial / commercial area in the southwestern sector of the Greater Downtown area. The area includes the site of the former City Public Works Yards, and Cronquist Business Park. Capstone is 37 hectares (91 acres) in size and sits directly west of the downtown commercial core, on the bank of the Red Deer River (Appendix A Map 1).

Since the inception of the 2016 ARP, there have been some infrastructure improvements in Capstone. There has also been the development of Riverwalk Square. In 2020, a proposal for a multi-family development was submitted, however the development did not proceed.

Administration is in the process of reviewing the LUB to turn it into a more accessible and flexible document that places The City in a position to better support current and future development and growth. The Capstone section of the Land Use Bylaw required minor amendments to improve flexibility, and has an Area Redevelopment Plan for guidance. The amendment is therefore a fast track Land Use Bylaw Update in advance of the larger scale LUB update.

Policy Linkage:

In 2016, The Riverlands Area Redevelopment Plan (ARP) was developed to guide the future growth and redevelopment of the Riverlands (Capstone) area. The 2016 ARP is the product of years of research and community consultation. The vision for the redevelopment of Riverlands was first presented in the 2000 Red Deer Greater Downtown Action Plan (GDAP). Building on that Plan, the 2004 Riverlands Area Redevelopment Plan (ARP) was prepared. The GDAP and the ARP were further updated in 2008 and 2011, respectively.



Finally in 2016, a background study and concept were completed to continue to refine the ARP vision. The resulting 2016 ARP is a document that hopes to shape Capstone into a pedestrian friendly, mixed-use, and dense neighbourhood that acts as an extension of the Downtown. Part 10 of the Land Use Bylaw (LUB) is the document that brings the 2016 ARP vision to life. Part 10 includes specific land use and design standards that developers reference to guide their developments.

Riverlands Area Redevelopment Plan

Development in Capstone is guided by the Riverlands Area Redevelopment Plan. The plan contains several policies which indicate the proposed amendments are in alignment with the vision and the intent for the Capstone Neighbourhood (Appendix B).

Land Use Bylaw

Part Ten: Riverlands Districts and Development Standards are specific to the Capstone area Boundary and are not applicable to Developments outside of Capstone. This Part contains uses and development standards key to facilitate the development of Capstone into a community with vibrant Streets, safe and activated Public Spaces, and great Building design.

Strategic Alignment:

The 2023-2026 Strategic Plan provides the framework for creating a thriving local economy. The application is consistent with the 2023-2026 Strategic Plan.

The Municipal Development Plan (MDP) provides policy direction to create positive business environments, economic diversification, and land use compatibility. The application is consistent with the MDP.

See Appendix B for relevant policies and objectives of the 2023-2026 Strategic Plan, MDP and the Riverlands Area Redevelopment Plan.

Stakeholder Consultation:

The application was circulated to various City departments for review. Administrative feedback is reflected in the analysis and recommendation (Appendix C). Flexibility is possible to achieve the ARP vision while meeting the community development needs of Capstone.

A public consultation package was mailed out to 105 Capstone landowners and members of the development community. Three letters were received (Appendix C). All letters expressed support for the general concept of increased flexibility, through increase Development Authority provisions. One landowner provided additional suggestions for The City's consideration which included adding several uses to the RL-PR district. Administration is proposing to add Daycare Facility to the RL-PR District as per the request to compliment



intent of increasing residential development in the area. Feedback was considered and incorporated where compatible with overall proposed changes.

Operational Impacts:

The Development Authority may review additional applications in the Capstone area, and the Municipal Planning Commission may see an increase in agenda items.

Financial:

There are no direct budget implications as a result of the recommendation.

Property assessment increases, resulting in growth and revenue may occur.

Other Risks:

	City	Development Community
Benefits of recommendation	Meets the objective of design variety flexibility of overall Land Use Bylaw Update project.	Increased flexibility can lead to additional development opportunity in Capstone.
Risks of recommendation	Fewer pedestrian and urban design elements required. Potential for lower density developments.	Less certainty of landowner development style and investment in ARP vision.

Analysis

Changes are proposed to Capstone regulations as part of the Land Use Bylaw review and in response to community desires for increased design option flexibility. Administration has consulted with Capstone landowners and met with building industry stakeholders to get additional perspectives and feedback on the proposed changes.

The ARP vision is for Capstone to become a mixed-use, high density, pedestrian friendly, urban, neighbourhood in the city. The proposed changes will maintain this vision while providing increased development design opportunity in the area.

The key changes to the Land Use Bylaw and ARP include the following:

I. Providing opportunity for regulation variance.

Currently, there are several development standards that cannot be varied by the Development Authority. As a result, a variance to some design criteria requires a longer Land Use Bylaw amendment process. This increases the length of the development process as well as the cost for the developer. Providing Development Authority



variance considerations provides additional design options, saves time and money for developers.

2. Height variances to be approved by the Municipal Planning Commission

Height regulations greatly impact density potential for the area, and could result in a significant shift from the ARP vision. A significant shift should include public consultation and a decision by a joint Council and public body, the Municipal Planning Commission.

3. Temporary Surface Parking for 10 year maximum

Temporary Surface Parking Lots are currently allowed for a maximum of 3 years. Administration is proposing to expand this to a maximum 10 years if the lot is paved and landscaped. This encourages parking designs to integrate with the Riverlands pedestrian environment.

4. Front façade of buildings are to run a minimum of 60% of the length of the Frontage

Currently require the front façade of a building to run the entire length of the frontage- by reducing it to 60% will provide more flexibility to developments and allow varying building configurations and meet parking requirements.

5. Add Microbrewery as a Permitted Use in the Riverlands Active Commercial Main Floors Overlay District

The intent of the Riverlands Active Commercial Main Floors Overlay District is to encourage “street oriented Active Commercial Main Floor uses crucial for lively Streets and Public Spaces”. Microbrewery is a use that can contribute to that goal.

6. Add Day Care Facility as a Discretionary Use to RL-PR

Day Care Facility is a use that is compatible with Capstone’s mixed use Primarily Residential district. The vision for Capstone is for residences and supporting businesses to create a complete community.

7. Add Public Assembly as a Discretionary Use to RL-C, RL-PR, and RL-TD

Public Assembly means a Building used for public gatherings and assemblies. This use includes assembly areas used for religious, charitable, educational, or social activities. Typical examples include places of worship, community centres, auditoriums, and convention centres. No similar use exists currently to fulfil this need in Capstone.

Appendix A outlines the remainder of the minor proposed changes.

The Riverlands ARP describes the neighbourhood’s identity in the following terms:

“Development within Riverlands is encouraged to include unique architecture, interesting built forms and an engaging public realm to support the shaping of a unique neighbourhood character while



respecting the history of the neighbourhood and the vision of the future". The proposed changes maintain the ARP vision and identity while allowing more discretion in how we achieve that vision. Administration will place additional focus on Capstone's 'big picture' by asking if a particular development is meeting the overall *intent* and the integrity of the vision. An internal policy will be developed to assist in making these decisions and provide consistency of analysis for all incoming applications.

To evaluate the effectiveness of this new strategy, Administration will review development applications compliance with the ARP vision on an ongoing basis.

The purpose of these amendments is to build design options flexibility into the Land Use Bylaw regulations while meeting the intent of the Capstone vision. Administration believes this was accomplished through the proposed changes.

Options:

Option #1 Grant first reading to the bylaws to build design flexibility into the Capstone district

Benefits

- Allows the opportunity to make changes that are in line with Capstone vision with additional design flexibility.
- Allows for public hearing feedback prior to final consideration of third reading.

Risks

- Less certainty of future development design and developers investment in ARP vision. Developers like certainty of knowing what neighbours will be developing when investing.

Option #2 Council direct Administration to further explore flexibility opportunities and options for Capstone and bring these changes back as part of larger Land Use Bylaw Review.

Benefits

- Allows additional time to explore other strategies and consistency with other development districts.

Risks

- Longer review period



Appendices

Appendix A – Proposed Capstone Changes

Appendix B – Relevant City Policies, Objectives, and Regulations

Appendix C- External Referral Landowner Responses & Administrative feedback

BYLAW NO. 3357 / E – 2023

Being a Bylaw to amend Bylaw No. 3357/2006, the Land Use Bylaw of The City of Red Deer as described herein.

COUNCIL OF THE CITY OF RED DEER, ALBERTA, AMENDS BYLAW 3357/2006 AS FOLLOWS:

Bylaw No. 3357/2006 is hereby amended as follows:

1. Part **10** is amended by deleting each instance of the word “Riverlands” and replacing it, each time, with the word “Capstone.”
2. Wherever the acronym “RL-TD” appears in the bylaw, it is deleted and replaced with “CAP-TD”.
3. Wherever the acronym “RL-C” appears in the bylaw, it is deleted and replaced with “CAP-C”.
4. Wherever the acronym “RL-PR” appears in the bylaw, it is deleted and replaced with “CAP-PR”.
5. Section **10.1.2** is amended by ADDING

Public Assembly means a Building used for public gatherings and assemblies. This use includes assembly areas used for religious, charitable, educational, or social activities. Typical examples include places of worship, community centres, auditoriums, and convention centres.

6. Section **10.2** General Purpose is deleted and replaced with the following:

The Capstone Taylor Drive District functions primarily as an Office/Commercial transition area between Historic Downtown, the Red Deer Regional Hospital, and the Residential area within Capstone (Figure 2). Due to the proximity of this district to Historic Downtown and the Regional Hospital, the emphasis of this District is on Office and Commercial uses, with a mix of Residential Dwelling Units. Office or Commercial uses shall be a component of any Principal Building within the Capstone Taylor Drive District.

7. Section **10.2.1** subsection **(b)** is amended by DELETING subsection **(vi)** and ADDING

(vi) Commercial Service Facility (excluding Commercial Schools)

8. Section **10.2.2** subsection **(b)** is amended by ADDING

(xxiii) Public Assembly

9. Section **10.3** General Purpose is deleted and replaced with the following:

The Capstone Commercial District functions primarily as a Commercial/Office area with limited Residential to reflect the existing Commercial/Office uses occurring in Cronquist Business Park.

10. Section **10.3.1** subsection **(b)** is amended by DELETING subsection **(xxii)** and ADDING

(xxii) Restaurant

11. Section **10.3.2** subsection **(b)** is amended by ADDING

(xvii) Public Assembly

12. Section **10.4** General Purpose is deleted and replaced with the following:

The Capstone Primarily Residential District is to accommodate a mix of Residential housing types, with Commercial uses compatible with the primarily Residential function of this District. Residential Dwelling Units shall be a component of any Principal Building within the Capstone Primarily Residential District.

13. Section **10.4.1** subsection **(b)** is amended by DELETING subsection **(vi)** and ADDING

(vi) Commercial Service Facility (excluding financial or insurance services outlet, animal veterinary clinic or dog grooming salon, or Commercial School)

14. Section **10.4.2** subsection **(b)** is amended by ADDING

(xix) Public Assembly

15. Section **10.4.2** subsection **(b)** is amended by ADDING

(xx) Day Care Facility

16. Section **10.4.3.3** is amended by DELETING subsection **(a)** and ADDING

(a) The following development standards shall apply unless varied by the Municipal Planning Commission.

17. Section **10.5.1** subsection **(b)** is amended by ADDING

(xix) Microbrewery

18. Section **10.5.2 (b)** is amended by DELETING subsection **(ii)**

19. Section **10.5.3.2** is amended by DELETING subsection **(a)** and ADDING

(a) Buildings must be designed with a front façade that runs 60% of the length of the Frontage, except where:

20. Section **10.6.3** is amended by DELETING subsection **(a)**

21. Section **10.6.4** is amended by DELETING subsection **(a)** and ADDING

(a) Building Heights may be varied by the Municipal Planning Commission

22. Section **10.6.5** is amended by DELETING subsection **(a)**
23. Section **10.6.6 (a)** is amended by DELETING subsection **(i)**
24. Section **10.6.11** is amended by DELETING subsections **(c), (d), (e), and (f)**
25. Section **10.6.11** subsection **(b)** is amended by ADDING subsections
 - (i) Edge Zones are not applicable to temporary surface parking lots.
 - (ii) Parking is prohibited in the Edge Zone of all Sites.
 - (iii) Parking integrated into the Building Design is strongly encouraged.
 - (iv) Internal private laneways are encouraged as part of the parking design to allow for servicing, access to parking, as well as provide key pedestrian linkages.
26. Section **10.6.11** is amended by DELETING subsection **(a)** and ADDING
 - (a) Temporary surface parking lots will be considered
 - i. for a maximum of two (2) years and may be extended for a maximum of one (1) additional year following a review by the Development Authority;
 - ii. for a maximum of ten (10) years if paved and landscaped, and may be extended for a maximum of five (5) additional years following a review by the Development Authority; and
 - iii. for a minimum of ten (10) years from the passing of Bylaw 3357/Q-2016 on December 5, 2016, for the remnant portion of Lot 1 Block 3 Plan 802 0453 and Lot 8A Block 7 Plan 3824 TR that will be located south of the 47th Street (Alexander Way) Street realignment
27. Section **10.6.14** is amended by DELETING subsection **(a)**

READ A FIRST TIME IN OPEN COUNCIL this _____ day of _____ 2023.

READ A SECOND TIME IN OPEN COUNCIL this _____ day of _____ 2023.

READ A THIRD TIME IN OPEN COUNCIL this day of 2023.

AND SIGNED BY THE MAYOR AND CITY CLERK this day of 2023.

MAYOR _____

CITY CLERK

BYLAW NO. 3574/A-2023

Being a Bylaw to amend Bylaw No. 3574/2016, the Riverlands Area Redevelopment Plan of The City of Red Deer as described herein.

COUNCIL OF THE CITY OF RED DEER, ALBERTA, AMENDS BYLAW 3574/2016 AS FOLLOWS:

Bylaw No. 3574/2016 is hereby amended as follows:

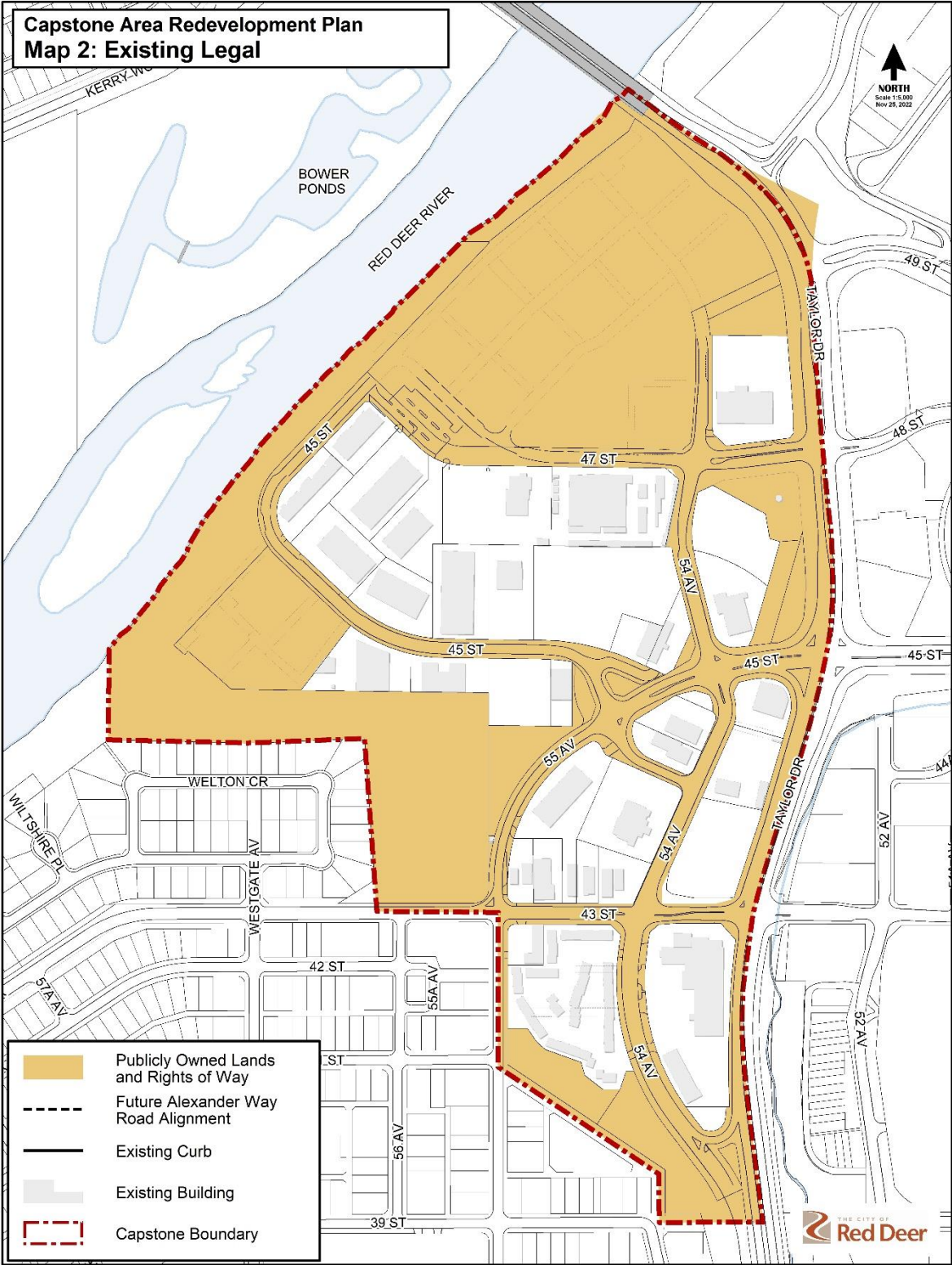
1. Wherever the word “Riverlands” appears in the bylaw, it is deleted and replaced with “Capstone”.
2. Section **2.1 History** is amended by DELETING the first sentence of the first paragraph and ADDING

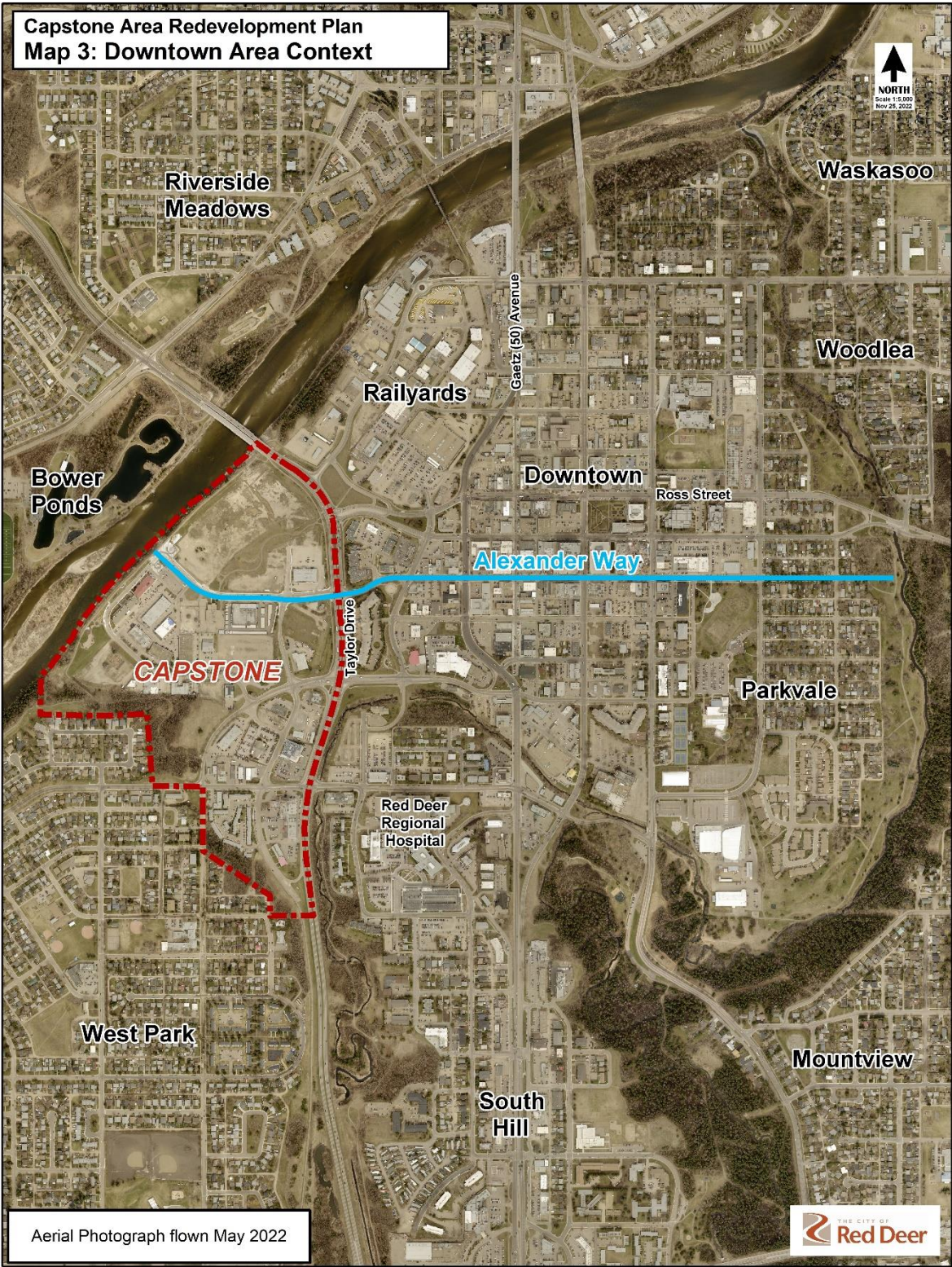
Capstone’s (formerly known as Riverlands) known history dates back to the late 1800’s.

3. Wherever the acronym “RL-TD” appears in the bylaw, it is deleted and replaced with “CAP-TD”.
4. Wherever the acronym “RL-C” appears in the bylaw, it is deleted and replaced with “CAP-C”.
5. Wherever the acronym “RL-PR” appears in the bylaw, it is deleted and replaced with “CAP-PR”.
6. The maps contained in Section 5 MAPS of the Bylaw are hereby amended in accordance with the maps attached hereto and forming part of the bylaw.
7. Section **4.2.1 Variety of Commercial Development Forms** is amended by DELETING the last sentence of the first paragraph and ADDING

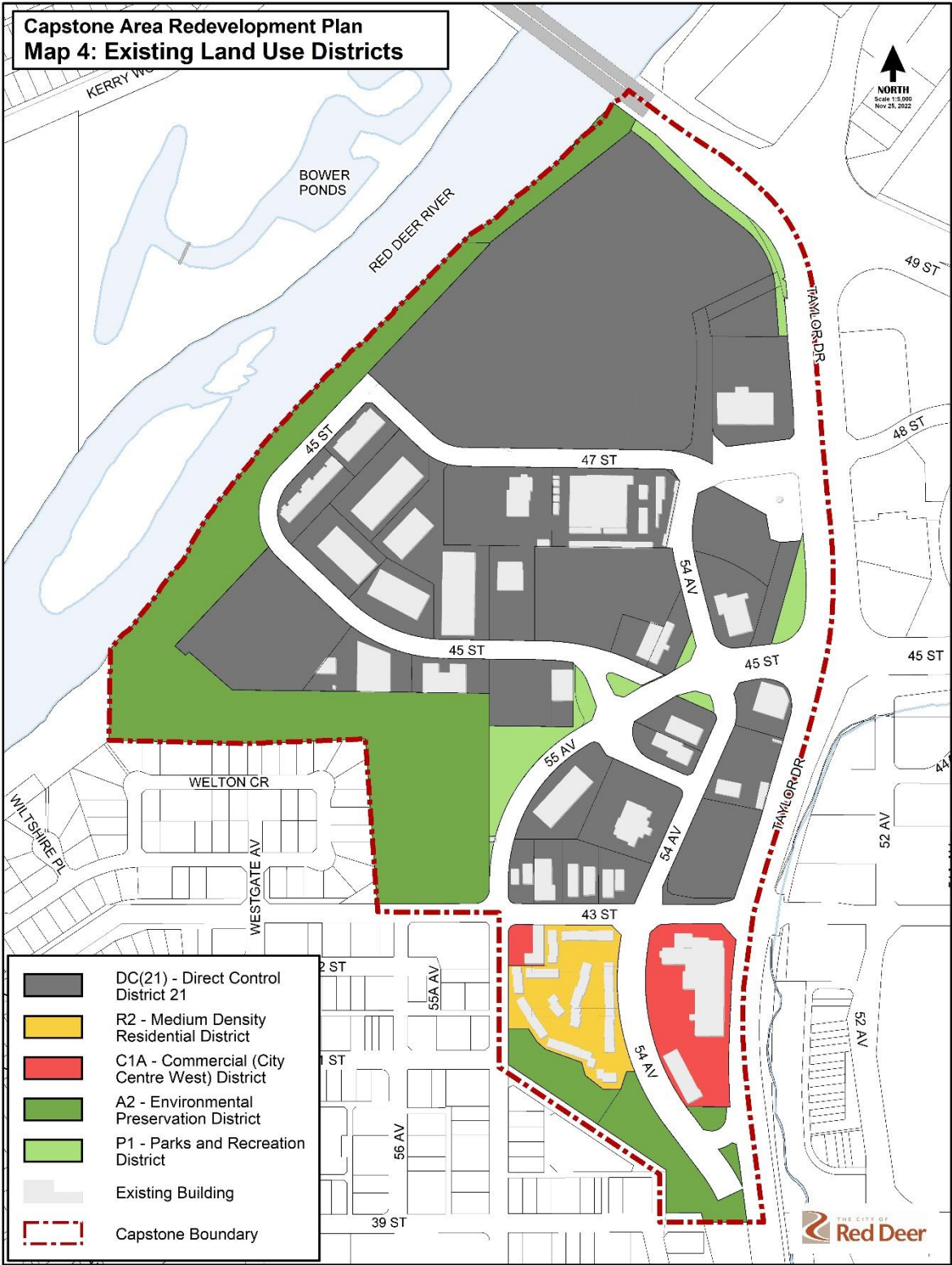
An amendment to this plan is not required for a change in location of an active commercial main floor due to a minor change in the location of a movement corridor, including due to changes in lot shape or size.

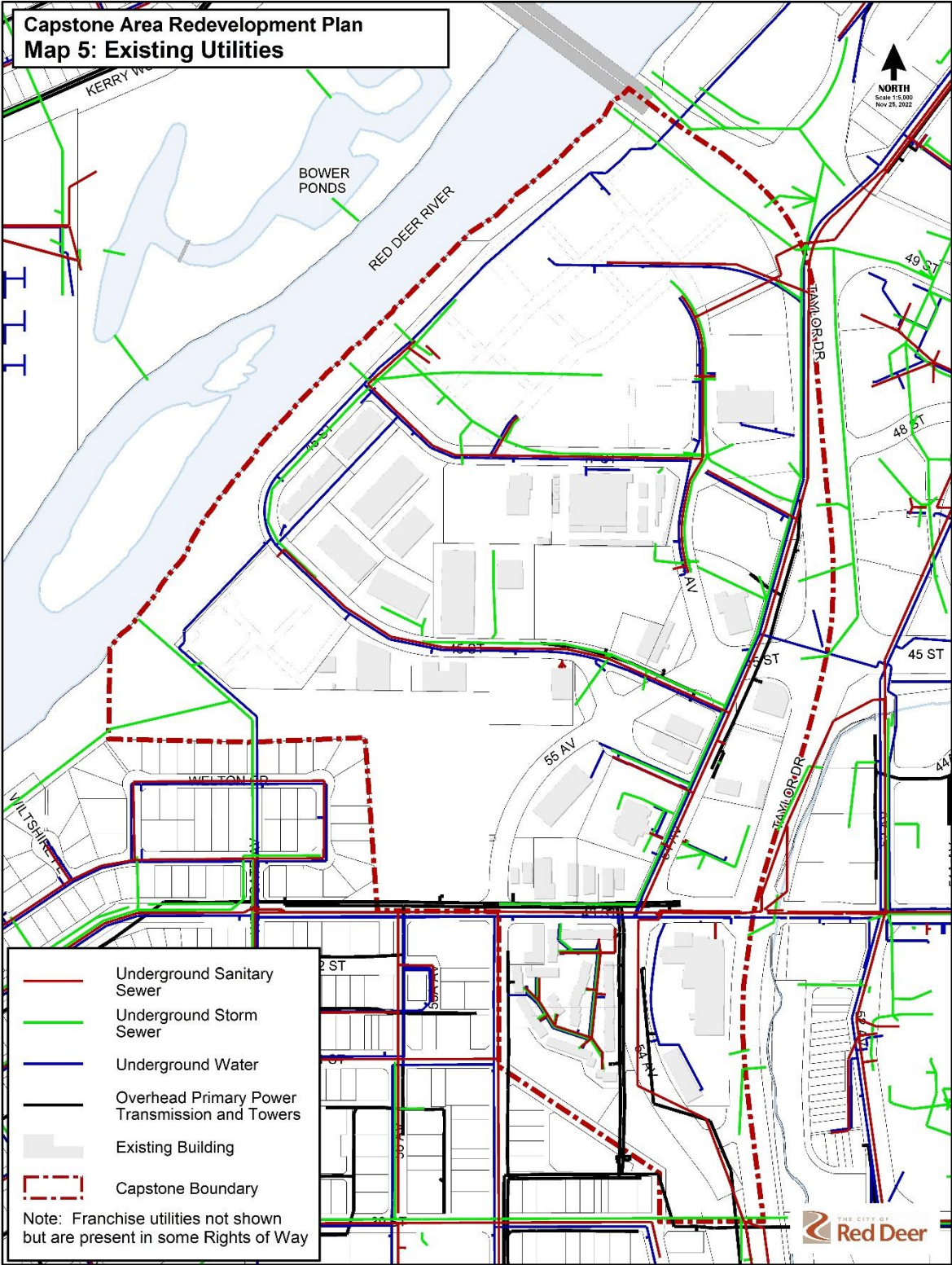


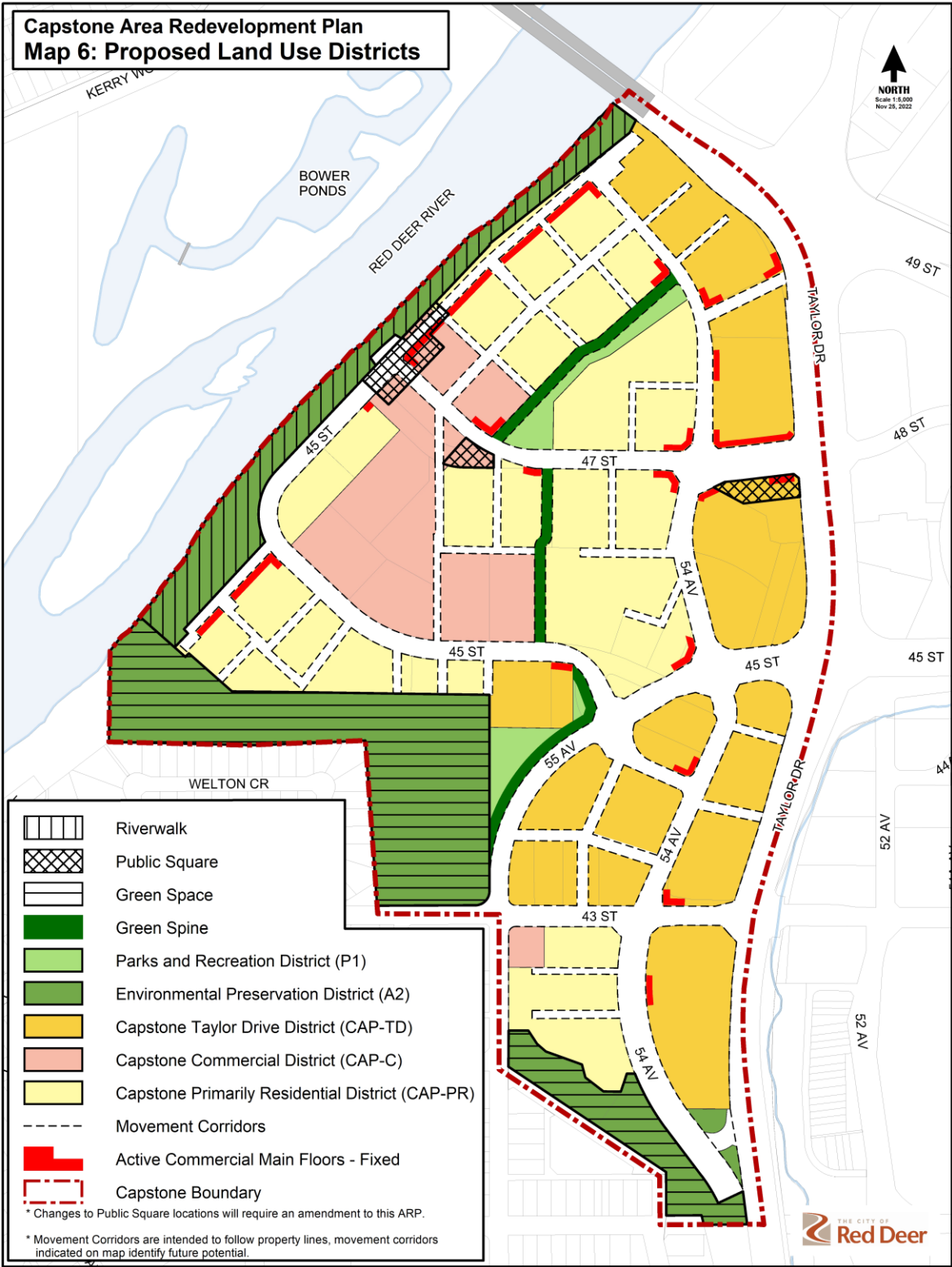


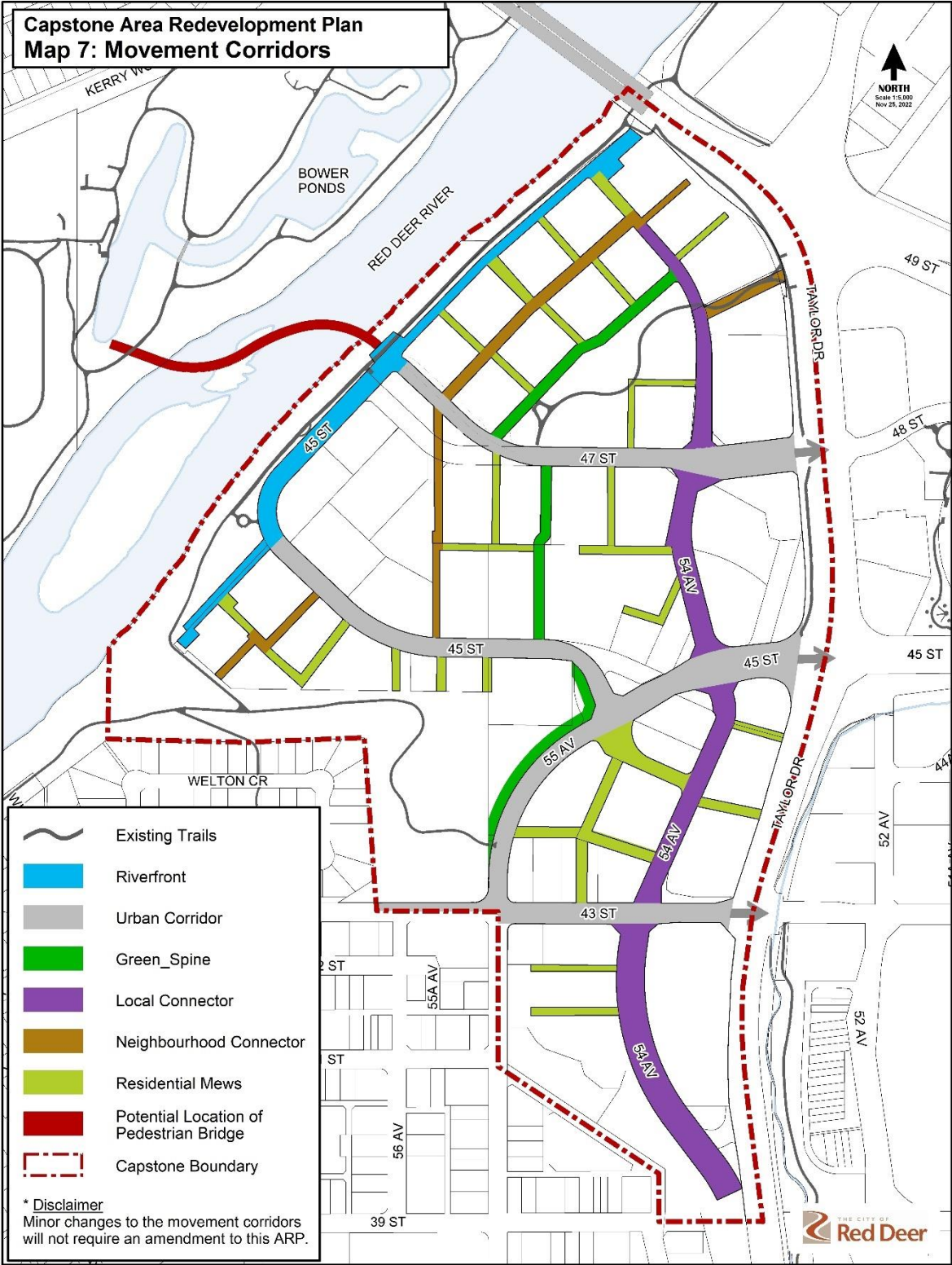


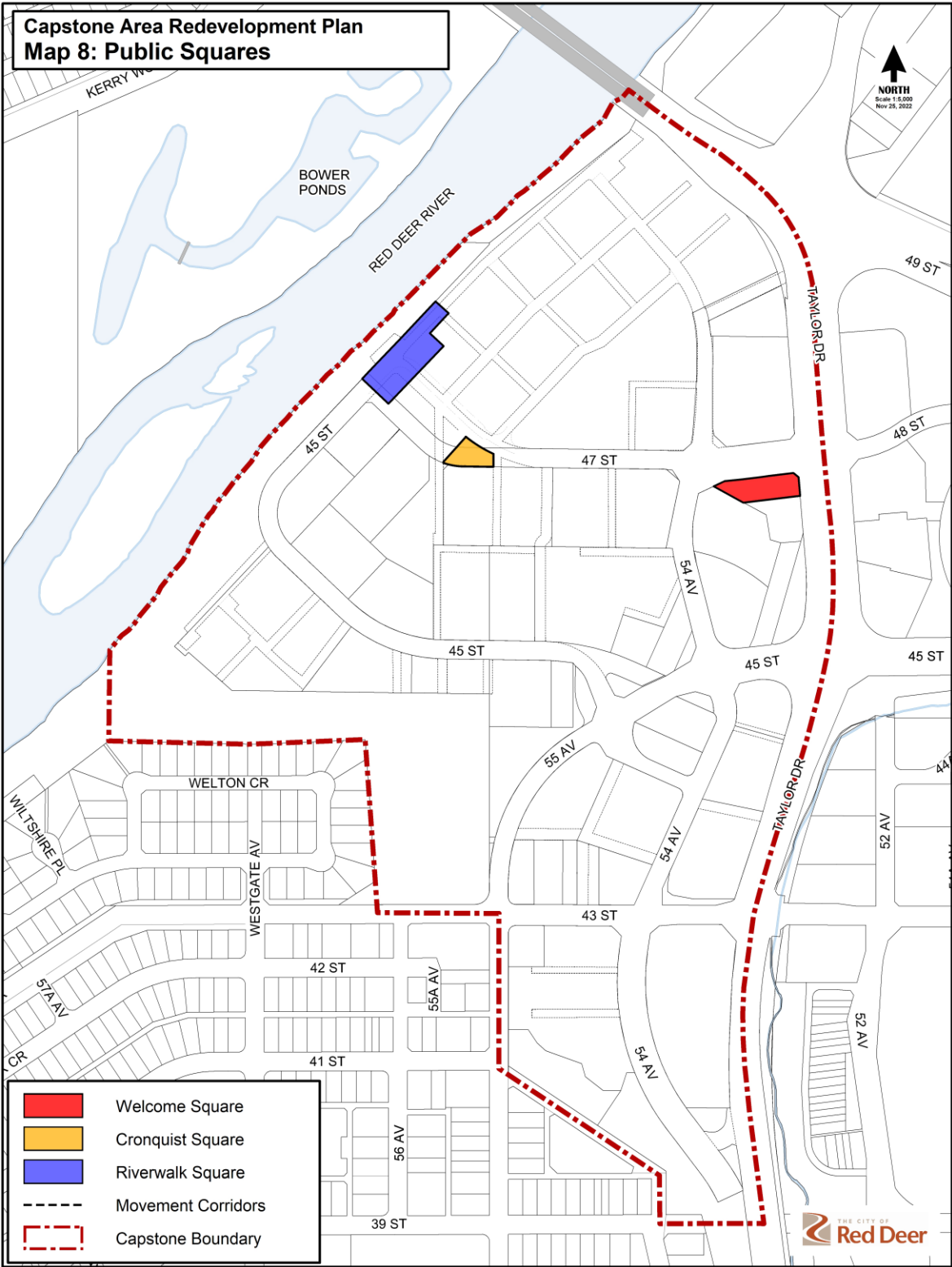
\\GIS Mapping and Analysis\Dept - Planning\Riverlands\Processing\Capstone - ARP.GWS











AND SIGNED BY THE MAYOR AND CITY CLERK this day of 2022.

CITY CLERK

APPENDIX A

Proposed Changes

EXISTING	PROPOSED	RATIONALE
<p>All the Capstone districts in the Land Use Bylaw (LUB) currently have “Riverlands” in the name</p> <p>Area Redevelopment Plan (ARP) Currently refers to neighbourhood as Riverlands in title and throughout the document</p>	Remove all references to “Riverlands” and replace with “Capstone” in both the LUB and ARP. Rename the districts in the LUB.	<p>This change will align the name of the districts with the name of the neighbourhood and prevent confusion.</p> <ul style="list-style-type: none"> • Capstone Taylor Drive District (CAP-TD) • Capstone Commercial District (CAP-C) • Capstone Primarily Residential District (CAP-PR) • Capstone Active Commercial Main Floors Overlay District
General Purpose of each district includes detailed description of the location of said district	Remove all references to the location	Removing location reference is consistent with other LUB districts
All developments in Capstone are expected to meet every development standard to be deemed compliant.	Focus on the if developments are meeting the <i>intent</i> of the ARP.	Increased development design opportunities.

EXISTING	PROPOSED	RATIONALE
<p>The following cannot be varied by the Development Authority:</p> <ul style="list-style-type: none"> - Live Work Unit Development Standards - Edge Zone development standards - Minimum Site Coverage or landscaping to accommodate increased parking - Minimum Dwelling Units required in Principal Buildings in the RL-PR District 	<p>Remove all variance restrictions on the Development Authority</p>	<p>By allowing the Development Authority (Development Officers and Municipal Planning Commission) more flexibility in the development permit process we are achieving three primary things:</p> <ol style="list-style-type: none"> 1- Reducing red tape - shortening processing times by reducing the potential need for Land Use Bylaw amendment applications. 2- Allowing more discretion and flexibility for unique situations. 3- Allowing an opportunity for decisions to be appealed.
<p>Building heights variances require LUB amendment for a site exception</p>	<p>Make the Municipal Planning Commission (MPC) the development authority</p>	<p>By making MPC the authority on height variances we are speeding up the process for developers while ensuring public consultation on the key high density vision element. Will no longer require a Land Use Bylaw Amendment process.</p>
<p>Temporary Surface Parking Lots are allowed for a maximum of 3 years.</p>	<p>Add a long-term Temporary Surface Parking Lot option (maximum 10 years), if paved and landscaped.</p>	<p>Temporary Surface Parking is a low-risk development option. Allowing a longer-term option (when paved and landscaped), can be a good interim use of land while awaiting longer term, permanent development.</p>
<p>Buildings must be designed with a front façade that runs the entire length of the Frontage.</p>	<p>Buildings must be designed with a front façade that runs 60% or more of the length of the Frontage</p>	<p>Provides more flexibility to developments to have varying building configurations and meet their parking needs.</p>

EXISTING	PROPOSED	RATIONALE
The ARP currently doesn't require an amendment to the plan for a minor change in location of a movement corridor (except for changes in location to an Urban Corridor or Green Spine Street).	Specify that movement corridors (except urban corridors or green spines) that may move due to changes in lot shapes or size do not require an amendment to the ARP. (Map 3).	If a development occurs over a lot boundary not previously identified in the ARP or LUB, movement corridors may have to relocate or be eliminated.
Riverlands Active Commercial Main Floors Overlay District does <i>not</i> list Microbrewery as a use.	Add Microbrewery as a Permitted Use in the Riverlands Active Commercial Main Floors Overlay District	The intent of the Riverlands Active Commercial Main Floors Overlay District is to encourage " <i>street oriented Active Commercial Main Floor uses crucial for lively Streets and Public Spaces</i> ". Microbrewery is a use that can contribute to that goal.
Public Assembly is not listed as a use in any Capstone District.	<p>Add the following discretionary use to RL-C, RL-PR, and RL-TD:</p> <p>Public Assembly means a Building used for public gatherings and assemblies. This use includes assembly areas used for religious, charitable, educational, or social activities. Typical examples include places of worship, community centres, auditoriums, and convention centres.</p>	No similar use exists currently to fulfil this need in Capstone.

EXISTING	PROPOSED	RATIONALE
Day Care Facility is not listed as a use in the RL-PR District	<p>Add Day Care Facility as a discretionary use in the RL-PR District</p> <p>Day Care Facility means a facility providing care, and/or supervision for seven or more children under the age of 12 (including the operator's own children) for more than three but less than 24 consecutive hours in a day.</p>	Previous research into this use suggests it could be expanded throughout The City.
Welcome Square, Cronquist Square, and Riverwalk Square are identified with specific boundary outlines in the ARP.	Update the shape and boundaries of the public squares to align with what has been built and future plans as of today.	The locations of the Public Squares remain the same, but their boundaries have changed, and the ARP should reflect that.
LUB Section 10.6.11 (b) has a formatting error for the sub list	<p>Fix the formatting error by creating a proper sub list.</p> <p>Current 10.6.11 (b) (c)...etc</p> <p>Proposed 10.6.11 (b)... (i)...</p>	<p>Section 10.6.11(b) states the following:</p> <p><i>"In addition to Section 3.2 of this Bylaw, the following Parking Standards apply to the Riverlands Districts."</i></p> <p>However the items that follow are not formatted in a sub list.</p>
Section 10.3.1(b)(xxii) states: Restaurant, without drive through	Remove "without drive-through" from 'Restaurant, without drive through' in RL-C District	It's already specified that drive throughs are not permitted in 10.3.1 (a)

EXISTING	PROPOSED	RATIONALE
Commercial Service Facility lists Day Care Facility as an exclusion in Capstone districts.	Remove “excluding Day Care Facility” from the use Commercial Services Facility in all districts	A definition already exists for ‘Day Care Facility’ and therefore it is redundant to specify that Commercial Service Facility excludes it.

APPENDIX B

Relevant City Policies, Objectives, and Regulations

2023-2026 Strategic Plan

Thriving City: A thriving local economy, driven by a healthy business community and vibrant downtown is paramount, while continuing to protect and enhance the environment.

Municipal Development Plan

6.2 Creating a Positive Business Environment

The City should foster a competitive business climate through policies and actions that help maintain competitive operating costs and streamline approval processes and timelines.

6.3 Economic Diversification

The City should pursue opportunities to diversify the local and regional economic base by promoting and attracting value-added industries.

6.8 Community Economic Development

The City should pursue community economic development, which emphasizes community self reliance and fosters growth from within the community, with emphasis on nurturing small business, supporting skills training, and entrepreneurship.

12.1 Commercial Planning Guidelines and Standards

The City shall create and apply planning guidelines and standards for all forms of commercial development covering issues of siting and design of buildings, landscaping and screening (of buildings and refuse containers, for example), parking, vehicle and pedestrian circulation, signage and intensity of development, mixing with residential uses and other matters as deemed appropriate by The City.

Generalized Land Use Concept

- Identifies area for a mix of industrial and commercial uses.

RIVERLANDS AREA REDEVELOPMENT PLAN

3.1 VISION OF RIVERLANDS

The vision for Riverlands is an once-in-a-lifetime opportunity for the City as a major landowner to direct the development of a model downtown riverfront community.

The vision of Riverlands has evolved, consistently with prior plans since the first Greater Downtown Action Plan public forums were held over fifteen years ago.

The Riverlands Vision is described as follows:

“The 2009 relocation of the City’s civic yards created a unique opportunity for the City to move forward towards their development goals of sustainability and densification.

Rather than the traditional suburban expansion that has serviced most of Red Deer's recent growth, Riverlands will be developed using proven urban design principles that call for a new urban form for an older part of Red Deer. Riverlands will become a mixed-use, high density, urban, neighbourhood in the city.

The Red Deer River forms the border for over a third of the Greater Downtown, and much of that is in Riverlands. Development will take bold steps in enhancing and connecting to the river's edge, culminating in a central civic plaza projecting over the bank with a bridge across the river to Bower Ponds.

Significant public amenity spaces (following on those already successfully constructed in downtown) will continue as a major public initiative through Riverlands.

The western leg of the long-envisioned east-west continuous pedestrian link across downtown will continue to be achieved through the innovative redesign of the Taylor Drive intersections.

47 Street (Alexander Way) will be Riverland's Main Street, with potential for infrastructure to accommodate various types of users integrated into its generous public realm. The design of the streets, the civic areas and neighbourhood retail shops create a wide range of unique places for residents, employees and visitors.

Central to the Riverlands vision is the construction of great civic open spaces along 47 Street (Alexander Way). The open spaces will be unique to Red Deer, drawing visitors and citizens year-round to a wide variety of activities, programs and services.

There is a synergy to all of Riverlands' diverse community components – public and private; commercial and retail; cultural and residential – all of which support a new urban style of living in Red Deer.”

3.3 GENERAL DEVELOPMENT CONCEPT

The development concept for Riverlands is based on the Vision Statement and Guiding Principles as well as flexible land use concepts provided in the background study and concept. The vision calls for the development of outstanding open spaces and public realm improvements throughout the area, with a special focus along the river's edge.

Driven by a people first design, development will focus around public and shared space and public life incorporating flexible medium to high density residential and commercial redevelopment, with a wide variety of civic and cultural uses and facilities.

RESIDENTIAL DEVELOPMENT AND A SENSE OF COMMUNITY

4.1.1 Residential Growth Target

[...] Due to several factors, including the variety and flexibility in land uses and range in building heights, the actual density for the area will be established as the area develops.

COMMERCIAL DEVELOPMENT, ARTS, CULTURE, ENTERTAINMENT AND RECREATION

4.2.1 Variety of Commercial Development Forms: Develop commercial spaces with a mix of retail and office, auto-oriented and pedestrian-oriented commercial uses developed at different densities styles, and types. Active commercial main floors serving pedestrian traffic will be required in key areas based around movement corridors (see Map 6: Proposed Land Use Districts, Map 7: Movement Corridors, and section 10.5 Riverlands Active Commercial Main Floor Overlay District of the Land Use Bylaw) to ensure lively streets and public spaces are created. An amendment to this plan is not required for a change in location of an active commercial main floor due to a minor change in location of a movement corridor.

PEDESTRIAN SCALE/ FORM

4.3.3 Streets as Public Spaces: Design streets in Riverlands as public spaces that have a strong sense of street enclosure (the pedestrian's perception of an outdoor room between building walls along the street). The spatial and visual components of the street create richly articulated elements or physical attributes of a comfortable street environment and overall experience. Implement designs that support social interaction and a wide range of activities. Design the streets and open spaces as a network of pedestrian-friendly routes that support and encourage walking as a primary mode of circulation in Riverlands.

4.3.4 Generous Sidewalks and Boulevards: Determine the appropriate space requirements for Riverlands sidewalks and boulevards to allow comfortable pedestrian movement in both directions and to facilitate continuous planting along both sides of all roadways. Where appropriate, provide space for specialized uses such as sidewalk cafes and sidewalk sales.

4.3.6 Pedestrian Network Improvements: Riverlands will be an experience of pedestrian connections. These connections provide multiple routes not only within the neighbourhood but also to historic downtown, the Red Deer River, Waskasoo Park Trail and other city neighbourhoods, including provisions for a new pedestrian bridge across the Red Deer River west to Bower Ponds (See Map 7: Movement Corridors for potential bridge location). New crossings at 47 Street (Alexander Way) serve as a major entry into the area.

PARKING

4.4.4 Design and Integration of Parking Lots and Structures: Ensure surface parking lots and parking structures (both private and public) are designed to integrate with the Riverlands

pedestrian environment. Designs should incorporate high quality, pedestrian scale facades and possibly screening mechanisms such as the use of public art, landscaping, lighting, etc.

4.4.6 Reduced Parking Requirements for Development on Private Land: The current parking requirements of the Land Use Bylaw should be evaluated with the view to reducing the requirements given the new form of compact urban development to be achieved in Riverlands. Parking variances may be supported based on the context of the development application. A combination of at-grade and underground parking will be provided at the time of development by developers

APPENDIX C

External Referral Landowner Responses

Comment Sheet

We invite you to provide feedback regarding the proposed Bylaws.
Your feedback is important to us.

Collection & Release of Your Information: The City is collecting your information and comments to be included in a report submitted to Council that will form part of the public record. Personal information will not be redacted. This is part of the referral process that is described in Section 2.19(5) of The City of Red Deer Land Use Bylaw. The personal information on this form is collected under the authority of the Municipal Government Act Section 3 and is protected under the provisions of the Freedom of Information & Protection of Privacy (FOIP) Act. The City will seek to balance the dual objectives of open government and protection of privacy. If you have questions about the collection and use of this information, please contact the Manager of Planning at The City of Red Deer, 4914-48 Ave, Red Deer, AB 403-406-8711.

Land Use Bylaw & Riverlands Area Redevelopment Plan: Bylaw 3357/X-2022 & 3574/A-2022 Capstone Update
Planner: Kimberly Fils-Aime

Please provide comments by 4:30 PM, Wednesday, November 16, 2022

Contact Information

Your contact information allows administration to respond as needed.

PLEASE PRINT

Name: Math Cassidy - 235 0948 Alberta Ltd
Mailing Address: 206 Lator Drive, Red Deer Postal Code: T4R 0R4
Phone #: 403 872 4970 E-mail Address: mcassidy@excelrisk.ca

General Comments

A 5 year transition period represents 20% of
the 20 year total vision - how does this
compare to other municipalities?

This transition period will also leave only 13 years for the vision of capstone to be completed. Will the vision be extended past 2040?

Does this allow enough time for the large projects to be contemplated - ie: hotel, Condo Plaza etc.

Will the city exclude certain high value areas from the transition period? Should the Transition period be used to activate and backfill the vacant areas, while protecting the highest value locations on water front?

Will the microbrewery designation require a taproom to avoid attracting pure production facilities?

-----Original Message-----

From: William Young <wryoung2009@gmail.com>

Sent: November 03, 2022 3:58 PM

To: Kimberly Fils-Aime <Kimberly.Fils-Aime@reddeer.ca>

Subject: [External] Proposed Riverlands ARP Bylaw changes.

[You don't often get email from wryoung2009@gmail.com. Learn why this is important at <https://aka.ms/LearnAboutSenderIdentification>]

Yes, I agree with the changes as they focus on the end goal and spirit of the redevelopment. Rather than overcoming restrictive conditions, investors may have broader options and ideas going forward, while presumably meeting the city's overall vision of a vibrant core.

WR Young

Thank you for the opportunity to provide comments on the proposed changes to the Capstone ARP and LUB. East Lincoln Properties appreciates the intent of the changes proposed and offers the following feedback for additional consideration:

RL-PR Zoning

- With respect to section 10.4.1 Permitted Uses
 - Item (xxi) Health & Medical Services be permitted use for all addresses (not just the one site exception)
 - Add Fitness & Recreation facility as permitted use
 - Add Microbrewery and Specialty Drink Facility (eg. Kombucha and Alcoholic Kombucha brewing)
 - Remove exclusions to Commercial Service Facility (vi) especially daycare

These changes will provide better flexibility for the existing commercial facilities under the RL-PR zoning.

Movement Corridors

- With respect to Map 3, what is meant by Residential Mews?
 - How are these corridors meant to be used, especially off 45th Street?
 - Is the City suggesting they will purchase these corridor land strips?

Transitional Period

- Suggest this period to be 10 years versus 5 years
 - Capstone is still in early stages in terms of development and five years is a relatively short period in terms of development.

Temporary Parking Lot

- Suggest a 10 year allowance with a maximum of two, 5-year renewals to an overall maximum of 20 years
 - From a developer perspective, it would likely be cost prohibitive to purchase and develop a lot with only 10 years of income (at typical surface rates). If a developer is making the investment and effort of purchasing and developing a lot, the need is most likely for longer than 10 years.

Front Facade Requirements

- Suggest this be reduced to 33% versus 60%. The front facade is largely impacted by the shape of the lot (such as 4602 - 54 Ave) and also the most efficient use of the land and subsequently the layout of the building. The 60% is a reduction from the current requirement but additional flexibility allows for non-traditional lots and best use of lands.

Height Requirements

- Utilizing meters over storeys is an excellent proposal. However, please consider changing 4602 - 54 Avenue to a minimum of 7.5m, the shape and size of the lot are greatly restricted and a taller building may have difficulty providing adequate parking.

Feedback Received	Administrative Response
Density is a central component of the ARP vision and therefore height regulations should remain the same.	Administration will maintain height requirements but allow variance possibility through the MPC process.
<p>Add the following as Permitted Uses in the RL-PR District:</p> <ul style="list-style-type: none"> • Health & Medical Services be permitted use for all addresses • Fitness & Recreation facility as permitted use • Microbrewery and Specialty Drink Facility (eg. Kombucha and Alcoholic Kombucha brewing) • Remove exclusions to Commercial Service Facility (vi) especially daycare 	Administration has added Day Care Facility as a Discretionary Use in the RL-PR District as this use has been studied in the past and is a good fit for the district. The other proposed uses will require further analysis prior to any use changes taking place as they are currently better suited for the RL-TD and RL-C district.
Transitory Period should be 10 years versus 5 years.	In early drafts of the proposed LUB amendments a 5 year transition period was considered. This has now been removed, and alternatively will be monitored and changes brought forward to Council for consideration as required.
10-year allowance with a maximum of two, 5-year renewals to an overall maximum of 20 years for Temporary Surface Parking Lots	Economic climate can change rapidly. 20 years is a long time to commit to a temporary use. Administration is proposing 10 years with a possible 5-year renewal.
Further reduce front façade requirement to 33% rather than 60%.	The continuity of the façade of buildings abutting the frontage plays a crucial role in fostering a pedestrian scale, which is central to the Capstone vision. Require a majority of the façade to abut the frontage maintains that vision.
Change height of 4602 - 54 Avenue to a minimum of 7.5m	Site specific regulation changes will require further analysis and landowner consultation.
Does Microbrewery require tap room to avoid pure production facility?	<p>The microbrewery definition is as follows:</p> <p>Microbrewery includes a micro-distillery and means a use where the small-scale production and packaging of alcoholic and non-alcoholic beverages takes place utilizing no more than 70% of the Gross Floor Area, and includes distribution, retail or wholesale, on or off the premises, and includes at least one of the following: tasting room, Drinking Establishment, or Restaurant but does not include Cannabis Retail Sales.</p>
Does 5-year Transitory Period allow enough time for projects to be completed?	In early drafts of the proposed LUB amendments a 5 year transition period was considered. This has now been

Feedback Received	Administrative Response
	removed, and alternatively will be monitored and changes brought forward to Council for consideration as required.



Public Hearing
Land Use Bylaw 3357/E-2023
Area Redevelopment Plan 2574/A-2023

Public Comments Received



Mayor Ken Johnston and members of City Council

Re: Land Use Bylaw Amendment 3357/E-2023 Riverlands (Capstone) Area Redevelopment Plan – Flexibility Amendment 3574/A-2023

On behalf of the Red Deer & District Chamber of Commerce, the Red Deer Construction Association and BILD – Central Alberta as well as other identified industry partners, please find this letter as our support for the needed Capstone Area Redevelopment Plan amendments.

The Red Deer Chamber of Commerce, The Red Deer Construction Association, and BILD Central Alberta each have members that are involved, in real estate development, construction, or sales in the city of Red Deer. We are pleased to have the opportunity to share our collective input with council on the proposed changes to the Capstone Area Redevelopment.

The Capstone Area Redevelopment Plan was approved in 2016 and over the past 7 years has seen a municipal investment of well over \$40 million. This project has not met the expectations of the community and despite the active marketing and promotion of the site over the last several years, its performance has been disappointing.

We acknowledge and appreciate the initiative taken by administration to review the land use bylaw with the intent of adding additional land uses and flexibility to the development process in Capstone. The proposed changes are quite minor in nature and are unlikely, on their own, to generate any additional activity in this project. While we support the proposed amendments and encourage council to vote in favour of this bylaw, we would also suggest that much more needs to be done to move this project forward and help the city to take advantage of the significant investment of time and money that has been made in Capstone.

Our members have expressed some frustration with respect to the Capstone concept, the process of parcel acquisition & project approval, and the size of the expenditure. In 2020, Stone Olafson was hired to conduct a survey which highlighted some apparent challenges with the alignment between the Capstone vision and needs/desires of the consumer and marketplace for a city like Red Deer. The Discovery Bus is an innovative idea however, the need to “socialize” consumers to learn about and understand the vision perhaps is an indication that it might be the vision that needs the work and not the consumer.



As noted above, we support the proposed amendments that are the subject of today's public hearing. This needs to be the first of several changes to help move this project forward. One of those steps may need to be a re-thinking of the vision behind Capstone. Is it viable in a timeframe that makes sense for our city given the investment that we have made? Our members would be prepared to volunteer to serve on a task force to generate further options for council's consideration. There will be no quick fixes to the challenges facing Capstone but, together we will be able to create local solutions for the benefit of our community.

The building and development industry in Red Deer is deeply concerned about the progress of this project and time has long past since more marketing initiatives or cosmetic investments will be effective. We are proposing that the City of Red Deer create a city led **Capstone Taskforce** that would include 6-8 Red Deer building and industry leaders to review the Capstone project and ensure that this project moves forward without further delay.

On behalf of the Red Deer & District Chamber, the Red Deer Construction Association and BILD Central Alberta and its members, we thank you for your consideration and look forward to further progress in the coming weeks.

Yours truly,

A handwritten signature in black ink, appearing to read "Scott Robinson".

Scott Robinson
CEO, Red Deer & District Chamber of Commerce.

A handwritten signature in blue ink, appearing to read "Gary Gies".

Gary Gies
Executive Director, Red Deer Construction Association

A handwritten signature in blue ink, appearing to read "Denie Olmstead".

Denie Olmstead
CEO, Building Industry and Land Development Association – Central Alberta (BILD Central Alberta)



February 6, 2023

February 6, 2023 Consent Agenda

Prepared by: Rebecca Derwantz, Legislative Assistant
Department: Legal and Legislative Services

Proposed Resolutions

Resolved that Council of The City of Red Deer having considered the Consent Agenda from Legal & Legislative Services hereby approves the following Minutes and accepts the following reports as information:

- Confirmation of the Minutes of the January 16, 2023 Special Council Meeting
- Confirmation of the Minutes of the January 23, 2023 Regular Council Meeting
- Confirmation of the Minutes of the November 28-December 5, 2022 Multiyear Budget Meeting
- Temporary Shelter Mitigation Strategy Update
- 2022 Q3 Annual Policing Plan and Crime Stats